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AZ CORP COMMISSION
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Attorneys for Quail Creek Water Company, Inc.

BEFORE THE ARIZONA CORPORATION COMMISSION

IN THE MATTER OF THE APPLICATION
OF QUAIL CREEK WATER COMPANY,
INC., AN ARIZONA CORPORATION,
FOR A DETERMINATION OF THE FAIR
VALUE OF ITS UTILITY PLANTS AND
PROPERTY AND FOR INCREASES IN
ITS WATER RATES AND CHARGES FOR
UTILITY SERVICE BASED THEREON.

DOCKET NO: W-02514A-14-0343

APPLICATION
Arizona Corporation Commission
DOCKETED

SEP 19 2014

DOCKETED BY

Quail Creek Water Company, Inc., an Arizona public service corporation ("QCW" or the "Company"), hereby applies for an order establishing the fair value of its plant and property used for the provision of public water utility service and, based on such finding, approving permanent rates and charges for water utility service designed to produce a fair return thereon. In support thereof, QCW states as follows:

1. QCW is a public service corporation engaged in providing water utility service in a portion of Pima County, Arizona, pursuant to certificates of convenience and necessity granted by the Arizona Corporation Commission ("Commission"). During the Test Year, QCW served approximately 2,011 connections.

2. QCW's business office is located at 9532 E. Riggs Road, Sun Lakes, Arizona 85248, and its telephone number is (480) 895-4200. The Company's primary management contact is Steven Soriano. Mr. Soriano is employed by QCW as its Vice President and General Manager.

1 3. The persons responsible for overseeing and directing the conduct of this rate
2 application are Steven Soriano, Thomas Bourassa (the Company's rate case consultant),
3 and Ray Jones (the Company's engineering consultant). Mr. Soriano's mailing address is
4 9532 E. Riggs Road, Sun Lakes, Arizona 85248, his telephone number is (480) 895-4200,
5 his telecopier number is (480) 895-5455, and his email address is
6 steve.soriano@robson.com. Mr. Bourassa's mailing address is 139 W. Wood Drive,
7 Phoenix, Arizona 85029, his telephone number is (602) 246-7150, his telecopier number
8 is (602) 246-1040, and his email address is tjb114@cox.net. Mr. Jones' mailing address
9 is 25213 N. 49th Drive, Phoenix, Arizona 85083, his telephone number is (623) 341-4771,
10 his telecopier number is (623) 582-5160, and his email address is ray.jones@aricor.com.
11 **All discovery, data requests and other requests for information concerning this**
12 **Application should be directed by email to Mr. Soriano, Mr. Bourassa, and**
13 **Mr. Jones, with a copy to undersigned counsel for the Company, including by email**
14 **to jshapiro@fclaw.com and wbirk@fclaw.com.**

15 4. The Company's present rates and charges for water utility service were
16 approved by the Commission in Decision No. 61611 (April 1, 1999) using a test year
17 ending December 31, 1997. There have been no other changes to the Company's rates
18 since the current rates went into effect on or after April 1, 1999.

19 5. QCW maintains that revenues from its utility operations are presently
20 inadequate to provide the Company a fair rate of return on the fair value of its utility plant
21 and property devoted to public service. Capital investments have been made and
22 operating expenses have increased since the test year in the prior rate proceeding. As a
23 result, the revenues produced by the current rates and charges for service have become
24 inadequate to meet operating expenses and provide a reasonable rate of return. Therefore,
25 the Company requests that the Commission approve certain adjustments to its rates and
26 charges for water utility service so that the Company may recover its operating expenses

1 and be given a reasonable opportunity to earn a just and reasonable rate of return on the
2 fair value of its property. The Company agrees to use its original cost rate base as its fair
3 value rate base in this proceeding to minimize disputes and reduce rate case expense.

4 6. Filed concurrently herewith are the schedules required pursuant to A.A.C.
5 R14-2-103 for rate applications by Class "B" utilities. The test year utilized by the
6 Company in connection with the preparation of such schedules is the 12-month period that
7 ended December 31, 2013. The Company requests that the Commission utilize such test
8 year in connection with this Application, with appropriate adjustments to obtain a normal
9 or more realistic relationship between revenues, expenses and rate base during the period
10 in which the rates established in this proceeding are in effect.

11 7. During the test year, the Company's adjusted gross revenues were \$884,719
12 from water utility service. The adjusted operating income was \$118,963, leading to an
13 operating income deficiency of \$248,924. The adjusted fair value rate base was
14 \$3,678,863. Thus, the rate of return on the Company's water operations during the test
15 year was only 3.23 percent.

16 8. The Company submits that this rate of return is inadequate to allow it to
17 obtain and service debt, pay a reasonable dividend to its stockholders, maintain a sound
18 credit rating, and/or enable QCW to attract additional capital on reasonable and acceptable
19 terms in order to continue the investment in utility plant necessary to adequately serve
20 customers.

21 9. The Company is requesting an increase in water utility revenues equal to
22 \$411,785, an increase in revenues of 48.75 percent. The adjustments to the Company's
23 rates and charges that are proposed herein, when fully implemented, will produce a rate of
24 return on the fair value rate base equal to 10.00 percent.

25 10. Attached hereto as **Attachment 1** are water plant descriptions and a
26 completed water use data sheet for the 2013 calendar year.

1 11. Filed in support of this Application is the Direct Testimony of Steven
2 Soriano, providing an overview of QCW; the Direct Testimony of Ray L. Jones, providing
3 an overview of QCW's system and operations and support for plant additions, and
4 discussing the B-2 Schedules and deferred operating costs; and the Direct Testimony of
5 Thomas J. Bourassa, in two separate volumes that collectively provide an overview of the
6 Company's rate filing, discussion of the revenue requirement, including the "A" through
7 "F" schedules, development of the rate base and income statement adjustments, cost of
8 equity capital and related issues, proposed rates, including the "H" schedules, discussion
9 of the effects of the proposed rates on customers' bills, and addressing the Company's
10 proposed purchased power adjustment mechanism. The Company's "D" schedules, which
11 concern the cost of capital, are attached to the volume of Mr. Bourassa's testimony
12 addressing cost of capital.

13 WHEREFORE, QCW requests the following relief:

14 A. That the Commission, upon proper notice and at the earliest possible time,
15 conduct a hearing in accordance with A.R.S. § 40-251 and determine the fair value of
16 QCW's plant and property devoted to providing water utility service;

17 B. Based upon such determination, that the Commission approve permanent
18 adjustments to the rates and charges for water utility service provided by QCW,
19 as proposed herein, or approve such other rates and charges as will produce a just and
20 reasonable rate of return on the fair value of the Company's utility plant and property; and

21 C. That the Commission authorize such other and further relief as may be
22 appropriate to ensure that QCW has an opportunity to earn a just and reasonable return on
23 the fair value of its water utility plant and property and as may otherwise be required
24 under Arizona law.

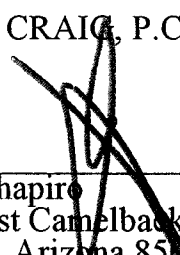
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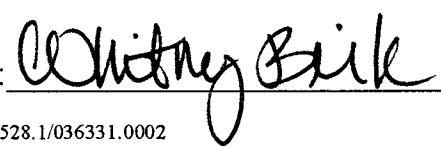
RESPECTFULLY SUBMITTED this 19th day of September, 2014.

FENNEMORE CRAIG, P.C.

By 
Jay L. Shapiro
2394 East Camelback Road, Suite 600
Phoenix, Arizona 85016
Attorneys for Quail Creek Water
Company, Inc.

ORIGINAL and fifteen (15) copies of the
foregoing, together with the direct testimonies
and schedules supporting
this application, were delivered
this 19th day of September, 2014, to:

Docket Control
Arizona Corporation Commission
1200 W. Washington St.
Phoenix, AZ 85007

By: 
9524528.1/036331.0002

Quail Creek Water Company, Inc.

Application

Attachment 1

COMPANY NAME Quail Creek Water Company	
Name of System:	ADEQ Public Water System Number:

WATER COMPANY PLANT DESCRIPTION

WELLS

ADWR ID Number*	Pump Horsepower	Pump Yield (gpm)	Casing Depth (Feet)	Casing Diameter (Inches)	Meter Size (inches)	Year Drilled
55-608597	75	425	459	16	8	1952
55-608522	125	675	2,000	20	8	1974
55-608958	100	382	510	16	8	1962

* Arizona Department of Water Resources Identification Number

OTHER WATER SOURCES

Name or Description	Capacity (gpm)	Gallons Purchased or Obtained (in thousands)
N/A		

BOOSTER PUMPS		FIRE HYDRANTS	
Horsepower	Quantity	Quantity Standard	Quantity Other
20	3	184	
40	1		

STORAGE TANKS		PRESSURE TANKS	
Capacity	Quantity	Capacity	Quantity
750,000	1	13,000	1
780,000	1		

Note: If you are filing for more than one system, please provide separate sheets for each system.

COMPANY NAME Quail Creek Water Company

Name of System:

ADEQ Public Water System Number:

WATER COMPANY PLANT DESCRIPTION (CONTINUED)

MAINS

Size (in inches)	Material	Length (in feet)
2		
3		
4	PVC	360
5		
6	PVC	55,002
6	DIP	441
8	PVC	53,356
10		
12	PVC	21,087
16	PVC	500
21	PVC	4,225

CUSTOMER METERS

Size (in inches)	Quantity
5/8 X 3/4	
3/4	1,848
1	142
1 1/2	4
2	11
Comp. 3	
Turbo 3	
Comp. 4	1
Turbo 4	
Comp. 6	
Turbo 6	

For the following three items, list the utility owned assets in each category for each system.

TREATMENT EQUIPMENT:

STRUCTURES:

OTHER:

Note: If you are filing for more than one system, please provide separate sheets for each system.

COMPANY NAME: Quail Creek Water Company	
Name of System:	ADEQ Public Water System Number:

WATER USE DATA SHEET BY MONTH FOR CALENDAR YEAR 2013

MONTH	NUMBER OF CUSTOMERS	GALLONS SOLD (Thousands)	GALLONS PUMPED (Thousands)	GALLONS PURCHASED (Thousands)
JANUARY	1,933	11,555	11,732	0
FEBRUARY	1,937	10,861	11,513	0
MARCH	1,942	10,609	12,264	0
APRIL	1,947	13,727	14,824	0
MAY	1,955	13,886	13,783	0
JUNE	1,958	15,158	16,442	0
JULY	1,968	15,221	17,648	0
AUGUST	1,977	13,520	14,058	0
SEPTEMBER	1,981	14,320	15,060	0
OCTOBER	1,986	13,288	15,959	0
NOVEMBER	1,990	13,621	14,724	0
DECEMBER	1,992	11,322	12,248	0
TOTALS →		157,088	170,255	0

What is the level of arsenic for each well on your system? All Wells 0.002 mg/l
(If more than one well, please list each separately.)

If system has fire hydrants, what is the fire flow requirement? 1,250 GPM for 2 hrs

If system has chlorination treatment, does this treatment system chlorinate continuously?
(X) Yes () No

Is the Water Utility located in an ADWR Active Management Area (AMA)?
(X) Yes () No

Does the Company have an ADWR Gallons Per Capita Per Day (GPCPD) requirement?
() Yes (X) No

If yes, provide the GPCPD amount: _____

Note: If you are filing for more than one system, please provide separate data sheets for each system.

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A Professional Corporation
2 Jay L. Shapiro (No. 014650)
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3 Phoenix, Arizona 85016
Telephone (602) 916-5000

4 Attorneys for Quail Creek Water Company, Inc.
5
6

7 **BEFORE THE ARIZONA CORPORATION COMMISSION**
8

9 IN THE MATTER OF THE APPLICATION
OF QUAIL CREEK WATER COMPANY,
10 INC., AN ARIZONA CORPORATION,
FOR A DETERMINATION OF THE FAIR
11 VALUE OF ITS UTILITY PLANTS AND
PROPERTY AND FOR INCREASES IN
12 ITS WATER RATES AND CHARGES FOR
UTILITY SERVICE BASED THEREON.

DOCKET NO: W-02514A-14-_____

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16 **DIRECT TESTIMONY OF**
17 **STEVEN SORIANO**

18 **September 19, 2014**
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/9521982.1/036331.0002

1 **I. INTRODUCTION, PURPOSE AND SUMMARY OF TESTIMONY**

2 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

3 A. My name is Steven Soriano. My business address is 9532 E. Riggs Road,
4 Sun Lakes, Arizona 85248.

5 **Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS PROCEEDING?**

6 A. On behalf of the Applicant Quail Creek Water Company, Inc. ("QCW" or
7 "Company").

8 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

9 A. I am employed as a Vice-President for Robson Communities, Inc. I also hold the
10 titles of Vice-President and Assistant Secretary for QCW, and function as QCW's
11 General Manager. I am also the VP and GM of all of the other Robson affiliated
12 utilities.

13 **Q. WHAT IS THE RELATIONSHIP BETWEEN ROBSON COMMUNITIES,
14 INC. AND QCW?**

15 A. Robson Communities, Inc. provides accounting and administrative services to a
16 group of affiliated companies collectively referred to in this testimony as
17 "Robson." QWC is one of the Robson affiliates. QCW provides water service to
18 customers in the Quail Creek and Stone House developments, which are located in
19 the Town of Sahuarita, Arizona in Pima County. Quail Creek is being developed
20 by Robson Ranch Quail Creek, LLC, a Robson affiliate. Stone House is being
21 developed by Stone House Development, Inc., a 50/50 joint venture between
22 Diamond Ventures, Inc. and Robson. The Stone House development is managed
23 by Diamond Ventures, Inc. and operated as a Diamond Ventures development.

24 **Q. IS ROBSON THE PARENT OF QCW?**

25 A. No. QWC is owned by the shareholders listed on Exhibit SS-DT1.
26

1 **Q. DOES THE ROBSON FAMILY OF COMPANIES INCLUDE OTHER**
2 **WATER AND WASTEWATER UTILITIES REGULATED BY THE**
3 **ARIZONA CORPORATION COMMISSION?**

4 A. Yes, in addition to QCW, the Robson affiliates include the following water and
5 wastewater utilities:

6 Ridgeview Utility Company
7 SaddleBrooke Utility Company
8 Lago Del Oro Water Company
9 Picacho Water Company
10 Picacho Sewer Company
11 Pima Utility Company
12 Mountain Pass Utility Company
13 Santa Rosa Water Company
14 Santa Rosa Utility Company

15 **Q. WHAT ARE YOUR RESPONSIBILITIES FOR QCW?**

16 A. I oversee the operations and business management functions for the Company.
17 I am responsible for the daily operations and administration of the utility, for the
18 financial and operating results, for capital and operating cost budgeting, for rate
19 case planning and oversight, and rate setting policies and procedures.

20 **Q. WHAT WAS YOUR EDUCATIONAL AND EMPLOYMENT**
21 **BACKGROUND BEFORE GOING TO WORK WITH ROBSON?**

22 A. Before joining Robson in 1995, I was employed as an auditor and a CPA with
23 Kenneth Leventhal/Ernst and Young in Phoenix. In 1991, I received my degree in
24 business administration and accounting from State University of New York at
25 Buffalo.

26 **Q. WHAT OTHER POSITIONS HAVE YOU HELD WITH ROBSON?**

A. During my employment with Robson I have, at times, managed the various
companies' construction, engineering, marketing, finance and mortgage operations.
Additionally, the people operating the independent living and assisted living
multifamily projects report to me.

1 **Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE THE COMMISSION?**

2 A. Yes. I filed direct and rebuttal testimony in Pima Utility Company's 2011 rate case
3 (consolidated Docket Nos. W-02199A-11-0329 and SW-02199A-11-0330), and
4 direct testimony in Lago Del Oro Water Company's 2013 rate case (Docket No.
5 W-01944A-13-0215).

6 **Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY IN THIS**
7 **DOCKET?**

8 A. To support QCW's application for a determination of fair value and the setting of
9 new rates. Specifically, I will provide background on the Company and summarize
10 significant capital improvements completed by the Company.

11 **II. OVERVIEW OF QCW**

12 **Q. PLEASE PROVIDE AN OVERVIEW OF THE COMPANY.**

13 A. The Company is a water utility providing water service to customers in Pima
14 County. As of year-end 2013, QCW served approximately 2,011 water
15 connections. Mr. Jones provides specific detail on the Company's plant and water
16 resources in his direct testimony.

17 **Q. WHEN WAS THE COMPANY'S LAST RATE CASE?**

18 A. The Company's last rate case was filed based on a test year ending December 31,
19 1997, with current rates being approved in Decision No. 61611 (April 1, 1999) and
20 becoming effective April 1, 1999.

21 **Q. WHY HAS QCW WAITED SO LONG BETWEEN RATE CASES?**

22 A. As I have previously testified in earlier cases for QCW affiliates, under the
23 direction of my predecessor, the Robson affiliated utilities tended to avoid rate
24 cases. I have begun the process of bringing the various Robson affiliated utilities
25 in for new rates. Pima Utility Company's and Lago Del Oro Water Company's
26 rate cases have been completed and now we are filing for QCW. It is my intent to

1 bring all our water and sewer utilities in for rate cases over the next few years and
2 thereafter will do so on a more regular basis.

3 **Q. DOES QCW NEED RATE RELIEF?**

4 A. Yes. Since QCW's last case, the Company has added nearly 2,000 customers and
5 dramatically increased its investment in plant facilities. The impact of this
6 investment on rate base together with the impact of steadily increasing expenses
7 and regulatory requirements have left QWC with rates that no longer cover the cost
8 of service, which costs includes a return on the fair value of the plant and facilities.

9 **Q. HAVE THERE BEEN MAJOR CHANGES TO QCW'S OPERATIONS**
10 **SINCE THE LAST RATE CASE THAT YOU WOULD LIKE TO**
11 **ADDRESS?**

12 A. As stated, the Company has grown from less than 100 customers to over 2,000
13 customers since the last case, so obviously major changes have occurred.
14 Mr. Jones provides a detailed explanation of the expansions to the water system
15 and the major plant additions since the last case in his direct testimony. QCW
16 became a Robson affiliate in 1999. As a Robson affiliated utility, QCW is
17 managed and staffed by a workforce shared with other Robson affiliates and enjoys
18 economies of scale that a stand-alone utility would not have.

19 **III. MISCELLANEOUS ISSUES**

20 **Q. WHAT IS THE COMPANY'S COMPLIANCE STATUS?**

21 A. To the best of my knowledge, QCW is currently in compliance with the rules and
22 regulations of Pima County, ADEQ, ADWR, and the Commission.

23 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

24 A. Yes.
25
26

Quail Creek Water Company, Inc.

Direct Testimony of Steven Soriano

Exhibit SS-DT1

Quail Creek Water Company
List of Shareholders
As of December 31, 2013

SHAREHOLDER	OWNERSHIP %
Arlington Property Management Company	1.00%
Edward J. Robson Revocable Trust	32.40%
Steven S. Robson Subchapter S Trust	18.60%
Robert D. Robson Subchapter S Trust	12.00%
Lynda R. Robson 2006 Irrevocable Trust	12.00%
Mark E. Robson 2006 Irrevocable Trust	12.00%
Kimberly A. Robson 2006 Irrevocable Trust	12.00%
Total	100.00%

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12 ITS WATER RATES AND CHARGES FOR
UTILITY SERVICE BASED THEREON.

DOCKET NO: W-02514A-14-_____

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16 **DIRECT TESTIMONY OF**

17 **RAY L. JONES**

18 **September 19, 2014**
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9522743.1/036331.0002

1 **I. INTRODUCTION, PURPOSE AND SUMMARY OF TESTIMONY**

2 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

3 A. My name is Ray L. Jones, P.E. My business address is 25213 N. 49th Drive,
4 Phoenix, Arizona 85083.

5 **Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS PROCEEDING?**

6 A. On behalf of the Applicant Quail Creek Water Company, Inc. ("QCW" or
7 "Company").

8 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

9 A. I am the owner and principal of ARICOR Water Solutions LC ("ARICOR").

10 **Q. WHAT WAS YOUR EDUCATIONAL AND EMPLOYMENT**
11 **BACKGROUND BEFORE GOING TO WORK FOR ARICOR?**

12 A. I began my working career with Citizens Utilities Company ("Citizens") in 1985 as
13 a Staff Engineer for the Maricopa County water and wastewater division. I was
14 employed at Citizens for 17 years, ascending to Vice President and General
15 Manager for the Arizona water and wastewater operations. In 2002, American
16 Water ("American") purchased the water and wastewater assets of Citizens and I
17 joined American as the President of Arizona-American Company. I left American
18 in 2004 to start ARICOR.

19 I received a Bachelor of Science in Civil Engineering in 1985 from the
20 University of Kansas, and a Master of Business Administration in 1991 from
21 Arizona State University. I am a Registered Professional Engineer in Arizona and
22 California and a Grade 3 Certified Operator in Arizona for all four water and
23 wastewater classifications. I specialize in water resource issues, regulatory
24 strategies, rate case filings and water and wastewater utility management and
25 operations. My resume is attached as **Exhibit RLJ-DT1**.

26

1 **Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE THE COMMISSION?**

2 A. In my time with Citizens and American, I prepared or assisted in the preparation of
3 multiple filings before the Arizona Corporation Commission ("Commission"),
4 including rate applications and CC&N filings. Since starting ARICOR, I have
5 prepared several filings and assisted in the preparation of several more filings
6 before the Commission, including rate applications and CC&N filings. I have also
7 provided testimony in all of these cases before the Commission. A summary of my
8 regulatory work experience is included in my resume attached as **Exhibit RLJ-**
9 **DT1.**

10 **Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?**

11 A. To support QCW's application for rate relief. Specifically, I will provide an
12 overview of QCW's water system and operations, provide support for plant
13 additions, discuss a review of QCW's Plant in Service and the impact of that
14 review on B-2 Schedules.

15 **II. QCW'S WATER SYSTEM AND OPERATIONS**

16 **Q. WHAT IS YOUR RELATIONSHIP TO QCW?**

17 A. I provide consulting services to the water and wastewater companies affiliated with
18 Robson, including QCW. Specifically, I assist and advise QCW on a variety of
19 matters related to their ownership and operation of their water system. In my
20 capacity as a consultant to QCW, I have become familiar with their facilities and
21 operations.

22 **Q. WHO IS ROBSON?**

23 A. By "Robson" I am referring to a group of companies affiliated with Robson
24 Communities, Inc. QCW is one of several water and wastewater utilities regulated
25 by the Commission that is affiliated with Robson Communities, Inc. The Quail
26 Creek community, which includes most of the residential neighborhoods served by

1 QCW, was developed by Robson Ranch Quail Creek, LLC, which is also affiliated
2 with QCW and Robson Communities, Inc. As further explained in Mr. Soriano's
3 direct testimony, QCW is one of several affiliated water and wastewater utilities
4 providing service in Arizona.¹ The Robson model achieves economies of scale
5 through shared operations, administration and management.

6 **Q. WOULD YOU DESCRIBE QCW'S WATER SYSTEM?**

7 A. QCW's water system is a groundwater-based system serving the master planned
8 communities of Quail Creek and Stone House, both located in the Town of
9 Sahuarita. Sahuarita is located just north of Green Valley about 15 miles south of
10 Tucson, Arizona. QCW's customer base is approximately 95% residential
11 customers, with a small number of commercial customers and irrigation customers.
12 Approximately 93% of residential customers are served by 5/8"x3/4" meters with
13 the remaining residential customers served by 1" and 2" meters. Commercial and
14 irrigation customers are served by meters ranging from 5/8"x3/4" to 4" in size.
15 At year-end 2013, QCW served 2,011 total customers.

16 QCW's water system consists of a looped distribution system, three wells,
17 two water storage tanks and one booster station. There are two pressure zones.
18 Two ground storage tanks located at Water Plant No. 1 serve as gravity storage for
19 the lower pressure zone with all three wells feeding into the lower pressure zone.
20 A booster station located at Water Plant No. 1 pumps from the storage tanks to
21 provide service to the upper pressure zone. The system is designed to provide
22 reliable service through the use of gravity storage in the lower zone and a backup
23 generator for the booster station serving the upper pressure zone. The system is
24 designed to provide a 1,250 gallon per minute fire flow.

25 _____
26 ¹ Direct Testimony of Steven Soriano ("Soriano Dt.") at 2:1-10.

1 A detailed description of QCW's major water system components is attached as
2 **Exhibit RLJ-DT2.**

3 **Q. WHAT IS YOUR OPINION OF QCW'S WATER FACILITIES AND**
4 **OPERATIONS?**

5 A. My observations indicate that QCW's water facilities are well designed, well
6 maintained, and provide reliable service to the community. QCW's operations
7 staff is highly knowledgeable regarding water system operations and operates the
8 systems in an effective and efficient manner.

9 **Q. WOULD YOU SUMMARIZE QCW'S WATER CONSERVATION**
10 **PROGRAM?**

11 A. QCW is located in the Tucson Active Management Area and is enrolled as a
12 regulated tier I municipal provider in ADWR's Modified Non-Per Capita
13 Conservation Program ("NPCCP"). As a part of the program, QCW reviewed its
14 water system and proposed Best Management Practices ("BMPs") for
15 implementation in the QCW service area. On June 24, 2010, ADWR approved the
16 following BMPs for QCW -

- 17
 - Meter Repair and/or Replacement Program

18 In addition to the BMPs required by ADWR, QCW has voluntarily
19 implemented the following additional BMPs.

- 20
 - Customer High Water Use Inquiry Resolution
 - Customer High Water Use Notification
 - Leak Detection Program
 - Water Waste Investigation and Information

24 In addition to the five BMPs, QCW has implemented a Public Education
25 Program as required by the NPCCP.

26

1 **Q. WHAT ARE THE COMPONENTS OF QCW'S PUBLIC EDUCATION**
2 **PROGRAM?**

3 A. QCW provides water conservation education through two primary communication
4 channels. QCW provides water wise tips to each of its customers through a note on
5 the water bill during most months. QCW also makes Water Wise pamphlets
6 available at the Quail Creek Water office or, when requested, by mail.

7 **Q. DOES QCW HAVE A PROGRAM TO ADDRESS WATER LOSSES?**

8 A. Yes. All water providers in the Tucson Active Management Area are required to
9 track and report water losses to ADWR. QCW closely monitors this data and
10 implements corrective action as warranted.

11 **Q. HAS QCW DONE A GOOD JOB CONTROLLING WATER LOSS?**

12 A. Yes, QCW's water loss remains well below 10 percent as the Company reported
13 the following lost and unaccounted for water to ADWR for the past three years.

- 14 • 2011 – 3.89%
- 15 • 2012 – 6.97%
- 16 • 2013 – 7.78%

17 **III. PLANT ADDITIONS SINCE LAST RATE CASE**

18 **Q. WHAT IS QCW'S MOST RECENT TEST YEAR USED FOR**
19 **RATEMAKING?**

20 A. The Company's last rate case was filed based on a test year ending December 31,
21 1997.

22 **Q. PLEASE DESCRIBE THE MAJOR WATER PLANT ADDITIONS ADDED**
23 **SINCE THE LAST WATER TEST YEAR.**

24 A. At the time of the last rate case there were 67 customers and the system consisted
25 of a single water tank at Water Plant No. 1 and Well No. 13. Since QCW joined
26 Robson Communities in 1999, the Company has added distribution facilities for

1 twenty-four subdivisions. To serve these new customers, QCW has expanded
2 Water Plant No. 1 to include a second water tank and a booster station for the
3 upper pressure zone. QCW has also added two wells, Well No. 12 and Well No.
4 13, to the system.

5 **IV. PLANT IN SERVICE REVIEW**

6 **Q. DID YOU REVIEW QCW'S PLANT IN SERVICE AND ASSIST WITH**
7 **PREPARATION OF THE B-2 SCHEDULES FOR THIS FILING?**

8 A. Yes, I conducted an on-site inspection of QCW's facilities and completed a
9 comprehensive review of QCW's fixed asset records and prepared portions of the
10 B-2 Schedules for this filing.

11 **Q. PLEASE DESCRIBE THE SCOPE OF YOUR REVIEW OF QCW'S FIXED**
12 **ASSET RECORDS.**

13 A. QCW provided me a comprehensive listing of all fixed asset ledger entries,
14 including accumulated depreciation entries. Working with QCW management and
15 operations personnel, each individual ledger entry was reviewed to determine the
16 following:

- 17 • Is the asset entry an appropriate plant entry per the NARUC system of
- 18 accounts?
- 19 • Is the asset entry charged to the correct NARUC plant account?
- 20 • Has accumulated depreciation been properly recorded?

21 **Q. WHAT CONCLUSIONS DID YOU REACH AFTER YOUR FIXED ASSET**
22 **RECORD REVIEW?**

23 A. I found QCW's records to be generally in good order and in compliance with the
24 NARUC system of accounts. The asset entries were generally complete with
25 detailed descriptions and suitable backup documentation. I also found a few items
26 that needed attention including the following:

- QCW was not using the composite depreciation rate authorized in the Company's previous rate order to calculate depreciation.
- Plant retirements were not made in strict adherence to NARUC.
- Three assets on QCW's books were developer owned assets ("Developer Owned Assets").
- A few asset items were physically retired, but not retired on QCW's books ("Unbooked Plant Retirements").
- Some assets were classified to the wrong NARUC plant account or required further breakdown to additional NARUC plant accounts.
- Some developer-funded plant related to the Stone House development was not included in QCW's assets ("Unbooked Contributed Plant").
- The purchase of some assets had been deferred beyond the actual in-service date for the facilities ("Deferred Plant Purchases").

Q. HOW WAS QCW CALCULATING DEPRECIATION EXPENSE AND WHAT IMPACT DID IT HAVE ON PLANT BALANCES?

A. QCW was using individual rates for each NARUC account rather than the composite rate of 4.08% authorized in Decision No. 61611. Since use of the individual rates results in a composite depreciation rate less than the authorized 4.08%, accumulated depreciation was being understated.

Q. WAS THIS CORRECTED BEFORE THE RATE APPLICATION WAS FILED?

A. Yes. I will explain the steps I took to address the concerns I discovered later in my direct testimony.

Q. THANK YOU. PLEASE CONTINUE WITH YOUR DISCUSSION OF THE CONCERNS YOU FOUND. WHAT ISSUES DID YOU IDENTIFY WITH RECORDED PLANT RETIREMENTS?

A. There were two concerns identified. First, the Company was not debiting the full original cost of retired plant to accumulated depreciation as required by NARUC. Instead, QCW was debiting accumulated depreciation by the amount of

1 accumulated depreciation actually recorded prior to the plant retirement. This
2 causes the accumulated depreciation to be overstated.

3 The second issue involves the drilling of a new water supply well. NARUC
4 requires the cost of "test wells and nonproductive wells drilled as part of a project
5 resulting in a source of water within the same supply area" to be included in the
6 cost of the final production well. Prior to drilling Well 12, QCW first drilled a
7 nonproductive well (Well 16). Rather than charging the cost of the nonproductive
8 well to Well 12, QCW recorded a retirement of the nonproductive well costs.

9 **Q. WHAT DEVELOPER OWNED ASSETS WERE IDENTIFIED ON QCW'S**
10 **BOOKS?**

11 A. Three assets with a combined value of \$78,733 were identified. The assets were
12 related to repair of a developer owned well (\$990), pump repairs at a developer
13 owned recharge well (\$1,079), and the cost of an aquifer protection permit for
14 recharge wells (\$76,664).

15 **Q. WHAT UNBOOKED PLANT RETIREMENTS WERE IDENTIFIED?**

16 A. I identified pumps and piping at Well 11 and Well 13 that had been replaced
17 without the original equipment being retired. I also identified a minor piece of
18 SCADA equipment installed for a nonproductive Well 16 that had not been retired.
19 The total cost of these Unbooked Plant Retirements was \$128,730.

20 **Q. WHAT IS THE STONE HOUSE DEVELOPMENT?**

21 A. Stone House is a luxury residential community, with custom homesites, being
22 developed by Diamond Ventures, Inc. Stone House is located immediately
23 adjacent to Robson's Quail Creek development and is planned for 228 homesites.
24 Development of Stone House began in 2005. As discussed in the testimony of
25
26

1 Mr. Soriano, Robson has an ownership interest in Stone House but does not
2 manage or operate the Stone House development.²

3 **Q. AND THE UNBOOKED CONTRIBUTED PLANT YOU IDENTIFIED WAS**
4 **RELATED TO STONE HOUSE?**

5 A. Yes, several items of plant related to the Stone House development were not
6 recorded in the Company's plant records as follows:

7

Plant Item	Cost	Comments
Stone House - 16" 500 LF	\$23,111	Portion of project not QCW Funded
Stone House - 8" 3,260 LF	100,367	Cost of Stone House Off-Site Main
Stone House On-Site Mains	539,700	Cost of Stone House On-Site Mains
Stone House On-Site Services	69,716	Cost of Stone House On-Site Services
Stone House On-Site Hydrants	87,308	Cost of Stone House On-Site Hydrants
TOTAL	\$820,205	

14

15 Since these assets were not recorded, Plant in Service, Accumulated Depreciation,
16 Contributions in Aid of Construction and Accumulated Amortization of CIAC
17 were all understated.

18 **Q. WHAT IS THE NATURE OF THE DEFERRED PLANT PURCHASES?**

19 A. QCW uses an affiliate to manage and finance construction of plant expansion
20 projects on its behalf. Once the projects are complete, QCW purchases the plant
21 from the affiliate at actual cost without markup or overhead. In some instances
22 these plant purchases were deferred beyond the year in which the facilities were
23 placed into service.

24
25 ² See Soriano Dt. at 1:13-23.
26

The deferral of a plant purchase causes a portion of the useful lives of the plant items to be consumed prior to the plant being booked. This loss of life should be recognized through an adjustment to accumulated depreciation at the time the plant is booked. The Deferred Plant Purchases and the required accumulated depreciation adjustment are summarized by project as follows:

Project	Year In Service	Year Asset Purch.	Project Cost	Accumulated Depreciation Adjustment
Unit 15 Water Distribution System	2007	2011	\$ 221,062	\$ 36,077
Unit 23 Water Distribution System	2007	2011	184,133	30,051
Unit 24 Water Distribution System	2008	2011	174,844	21,401
McGibbon Water Line Extension	2005	2011	90,390	22,127
Well 11	2002	2009	193,816	55,354
Well 16	2009	2011	510,205	41,633
Water Plant No.1, 2nd Tank	2004	2010	450,000	110,160
Water Plant No. 1, Booster Station	2004	2011	776,457	221,756
TOTAL			\$ 2,600,907	\$ 538,559

Q. HAS THE COMMISSION ADDRESSED THE TREATMENT OF DEFERRED PLANT PURCHASES IN THE PAST?

A. Yes. QCW's affiliate, Lago Del Oro Water Company, faced this same issue in its recent rate case. In Decision No. 74564 (June 20, 2014), the Commission adopted adjustments to accumulated depreciation to recognize the loss of useful life for ratemaking. I have used the same procedure adopted in that case to calculate the required adjustments for QCW here.

Q. WHAT ACTIONS DID YOU TAKE AFTER YOUR FIXED ASSET REVIEW?

A. I constructed an Excel spreadsheet for each service listing all fixed assets entries currently on QCW books. Each line item in the listing was coded to indicate the following:

- Which entries were previously included in rate base and the NARUC account plant account for those entries.
- Which entries are Plant Additions since the last rate case and the correct NARUC plant account for those entries.
- Entries that need further breakdown to additional NARUC plant accounts.
 - For these entries additional lines were added to provide the required additional detail.
- For Deferred Plant Purchases, the actual Plant in Service year was noted and used for calculating accumulated depreciation.

Line items were added to properly reflect plant balances as follows:

- Developer Owned Assets were adjusted to have a zero value.
- Retirement detail was added for Unbooked Plant Retirements.
 - For any asset that was removed from service but a retirement was not recorded, a line item was added to the spreadsheet to record the Unbooked Plant Retirement. The new line item includes the description of the original asset, the NARUC plant account, the retirement date, the retirement amount and, if replaced, the asset number of the new asset.
- Asset detail was added for Unbooked Contributed Plant.
 - For each developer contributed asset, a line item was added to the spreadsheet to record the contributed plant. The new line item includes a description of the asset, the NARUC plan account and the value of the asset.
- Adjustments to record retirements in strict adherence with NARUC.
- For booked retirements, line items were added to the spreadsheet to show the original asset and its retirement.

Q. WHAT DID YOU DO NEXT?

A. The updated asset entries were used to prepare B-2 Schedule pages 3.5 to 3.21 and are the basis for the Plant in Service adjustments shown on Schedule B-2, Page 3, (Column A and Column B) and Accumulated Depreciation adjustments shown on B-2, Page 4 (Column A, Column B and Column C). The B-2 Schedule, pages 3.5 to 3.21 were constructed as follows:

- The book balances for plant and accumulated depreciation at the end of the last test year were reconciled to the balances indicated in the appropriate decision.
- Since accumulated depreciation was calculated on a composite basis in the last rate case, accumulated depreciation was allocated to the individual plant accounts.
- From these reconciled beginning balances, plant additions, adjustments, retirements, depreciation, plant balances and accumulated depreciation were calculated and brought forward for each year from the previous test year to year-end 2012.
 - Depreciation was calculated using a 4.08% depreciation rate as specified in LDO's last rate order.

In addition, the entries were used to prepare B-2 Schedule Page 5.1 detailing Contributions-in-aid of Construction and Accumulated Amortization of CIAC. B-2 Schedule Page 5.1 is the basis for the adjustments to Contributions-in-aid of Construction and Accumulated Amortization of CIAC shown on Schedule B-2, Page 5.

Q. WHAT IS THE END RESULT OF YOUR REVIEW AND CONSTRUCTION OF THE B-2 DETAIL SCHEDULES?

A. The result is calculated Plant in Service balances, accumulated depreciation balances, Contributions-in-aid of Construction and Accumulated Amortization of CIAC balances for year-end 2013 that are consistent with the NARUC system of accounts and tie back to the previous rate order. These balances are the appropriate balances to use in determining QCW's rate base and depreciation expense. For convenience, I have summarized my findings and the reconciliation I described above in the following table:

Plant In Service	
Water Plant In Service Per Books	\$6,958,696
Remove Developer Owned Assets	(78,733)
Record Unbooked Contributions	820,205
Record Unbooked Plant Retirements	(128,370)
Retirement Adjustments (conforming to NARUC)	251,984
Adjusted Water Plant In Service	\$7,823,782
Accumulated Depreciation	
Accumulated Depreciation Per Books	\$1,054,550
Record Unbooked Plant Retirements	(128,370)
Retirement Adjustments (conforming to NARUC)	251,984
Adjustment of Deferred Plant Purchases	538,559
Adjustment to Reconcile Book to Calculated	501,563
Adjusted Accumulated Depreciation	2,404,777
Contributions-in-aid of Construction	
Contributions-in-aid of Construction per Books	\$0
Adjusted Contributions-in-aid of Construction	\$820,205
Accumulated Amortization of CIAC	
Accumulated Amortization of CIAC per Books	\$0
Adjusted Accumulated Amortization of CIAC	\$284,447

Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?

A. Yes.

Quail Creek Water Company, Inc.

Direct Testimony of Ray L. Jones

Exhibit RLJ-DT1

ARICOR

Water Solutions

25213 N. 49th Drive
Phoenix, AZ 85083

Ray L. Jones P.E.
Principal

EXPERTISE

Mr. Jones formed ARICOR Water Solutions in 2004. Through ARICOR Water Solutions, Mr. Jones offers a wide range of engineering and financial analysis services to the private and public sectors. Projects include development of regulatory strategies and preparing rate cases, including preparation of rate studies, cost of service studies, financial schedules and testimony for filings before the Arizona Corporation Commission. Services also include consultation on water and wastewater utility formation, management and operations, and valuation, including due diligence analysis, water resources strategy development and water rights valuation. ARICOR Water Solutions provides water, wastewater and water resource master planning, water and wastewater facilities design, and owner representation; including value engineering, program management and construction oversight. Lastly, ARICOR Water Solutions supports water solutions with contract operations and expert witness testimony and litigation support.

EMPLOYMENT HISTORY

2002 to 2004

Arizona-American Water Company
President

Responsible for leadership of the Arizona business activities of Arizona-American Water Company. Key responsibilities include developing and evaluation new business opportunities, developing strategic plans, establishing effective government and community relations, insuring compliance with all regulatory requirements, and providing management and guidance to key operations and support personnel.

1998 to 2002

Citizens Water Resources, Arizona Operations
Vice President and General Manager

Responsible for leadership of the Arizona regulated and unregulated business activities of Citizens Water Resources. Key responsibilities included developing and evaluation new business opportunities, developing strategic plans, establishing effective government and community relations, insuring compliance with all regulatory requirements, and providing management and guidance to key operations and support personnel.

1990 to 1998

Citizens Water Resources, Arizona Operations
Engineering and Development Services Manager

Responsible for management of a diverse group of business growth related activities. Responsibilities include: marketing of operation and maintenance services (unregulated business growth), management of new development activity (regulated business growth), management of engineering functions (infrastructure planning and construction), management of water resources planning and compliance, management of growth-related regulatory functions (CC&N's and Franchises), and management of capital budgeting functions and capital accounting functions.

1985 to 1990

Citizens Water Resources, Arizona Operations
Civil Engineer

Responsible for the planning, coordination and supervision of capital expansion and major maintenance and rehabilitation projects as assigned. Responsible for development of capital program for Maricopa County Operations.

EDUCATION

Arizona State University – Master of Business Administration (1991)
University of Kansas – Bachelor of Science in Civil Engineering (1985)

PROFESSIONAL CERTIFICATION

Registered Professional Engineer – Civil Engineering – Arizona
Professional Engineer – Civil Engineering – California
Certified Operator – Wastewater Treatment, Wastewater Collection, Water Treatment, Water Distribution – Arizona

PROFESSIONAL AFFILIATIONS

- Director - Water Utilities Association of Arizona (1998 – 2004)
- Member - American Society of Professional Engineers
- Member - American Water Works Association
- Member - Arizona Water Pollution Control Association
- Member - Water Environment Federation

CIVIC AND COMMUNITY INVOLVEMENT

- Advisory Member - Water Resources Development Commission (2010 – 2012)
- Board of Directors – Greater Maricopa Foreign Trade Zone (2009 – Present)
- Chairman WESTMARC (2008)
- Director and Member of the Executive Committee- WESTMARC (1998 – 2010)
- Co-Chairman, WESTMARC Water Committee (2006 – 2007)
- Chairman-Elect WESTMARC (2007)
- Member – Corporate Contributions Committee, West Valley Fine Arts Council Diamond Ball (Chairman 2005)
- Member – Technical Advisory Committee – Governor's Water Management Commission (2001)
- Board Member, Manager & Past Chairman – North Valley Little League Softball

REGULATORY EXPERIENCE

Testimony has been provided before the Arizona Corporation Commission in the dockets listed below. Unless otherwise indicated testimony was provided on behalf of the utility.

Filing Year	Utility(ies)	Filing Type(s)	Docket(s)
1992	Sun City West Utilities Co mpany	CC&N Extension (Expansion of Sun City West)	U-2334-92-244
1993	Sun City Water Company Sun City Sewer Company	CC&N Extension (Addition of Coyote Lakes)	U-1656-93-060 U-2276-93-060
1993	Tubac Valley Water Co., Inc.	CC&N Extension (Various Subdivisions on western border)	U-1595-93-241
1993	Sun City West Utilities Co mpany	CC&N Extension (Expansion of Sun City West)	U-2334-93-293
1995	Citizens Utilities Company Sun City Water Company Sun City Sewer Company Sun City West Utilities Company Tubac Valley Water Company	Ratemaking	E-1032-95-417 U-1656-95-417 U-2276-95-417 U-2334-95-417 U-1595-95-417
1996	City Water Company Sun City Sewer Company	CC&N Extension (Acquisition of Youngtown)	U-1656-96-282 U-2276-96-282
1996	Citizens Utilities Company	CC&N Extension and Deletion (Realignment of Surprise Bdry.)	E-1032-96-518
1998	Sun City Water Company Sun City West Utilities Co mpany	CAP Water Plan and Accounting Order (Sun Cities CAP plan)	W-01656A-98-0577 SW-02334A-98-0577

Filing Year	Utility(ies)	Filing Type(s)	Docket(s)
2000	Citizens Water Resources Company of Arizona Citizens Water Services Company of Arizona	CC&N Extension and Accounting Order (Anthen Jacka Property and Phoenix Treatment Agreement)	SW-3455-00-1022 SW-3454-00-1022
2000	Citizens Communications Company Citizens Water Services Company of Arizona	CC&N Extension and Approval of Hook-Up Fee (Verrado)	W-0132B-00-1043 SW-0354A-00-1043
2002	Arizona-American Water Company	Ratemaking	WS-01303A-02-0867 WS-01303A-02-0868 WS-01303A-02-0869 WS-01303A-02-0870 WS-01303A-02-0908
2004	Arizona-American Water Company Rancho Cabrillo Water Company Rancho Cabrillo Sewer Company	CC&N Transfer	WS-01303A-04-0089 W-01303A-04-0089 SW-03898A-04-0089
2004	Johnson Utilities Company, LLC (Representing Pulte Home Corporation)	CC&N Extension	WS-02987A-04-0288
2005	Perkins Mountain Utility Company Perkins Mountain Water Company	New CC&N & Initial Rates	WS-20379A-05-0489 W-20380A-05-0490
2005	West End Water Company	CC&N Extension	W-01157A-05-706
2005	Arizona-American Water Company	Approvals Associated with Construction of Surface Water Treatment Facility	W-01303A-05-0718
2006	Arizona-American Water Company	Ratemaking	WS-01303A-06-0403
2008	Sunrise Water Company	Ratemaking	W-02069A-08-0406
2009	Baca Float Water Company	Ratemaking	WS-01678A-09-0376
2009	Aubrey Water Company	Lost Water Evaluation (Rate Case Compliance)	W-03476A-06-0425
2009	White Horse Ranch Owner's Assn.	Ratemaking	W-04161A-09-0471
2010	Litchfield Park Service Company	Ratemaking	W-01427A-09-0104
2010	Chino Meadows II Water Company	Ratemaking	W-02370A-10-0519
2011	Pima Utility Company	Ratemaking	W-021999A-11-0329 WS-02199A-11-0330
2011	Tusayan Water Development Association, Inc. (Representing the Town of Tusayan)	Ratemaking	W-02350A-10-0163
2012	Valley Utilities Water Company, Inc.	Ratemaking	W-01412A-12-0195

Filing Year	Utility(ies)	Filing Type(s)	Docket(s)
2012	Far West Water & Sewer, Inc.	Ratemaking	WS-03478A-12-0307
2012	Sahuarita Water Company, LLC	Amend Off-Site Facilities Hook-Up Fee	W-03718A-09-0359
2012	New River Utility Company	Ratemaking	W-01737A-12-0478
2013	Far West Water & Sewer, Inc.	New Off-Site Facilities Hook-Up Fees	WS-03478A-13-0200
2012	Adman Mutual Water Company	Ratemaking	W-01997A-12-0501
2013	Far West Water & Sewer, Inc.	CC&N Extension	WS-03478A-13-0250
2013	Lago Del Oro Water Company	Ratemaking	W-01944A-13-0215
2013	Lago Del Oro Water Company	Financing	W-01944A-13-0242
2012	Sunrise Water Company	Financing	W-02069A-12-0261
2010	Far West Water & Sewer, Inc.	CC&N Extension	WS-03478A-10-0523
2014	Granite Mountain Water Co., Inc.	Ratemaking	W-02467A-14-0230
2014	Chino Meadows II Water Co., Inc.	Ratemaking	W-02370A-14-0231

September 2015

Quail Creek Water Company, Inc.

Direct Testimony of Ray L. Jones

Exhibit RLJ-DT2

QUAIL CREEK WATER COMPANY
Major Water System Components
September 17, 2014

General

Quail Creek Water Company's ("Quail Creek") water system is a groundwater-based system serving the master planned communities of Quail Creek and Stone House, both located in the Town of Sahuarita, Arizona in Pima County.

Quail Creek currently serves approximately 2,011 customers. Quail Creek's customer base is approximately 95% residential customers, with a small number of commercial customers and irrigation customers. Approximately 93% of residential customers are served by 5/8"x3/4" meters with the remaining residential customers served by 1" and 2" meters. Commercial and irrigation customers are served by meters ranging from 5/8"x3/4" to 4" in size.

Quail Creek Water System

Quail Creek's water system consists of a looped distribution system, three wells, two water storage tanks and one booster station. There are two pressure zones. Two ground storage tanks located at Water Plant No. 1 serve as gravity storage for the lower pressure zone with all three wells feeding into the lower pressure zone. A booster station located at Water Plant No. 1 pumps from the storage tanks to provide service to the upper pressure zone. The system is designed to provide reliable service through the use of gravity storage in the lower zone and a backup generator for the booster station serving the upper pressure zone. The system is designed to provide a 1,250 gallon per minute fire flow.

The Quail Creek water system facilities are summarized below:

Water Plants No. 1:

- WP #1 – 2 – 750,000 gallon storage tanks with cathodic protection
- 4 – Booster pumps
- 1 – 13,000 gallon hydropneumatic tank
- 1 – Natural gas driven backup generator
- Associated piping and electrical gear

Wells:

- Well 11 – 55-608597 – Equipped with submersible pump and motor, chlorine solution feeder and related piping and electrical gear. Pumps to low pressure zone.
- Well 12 – 55-219145 – Equipped with line shaft turbine pump and motor, chlorine solution feeder and related piping and electrical gear. Pumps to low pressure zone.
- Well 13 – 55-608522 – Equipped with line shaft turbine pump and motor, chlorine solution feeder and related piping and electrical gear. Pumps to low pressure zone.

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A Professional Corporation
2 Jay L. Shapiro (No. 014650)
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3 Phoenix, Arizona 85016
Telephone (602) 916-5000
4
5 Attorneys for Quail Creek Water Company, Inc.
6

7 **BEFORE THE ARIZONA CORPORATION COMMISSION**

8
9 IN THE MATTER OF THE APPLICATION
OF QUAIL CREEK WATER COMPANY,
10 INC., AN ARIZONA CORPORATION,
FOR A DETERMINATION OF THE FAIR
11 VALUE OF ITS UTILITY PLANTS AND
PROPERTY AND FOR INCREASES IN
12 ITS WATER RATES AND CHARGES FOR
UTILITY SERVICE BASED THEREON.

DOCKET NO: W-02514A-14-_____

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14
15
16 **DIRECT TESTIMONY OF**
17 **THOMAS J. BOURASSA**
18 **RATE BASE, INCOME STATEMENT AND RATE DESIGN**

19 **September 19, 2014**
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9400543.2/036331.0002

1 **I. INTRODUCTION AND QUALIFICATION**

2 **Q. PLEASE STATE YOUR NAME AND ADDRESS.**

3 A. My name is Thomas J. Bourassa. My business address is 139 W. Wood Drive,
4 Phoenix, Arizona 85029.

5 **Q. WHAT IS YOUR PROFESSION AND BACKGROUND?**

6 A. I am a self-employed Certified Public Accountant providing consulting services to
7 utility companies as well as general accounting services. I have a B.S. in
8 Chemistry and Accounting from Northern Arizona University (1980) and an
9 M.B.A. with an emphasis in Finance from the University of Phoenix (1991).

10 **Q. COULD YOU BRIEFLY SUMMARIZE YOUR PRIOR WORK AND**
11 **REGULATORY EXPERIENCE?**

12 A. Yes. Prior to becoming a private consultant, I was employed by High-Tech
13 Institute, Inc., and served as controller and chief financial officer. Prior to working
14 for High-Tech Institute, I worked as a division controller for the Apollo Group, Inc.
15 Before joining the Apollo Group, I was employed at Kozoman & Kermode, CPAs.
16 In that position, I prepared compilations and other write-up work for water and
17 wastewater utilities, as well as tax returns.

18 In my private practice the past 15 years, I have prepared and/or assisted in
19 the preparation of several water and wastewater utility rate applications before the
20 Arizona Corporation Commission ("Commission").

21 **Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS PROCEEDING?**

22 A. I am testifying in this proceeding on behalf of Quail Creek Water Company, Inc.
23 ("QCW" or the "Company"). QCW is seeking increases in its rates and charges for
24 water utility service in its certificated service area.

25

26

1 **II. OVERVIEW OF THE COMPANY'S REQUEST FOR RATE RELIEF**

2 **Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?**

3 A. I will testify in support of the Company's proposed adjustments to its rates and
4 charges for water utility service. I am sponsoring the direct schedules, which are
5 filed concurrently herewith in support of the Company's application. I was
6 responsible for the preparation of these schedules based on my investigation and
7 review of QCW's relevant books and records, and I was assisted by another
8 witness, Ray Jones, with the plant or B schedules as he discusses in his direct
9 testimony.

10 For the convenience of the Commission and the parties, the two portions of
11 my direct testimony, each with the relevant schedules attached, are being filed
12 separately in this case. In this volume of my direct testimony, I address the rate
13 base, income statement (revenue and operating expenses), required increase in
14 revenue, and rate design and proposed rates and charges for service. Schedules
15 A through C, E-F, and H are attached to this portion of my direct testimony.
16 QCW has not prepared a cost of service study. Consequently the G schedules are
17 omitted.

18 **Q. THANK YOU. PLEASE CONTINUE.**

19 A. In the second volume of my direct testimony, to which the D schedules are
20 attached, I address cost of capital. QCW is requesting a return on common equity
21 of 10 percent. As shown on Schedule D-1, the Company's capital structure used
22 for ratemaking purposes consists of approximately 100 percent equity and
23 0 percent debt. The weighted average cost of capital is 10 percent.

24 **Q. IS THE CAPITAL STRUCTURE DESCRIBED ABOVE THE ACTUAL**
25 **CAPITAL STRUCTURE AT THE END OF THE TEST YEAR?**

26 A. Yes.

1 **Q. PLEASE SUMMARIZE THE COMPANY'S APPLICATION.**

2 A. The test year used by QCW is the 12-month period ending December 31, 2013.
3 The Company is requesting a 10 percent return on its fair value rate base
4 ("FVRB"). The Company has also proposed certain pro forma adjustments to take
5 into account known and measurable changes to rate base, expenses and revenues.
6 These pro forma adjustments are consistent with normal ratemaking and are
7 contemplated by the Commission's rules and regulations governing rate
8 applications.¹ These adjustments are necessary to obtain a normal or realistic
9 relationship between revenues, expenses and rate base on a going-forward basis.

10 The Company's proposed fair value rate base is \$3,678,863. The increase in
11 revenues to provide for recovery of operating expenses and a 10.0 percent return on
12 rate base is approximately \$411,785, an increase of 48.75 percent over the adjusted
13 and annualized test year revenues.

14 **III. SCHEDULES**

15 **A. Summary of A, E and F Schedules**

16 **Q. PLEASE DESCRIBE THE SCHEDULES LABELED AS A, E, AND F.**

17 A. The A-1 Schedule is a summary of the rate base, operating income, current
18 operating margin, required operating margin, operating income deficiency, and the
19 increase in gross revenues. Revenues at present and proposed and customer
20 classifications are also shown on this schedule.

21 The A-2 Schedule is a summary of results of operations for the test year,
22 prior years, and a projected year at present rates and proposed rates.

23 Schedule A-3 contains the Company's capital structure for the test year and
24 the two prior years.

25
26 ¹ See A.A.C. R14-2-103.

1 Schedule A-4 contains the plant construction, and plant-in-service for the
2 test year and prior years. The projected plant additions are also shown on this
3 schedule.

4 Schedule A-5 is the summary of the Company's changes in financial
5 position (cash flow) for the prior two years, the test year at present rates, and a
6 projected year at present and proposed rates.

7 The E Schedules are based on the Company's actual operating results,
8 as reported by the Company in annual reports filed with the Commission. The E-1
9 Schedule contains the comparative balance sheet data for the years 2011, 2012,
10 and 2013 ended on December 31.

11 Schedule E-2, page 1, contains the income statement for the years 2011,
12 2012, and 2013 ended on December 31.

13 Schedule E-3 contains the statements of changes in the Company's financial
14 position for the test year and the two prior years.

15 Schedule E-4 provides the changes in membership equity.

16 Schedule E-5 contains the Company's plant-in-service at the end of the test
17 year, and one year prior to the end of the test year.

18 Schedule E-7 contains operating statistics for the years ended 2011, 2012,
19 and 2013 ended on December 31.

20 Schedule E-8 contains the taxes charged to operations.

21 The accountant's notes to the financial statements and the financial
22 assumptions used in preparing the rate filing schedules are shown on Schedules E-9
23 and F-4, respectively, in accordance with the Commission's standard filing
24 requirements. The Company does not prepare audited financial statements.

25 Schedule F-1 contains the results of operations at the present rates (actual
26 and adjusted), and at proposed rates.

1 Schedule F-2 contains the summary of changes in financial position (cash
2 flow) for the prior two years, the test year at present rates, and a projected year at
3 present and proposed rates.

4 Schedule F-3 shows the Company's projected construction requirements for
5 2014, 2015, 2016.

6 Schedule F-4 contains the assumptions used in developing the adjustments
7 and projections contained in the rate filing.

8 **B. Rate Base (B Schedules)**

9 **Q. WOULD YOU EXPLAIN THE RATE BASE SCHEDULES, WHICH ARE**
10 **LABELED AS THE B SCHEDULES?**

11 A. Yes. I will start with Schedule B-5, which is the working capital allowance. I used
12 the "formula method" of computing the working capital allowance to reduce costs.
13 However, the Company is not requesting a working capital allowance.

14 **Q. WHY DIDN'T THE COMPANY PREPARE A LEAD-LAG STUDY AND**
15 **USE THE RESULTS OF THAT STUDY TO COMPUTE WORKING**
16 **CAPITAL?**

17 A. Because the Company is not seeking a working capital allowance and the costs to
18 prepare a lead-lag study outweigh the benefits.

19 **Q. THANK YOU. PLEASE CONTINUE.**

20 A. The Company did not file Schedules B-3 and B-4. To limit issues in dispute and
21 reduce rate case expense, QCW is requesting that its original cost rate base
22 ("OCRB") be used as its FVRB.

23 ...

24 ...

25 ...

26

1 Q. HAVE YOU PREPARED SCHEDULES SHOWING ADJUSTMENTS TO
2 THE ORIGINAL COST RATE BASE?

3 A. Yes. Schedule B-2 shows adjustments to the OCRB proposed by the Company.
4 Schedule B-2, pages 2 through 6, provide the supporting information. These
5 adjustments are, in summary:

6 B-2 adjustment number 1, as shown on Schedule B-2, page 2, adjusts plant-
7 in-service ("PIS"). There are four PIS adjustments included in Adjustment 1.
8 These are shown on Schedule B-2, page 3, and are labeled as adjustments "A,"
9 "B," "C" and "D."

10 Adjustment A of B-2 adjustment number 1 adjusts PIS to reflect Company
11 proposed adjustments to plant. The proposed PIS adjustments are discussed in
12 more detail in the Direct Testimony of Ray Jones.²

13 Adjustment B of B-2 adjustment number 1 adjusts PIS to reflect Company
14 proposed retirements. The proposed retirements are discussed in more detail in the
15 Direct Testimony of Ray Jones.³

16 Adjustment C of B-2 adjustment number 1 adjusts PIS to reflect QCW
17 proposed reclassifications to PIS. The adjustment nets to a zero total adjustment to
18 PIS. The plant reclassifications are also discussed in more detail in Mr. Jones'
19 direct.⁴

20 Adjustment D of B-2 adjustment number 1 reflects adjustments to reconcile
21 the PIS balance to the reconstructed PIS balance shown on Schedule B-2, pages 3.5
22 to 3.21.

23
24

² Direct Testimony of Ray Jones at 6-13.

25 ³ *Id.*

26 ⁴ *Id.*

1 **Q. PLEASE CONTINUE.**

2 A. Adjustment B-2 shown on Schedule B-2, page 2, adjusts accumulated depreciation
3 ("A/D"). The details of the A/D adjustments are shown a Schedule B-2, page 4.
4 There are three A/D adjustments included in Adjustment 2. These are shown on
5 Schedule B-2, page 4, and are labeled as adjustments "A," "B," and "C."

6 Adjustment A of B-2 adjustment number 2 adjusts A/D for the proposed PIS
7 adjustments shown in Adjustment A of B-2 adjustment number 1.

8 Adjustment B of B-2 adjustment number 2 adjusts A/D depreciation related
9 to the proposed retirements discussed earlier in Adjustment B of B-2 adjustment
10 number 1.

11 Adjustment C of B-2 adjustment number 2 adjusts A/D to reflect the re-
12 computed amounts of A/D per the Company's B-2 plant detail schedule,
13 Schedule B-2, pages 3.5 to 3.21.

14 **Q. PLEASE CONTINUE.**

15 A. B-2 adjustment number 3 shown on Schedule B-2, page 2, adjusts the accumulated
16 amortization balance of contributions-in-aid of construction ("CIAC") to the
17 recomputed amount reflecting the annual composite depreciation rate for plant-in-
18 service. The details of this adjustment are shown on Schedule B-2, pages 5 and
19 5.1. The adjustment to gross CIAC reflects, in part, how the PIS adjustments
20 proposed in B-2 Adjustment 1-A were funded.

21 **Q. ARE THERE ANY ADJUSTMENTS TO ADVANCES-IN-AID OF**
22 **CONSTRUCTION?**

23 A. No. The Company does not have any advances-in-aid of construction ("AIAC").

24 **Q. PLEASE CONTINUE.**

25 A. B-2 adjustment number 4 adjusts accumulated deferred income taxes ("ADIT")
26 based on the Company proposed adjusted PIS, A/D, AIAC, and CIAC.

1 The Company's computation of the ADIT balance recognizes the differences in the
2 adjusted basis of its assets and the tax basis of its assets and uses the effective tax
3 rates computed on the Schedule C-3, page 2. The details of the Company's ADIT
4 computation are shown on Schedule B-2, pages 5 and 5.1.

5 **Q. HOW WAS THE PROPOSED "FAIR VALUE" RATE BASE SHOWN ON**
6 **A-1 DETERMINED?**

7 A. As stated, the FVRB shown on Schedule A-1 is based on OCRB, with no
8 adjustment for the current values of the Company's plant and property.

9 **C. Income Statement (C Schedules)**

10 **Q. PLEASE EXPLAIN THE ADJUSTMENTS YOU ARE PROPOSING TO**
11 **THE REVENUES AND/OR EXPENSES STATEMENT AS SHOWN ON**
12 **SCHEDULES C-1 AND C-2.**

13 A. The following is a summary of adjustments shown on Schedule C-1 and detailed
14 on Schedule C-2:

15 Adjustment 1 annualizes depreciation expense. The proposed depreciation
16 rate for each component of utility plant is shown on Schedule C-2, page 2.
17 The depreciation rates approved in QCW's last rate case were composite rates.
18 QCW proposes to use account specific rates going forward. The depreciation rates
19 are based on Staff's typical and customary depreciation rates.

20 Adjustment 2 reduces property taxes. QCW has recognized the reduction in
21 the assessment ratio contained in A.R.S. § 42-15001, entitled "Assessed Valuation
22 of Class One Property." The 2014 and 2015 assessment ratio is 19.0 percent.
23 However, the assessment ratio will be reduced to 18 percent beginning in the tax
24 year ending December 2015 and going-forward. Accordingly, QCW has proposed
25 an assessment ratio of 18 percent in recognition of the reduction currently
26

1 scheduled to take effect to tax years after 2015. This is clearly a known and
2 measurable pro forma adjustment.

3 **Q. PLEASE CONTINUE WITH YOUR DESCRIPTION OF THE INCOME**
4 **STATEMENT ADJUSTMENTS.**

5 A. Adjustment 3 shows the rate case expense estimated by the Company.
6 The Company estimates rate case expense of \$200,000. The Company proposes
7 that rate case expense be recovered over five years because it believes a five-
8 year cycle for future rate cases is reasonable given this utility's circumstances.

9 **Q. WHAT CIRCUMSTANCES?**

10 A. As Mr. Soriano explains in his direct testimony, the plan is to bring all of the
11 Robson utilities in for new rates on a more regular basis.⁵ This practice may differ
12 from the previous practice, but Mr. Soriano has consistently testified in recent rate
13 cases for QCW's affiliates, Pima Utility Company and Lago del Oro Water
14 Company, that the plan is to bring all the utilities in on a roughly five year cycle.

15 **Q. HOW DID YOU ARRIVE AT THE AMOUNT OF RATE CASE EXPENSE?**

16 A. Given QCW's size and the anticipated nature, length and complexity of the
17 proceedings, I estimate this rate case to cost a total of \$200,000. This analysis is
18 based on my experience with rate cases before the Commission, and that of the
19 Company's legal counsel.

20 **Q. PLEASE EXPLAIN WHY YOU REFER TO THIS AMOUNT AS AN**
21 **"ESTIMATE."**

22 A. Because I can't see the future, I can only make some guesses based on my
23 experience. The specifics of who may intervene, what unique issues may come
24 into dispute, what kind of procedural problems we will encounter, etc. I cannot
25

26 ⁵ Direct Testimony of Steven Soriano at 3:24 – 4:2.

1 predict. I know rate cases are lengthy and expensive, but I still have to start with
2 an estimate.

3 **Q. THANK YOU. PLEASE CONTINUE WITH YOUR DISCUSSION OF THE**
4 **INCOME STATEMENT ADJUSTMENTS.**

5 A. Adjustment 4 annualizes revenues to the year-end number of customers.
6 The annualization of revenues is based on the number of customers at the end of
7 the test year, compared to the actual number of customers during each month of the
8 test year. Average revenues per customer by month were computed for the test
9 year and then multiplied by the increase (or decrease) in number of customers for
10 each month of the test year. The total of the monthly revenue change comprises
11 the revenue annualization. This was done for each customer class.

12 Adjustment 5 annualizes purchased power expense based on the additional
13 gallons sold from annualizing revenues to the year-end number of customers in
14 Adjustment 4, above. This adjustment is intended to match the additional expense
15 associated with the revenue annualization.

16 Adjustment 6 is intentionally left blank.

17 Adjustment 7 removes other income and expense to eliminate their impact
18 on income taxes.

19 Adjustment 8 reflects income taxes based upon the Company adjusted test
20 year revenue and expense.

21 **Q. IS THE COMPANY PROPOSING A LOWER ARIZONA INCOME TAX**
22 **RATE BASED UPON RECENT CHANGES IN THE LAW?**

23 A. Yes. By law (A.R.S. § 43- 1111) the Arizona corporate income tax rate will be
24 reduced to 4.9 percent for taxable years beginning from and after December 31,
25 2016. The Company is proposing an Arizona Tax Rate of 4.9 percent in
26 recognition the reduction scheduled to take effect to tax years after 2015. This is a

1 similar known and measurable adjustment to the one I discussed above for property
2 taxes.

3 **D. Rate Design (H Schedules)**

4 **Q. WHAT ARE THE COMPANY'S PRESENT RATES FOR WATER**
5 **SERVICE?**

6 A. The Company's present rates are:

7 **MONTHLY SERVICE CHARGES (All Classes)**

8	5/8" x 3/4" Meter	\$ 15.00
9	3/4" Meter	\$ 20.00
10	1" Meter	\$ 25.00
11	1 1/2" Meter	\$ 50.00
12	2" Meter	\$ 80.00
13	3" Meter	\$150.00
14	4" Meter	\$250.00
15	6" Meter	\$500.00

16
17 **COMMODITY RATES**

18	All Gallons Charge (per 1,000 gallons)	\$2.80
19	Standpipe (per 1,000 gallons)	\$2.80

20
21 **Q. WHAT ARE THE COMPANY'S PROPOSED RATES FOR WATER**
22 **SERVICE?**

23 A. The Company's proposed rates are:

24 **MONTHLY SERVICE CHARGES (All Classes)**

25	5/8" x 3/4" Meter	\$ 21.23
26	3/4" Meter	\$ 28.30

1	1" Meter		\$ 35.38
2	1 1/2" Meter		\$ 70.75
3	2" Meter		\$113.20
4	3" Meter		\$212.25
5	4" Meter		\$353.75
6	6" Meter		\$707.50
7			
8	Gallons in minimum (All classes)		0
9			
10			
11	COMMODITY RATES		
12	5/8"X3/4" Meter – Residential	1 to 4,000	\$ 3.58
13		4,001 to 10,000	\$ 4.68
14		Over 10,000	\$ 5.78
15	5/8"X3/4" Meter – Non-residential	1 to 10,000	\$ 4.68
16		Over 10,000	\$ 5.78
17	3/4" Meter – Residential	1 to 4,000	\$ 3.58
18		4,001 to 10,000	\$ 4.68
19		Over 10,000	\$ 5.78
20	3/4" Meter – Non-residential	1 to 10,000	\$ 4.68
21		Over 10,000	\$ 5.78
22	1" Meter – All Classes	1 to 17,000	\$ 4.68
23		Over 17,000	\$ 5.78
24	1 1/2" Meter – All Classes	1 to 33,000	\$ 4.68
25		Over 33,000	\$ 5.78
26			

1	2" Meter – All Classes	1 to 53,000	\$ 4.68
2		Over 53,000	\$ 5.78
3	3" Meter – All Classes	1 to 100,000	\$ 4.68
4		Over 100,000	\$ 5.78
5	4" Meter – All Classes	1 to 167,000	\$ 4.68
6		Over 167,000	\$ 5.78
7	6" Meter – All Classes	1 to 333,000	\$ 4.68
8		Over 333,000	\$ 5.78
9	Standpipe (per 1,000 gallons)	All gallons	\$ 5.78

10
11 **Q. IS THE COMPANY'S RATE DESIGN A CONSERVATION ORIENTED**
12 **RATE DESIGN?**

13 A. Yes. Inverted tier rate designs are conservation oriented. The smaller residential
14 meters (5/8"x3/4" and 3/4") are on an inverted three tier rate design and all other
15 meter sizes are on an inverted two tier design. The Company's proposed rate
16 design provides somewhat less revenue stability than the current rate design in that
17 it provides for about 44.4 percent of the revenue requirement from monthly
18 minimums compared to about 46.8 percent of revenues derived from the monthly
19 minimums under present rates.⁶ Ideally, the portion of revenue derived from the
20 monthly minimums should be closer to 50 percent.

21 **Q. WHAT METER SIZE ARE THE MAJORITY OF CUSTOMERS ON AND**
22 **WHAT WAS THE AVERAGE MONTHLY BILL DURING THE TEST**
23 **YEAR?**

24
25
26 ⁶ See Schedule H-2, pages 3 and 4.

1 A. The largest customer class is the 5/8x3/4 inch residential class. This customer class
2 comprises about 89 percent of the customers and contributes about 77.5 percent of
3 the revenues under present rates. As shown on Schedule H-2, page 1, the average
4 monthly bill under present rates for a 5/8x3/4 inch residential customer using an
5 average 5,725 gallons is \$31.03.

6 **Q. WHAT WILL BE THE AVERAGE 5/8X3/4 INCH RESIDENTIAL**
7 **CUSTOMER AVERAGE MONTHLY BILL UNDER THE NEW RATES?**

8 A. As shown on Schedule H-2, page 1, the average monthly bill under proposed rates
9 for a 5/8x3/4 inch residential customer using an average 5,725 gallons is \$43.63 –
10 a \$12.60 increase over the present monthly bill or a 40.62 percent increase; about
11 8 percent lower than the overall requested revenue increase in the instant case.

12 **1. Other Tariff Changes**

13 **Q. IS THE COMPANY PROPOSING ANY CHANGES TO MISCELLANEOUS**
14 **SERVICE CHARGES?**

15 A. Yes. The Company is proposing to add an after-hours service charge which applies
16 to all services performed after-hours. Accordingly, the Company is proposing to
17 remove the Establishment Fee – After-Hours service charge.⁷ The Company is not
18 proposing any other changes.

19 **Q. IS THE COMPANY PROPOSING ANY CHANGES TO METER AND**
20 **SERVICE LINE INSTALLATION CHARGES?**

21 A. Yes. The Company is proposing new charges based upon the Staff Engineering
22 recommendations for typical meter and service line installation charges.⁸

25 ⁷ See Schedule H-3, page 3.

26 ⁸ *Id.*

1 **2. Purchased Power Adjustment Mechanism ("PPAM")**

2 **Q. PLEASE DISCUSS THE COMPANY'S PROPOSED PURCHASED POWER**
3 **ADJUSTMENT MECHANISM.**

4 A. The Company is proposing a cost recovery adjustment mechanism for purchased
5 power known as a purchased power adjustment mechanism or PPAM.
6 The purchased power expense included in operating expenses will serve as the
7 base amounts for calculating the amounts to be recovered or refunded when
8 increases or decreases in purchased power are incurred in future years. Only the
9 increase (decrease) in purchased power expense caused by an increase (decrease)
10 in power rates will be recovered and not the increase (decrease) in expense due to
11 changes in volume of water.

12 **Q. HAVE YOU PREPARED A SAMPLE CALCULATION FOR THESE**
13 **ADJUSTMENT MECHANISMS?**

14 A. Yes. Attached to this testimony as **Exhibit TJB-DT1** is a sample calculation.
15 The numbers in the example do not reflect the actual numbers in the instant case
16 and are used for illustrative purposes only.

17 **Q. PLEASE EXPLAIN HOW THE PROPOSED PURCHASED POWER**
18 **ADJUSTMENT MECHANISM WILL WORK?**

19 A. Whenever the Company's purchased power expense increases or decreases from
20 the amount adopted by this Commission in the instant case (or any subsequent
21 case), the Company will file a schedule with the Commission setting forth an
22 adjustment per 1,000 gallons to recover the increased or decreased purchased
23 power expense based on the following procedure:

24 Step 1 – This step determines the purchased power cost variance ("PPCV")
25 and the unitized purchased power cost variance ("UPPCV"). The test year will
26 service as the base period. The PPCV will be determined by multiplying the

1 difference between the test year per kilowatt hour cost and the current year per
2 kilowatt hour cost by the test year kilowatt hours used. The UPPCV will be
3 determined by dividing the PPCV by the gallons pumped during the test year.

4 Step 2 – This step determines the excess water loss for the current year
5 (“EWLCY”). To determine the EWLCY, the Company will first compute the
6 wallet loss for the current year (“WLCY”) based upon the difference between the
7 gallons pumped during the current year (“GPCY”) and the actual gallons sold
8 during the current year (“AGSCY”) plus other accounted for water (“OAW”).
9 Next, the Company will compute the water loss allowed for the current year
10 (“WLACY”) by multiplying the GPCY by 10 percent. Finally, the EWLCY will
11 be determined by the difference between the WLCY and WLACY. If WLCY is
12 less than WLACY, then the EWLCY will be zero. In other words, current water
13 loss is less than 10 percent; the minimum acceptable water loss rate. If WLCY is
14 greater than WLACY, then there is excess water loss above the acceptable
15 10 percent threshold. The EWLCY will serve as the basis to compute the
16 unrecoverable amount of PPCV in Step 3.

17 Step 3 – This step determines the purchased cost variance recovery to be
18 disallowed (“PPCVRD”) due to excessive water loss. The PPCVRD will be
19 determined by multiplying the EWLCY (computed in Step 2) by the UPPCV
20 (computed in Step 1). The PPCVRD will be used in Step 4 to determine the
21 purchased power adjustment (the amount to be recovered from rate payers.)

22 Step 4 – This step determines purchase power adjustment (“PPA”) and the
23 unitized purchased power adjustment (“UPPA”). The PPA will be determined by
24 subtracting the PPCVRD (computed in Step 3) from the PPCV (computed in Step
25 1) and adding any prior year purchased power cost variance carry over
26 (“PPCVCO”) amount. The UPPA will be determined by dividing the PPA by the

1 GPTY. The UPPA per 1,000 gallons will be determined by dividing the PPA by
2 the GPTY and multiplying the result by 1,000 and rounded to the nearest cent.

3 The computed UPPA must amount to at least \$.01 per thousand gallons,
4 after rounding the calculation, before a pass-through to customers can be made.
5 If the calculation of the UPPA results in a positive or negative value change of less
6 than \$.01 per thousand gallons, the PPA will be carried over the next year. In the
7 event of a carry over, the PPA amount will be subject to a true-up.

8 **Q. WHAT WILL BE THE AMOUNT APPEARING ON THE CUSTOMER'S**
9 **BILL?**

10 A. The purchased power adjustment charge ("PPAC") on the customer bill will be
11 equal to UPPA times the actual gallons used (in 1,000's) including any gallons
12 included in the minimum charge and rounded to the nearest whole cent.

13 **Q. ARE THERE ANY OTHER PROVISIONS OF THE PURCHASED POWER**
14 **ADJUSTER MECHANISM?**

15 A. Yes. First, within 60 days of the effective date of a Commission decision
16 authorizing a rate change in the approved tariffs for any ACC-regulated electric
17 service provider supplying retail service to the Company, the Company shall file
18 with docket control an analysis of the actual impact on the energy portion of the
19 Company's electric service costs.

20 Second, the Company will break down its total purchased power bill into the
21 amount due to fixed fees, volume of electricity used, and the rates paid per unit of
22 electricity. For the period following the rate change, the Company will provide the
23 same information, then compare the two periods, isolating any change in
24 purchased power cost that is due exclusively to a rate change. The specific intent
25 is to show exactly how much of any increase or decrease is due to changes in rate
26 beyond the Company's control and how much is due to a change in the amount of

1 power that Company consumes. The Company will only recover increases or
2 refund decreases that are due to changes in rate.

3 Three, all revised schedules filed with the Commission pursuant to the
4 provisions of this PPAM will be accompanied by documentation prepared by the
5 Company in a format approved by the Utilities Division Staff and will contain
6 sufficient detail to enable the Commission to verify the accuracy of the Company's
7 calculations.

8 Fourth, the surcharges will not become effective until approved by the
9 Commission.

10 Fifth, the Company will file annually with the Commission a report
11 detailing its purchased power costs and any conservation or power-shifting
12 measures employed by the Company.

13 Sixth, the Company shall provide notice (in a form acceptable to Staff) of
14 the rate increases to customers with the bill where the rate increase first appears.

15 **Q. WILL THE ADOPTION OF THIS ADJUSTMENT MECHANISM LEAD**
16 **TO A SIGNIFICANT AMOUNT OF ADDITIONAL WORK?**

17 A. No, it will be relatively easy to determine the PPA each year and to compute the
18 amount of the charge or credit, as the case may be, that is applied to the customer's
19 bill. It should also be easy for Staff to verify the calculation. I have modeled the
20 PPAM on ones recently approved for other water and wastewater utilities by the
21 Commission.⁹

22 **Q. WHAT IS THE COMPANY'S JUSTIFICATION FOR IMPLEMENTING**
23 **THESE ADJUSTMENT MECHANISMS?**

24 A. Cost-adjustment mechanisms first appeared in the electric and gas industries to

25 ⁹ See *Liberty Utilities (Litchfield Park Water & Sewer) Corp.*, Docket No. SW-01428A-
26 13-0042, *et al.*

1 help utilities contend with rising fuel costs. These mechanisms are now widely
2 used in ratemaking for water utilities in a number of states, especially in
3 connection with purchased power, purchased water and various taxes. These
4 mechanisms allow utilities to pass along cost increases or decreases that are
5 essentially out of a utility's control. The closer match between costs and customer
6 bills reduces regulatory lag and creates a more efficient price signal. It also helps
7 to ensure the utility has an opportunity to earn its authorized rate of return. Thus,
8 adjustment mechanisms benefit both utilities and their customers.

9 In the instant case, the amount that the Company must pay for purchased
10 power is also a significant portion of its operations and maintenance costs,
11 approximately 13 percent of total operating expenses. The Company has no
12 control of the rates it must pay for purchased.

13 **Q. WHO IS THE COMPANY'S ELECTRIC UTILITY?**

14 A. Tucson Electric Power ("TEP"), whose rates for electric service are set by the
15 Commission. And the PPAM only addresses increases in the cost of power.
16 When the Commission allows TEP to charge more, I respectfully believe it should
17 also allow those of TEP's customers, which are likewise regulated by the
18 Commission, to keep up with those rising costs. Of course, it works both ways –
19 if TEP's rates for service go down, then the PPAM will work to lower the
20 Company's rates. For these reasons, I think the request for a PPAM is fair and
21 reasonable.

22 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

23 A. Yes.
24
25
26

Quail Creek Water Company, Inc.

**Direct Testimony of Thomas J. Bourassa
Rate Base, Income Statement and Rate Design**

Exhibit TJB-DT1

Quail Creek Water Company
Purchased Power Adjuster Mechanism (PPAM) Calculation

Exhibit
Page 1 of 1

Line No.	Formula		
1	Step 1 - Calculation of Purchased Cost Variance and Unutilized Purchased Power Cost Variance		
2	Cost per Kilowatt Hour Current Year	CKWHCY	\$ 0.10 per Kwh
3	Cost per Kilowatt Hour Test Year	CKWHTY	\$ 0.08 per Kwh
4	Kilowatt Hours Used Test Year	KWHUTY	1,250,000 Kwh
5	Purchased Power Cost Variance	PPCV	\$ 25,000
6	Gallons Pumped Test Year	GPTY	400,000,000 gallons
7	Unutilized Purchased Power Cost Variance	UPPCV	\$ 0.0000625 per gallon
8			
9			
10	Step 2 - Calculation of Excess Water Loss for Current Year		
11	Gallons Pumped Current Year	GPCY	450,000,000 gallons
12	Actual Gallons Sold in Current year	AGSCY	390,000,000 gallons
13	Other Accounted for Water	OAW	- gallons
14	Total Accounted For Water Current Year	TAWCY	390,000,000 gallons
15	Water Loss Current Year	WLCY	60,000,000 gallons
16	Water Loss Allowed Current Year	WLACY	45,000,000 gallons
17	Excess Water Loss Current Year	EWLCY	15,000,000 gallons
18			
19	Step 3 - Calculation of Purchase Cost Variance Recovery to be Disallowed		
20	Unutilized Purchased Power Cost Variance	UPPVC	\$ 0.0000625 per gallon
21	Excess Water Loss Current Year	EWLCY	15,000,000 gallons
22	Purchased Power Cost Variance Recovery Disallowed	PPCVRD	\$ 937.50
23			
24	Step 4 - Calculation of Purchased Power Adjustment		
25	Purchased Power Cost Variance	PPCV	\$ 25,000
26	Purchased Power Cost Variance Recovery Disallowed	PPCVRD	\$ 938
27	Purchased Power Cost Variance Carry Over	PPCVC	\$ -
28	Purchased Power Adjustment	PPA	\$ 24,063
29	Gallons Pumped Test Year	GPTY	400,000,000 gallons
30	Unutilized Purchased Power Adjustment	UPPA	0.00006016 per gallon
31	Unutilized Purchased Power Adjustment per 1,000 gallons	UPPA	0.06 per 1,000 gallons
32			
33			
34			
35	Purchased Power Adjustment Charge (PPAC) on Sample Customer Bill		
36	Unutilized Purchased Power Adjustment per 1,000 gallons	UPPA	\$ 0.06
37	Actual Gallons Used (in 1,000's)		5
38	PPAC on Sample Customer Bill		\$ 0.30
39			

Quail Creek Water Company, Inc.

**Direct Testimony of Thomas J. Bourassa
Rate Base, Income Statement and Rate Design**

**Schedules
A-C, E-F & H**

Quail Creek Water Company
Test Year Ended December 31, 2013
Computation of Increase in Gross Revenue
Requirements As Adjusted

Exhibit
Schedule A-1
Page 1
Witness: Bourassa

Line No.									
1	Fair Value Rate Base					\$	3,678,863		
2									
3	Adjusted Operating Income						118,963		
4									
5	Current Rate of Return						3.23%		
6									
7	Required Operating Income					\$	367,886		
8									
9	Required Rate of Return on Fair Value Rate Base						10.00%		
10									
11	Operating Income Deficiency					\$	248,924		
12									
13	Gross Revenue Conversion Factor						1.6543		
14									
15	Increase in Gross Revenue Requirement					\$	411,785		
16									
17									
18	Adjusted Test Year Revenues					\$	844,719		
19	Increase in Gross Revenue Revenue Requirement					\$	411,785		
20	Proposed Revenue Requirement					\$	1,256,504		
21	% Increase						48.75%		
22									
23	Customer								
24	Classification								
25	5/8x3/4 Inch Residential					\$	654,321	\$	944,185
26	3/4 Inch Residential						-		289,864
27	1 Inch Residential						64,595		-
28	1 1/2 Inch Residential						-		98,366
29	2 Inch Residential						3,424		5,872
30									2,448
31	5/8x3/4 Inch Commercial					\$	20,007	\$	32,469
32	3/4 Inch Commercial						-		12,462
33	1 Inch Commercial						11,118		-
34	1 1/2 Inch Commercial						9,942		20,795
35	2 Inch Commercial						28,157		9,677
36	3 Inch Commercial						-		18,822
37	6 Inch Commercial						-		8,879
38							-		21,302
39	5/8x3/4 Inch Irrigation					\$	10,246	\$	19,254
40	3/4 Inch Irrigation						-		9,008
41	1 Inch Irrigation						2,514		-
42	1 1/2 Inch Irrigation						3,957		4,483
43	2 Inch Irrigation						9,033		1,969
44	3 Inch Irrigation						-		7,181
45	4 Inch Irrigation						6,753		3,224
46									7,655
47	Revenue Annualization					\$	13,906	\$	20,887
48									4,098
49									60.68%
50									
51	Subtotal					\$	837,974	\$	1,249,312
52									411,338
53	Other Water Revenues					\$	7,353	\$	-
54	Reconciling Amount						(608)		0.00%
55	Rounding						-		447
56	Total of Water Revenues					\$	844,719	\$	1,256,504
57									411,785
58									48.75%

SUPPORTING SCHEDULES:
B-1
C-1
C-3
H-1

Quail Creek Water Company
Test Year Ended December 31, 2013
Summary of Results of Operations

Exhibit
Schedule A-2
Page 1
Witness: Bourassa

Line No.	Description	Prior Years Ended		Test Year		Projected Year	
		12/31/2011	12/31/2012	Actual 12/31/2013	Adjusted 12/31/2013	Present Rates 12/31/2014	Proposed Rates 12/31/2014
1	Gross Revenues	\$ 840,467	\$ 908,778	\$ 830,813	\$ 844,719	\$ 844,719	\$ 1,256,504
2							
3	Revenue Deductions and	626,372	648,860	666,664	725,756	725,756	890,785
4	Operating Expenses						
5							
6	Operating Income	\$ 214,095	\$ 259,918	\$ 164,149	\$ 118,963	\$ 118,963	\$ 365,719
7							
8	Other Income and	2,674	10,038	25,681	-	-	-
9	Deductions						
10							
11	Interest Expense	-	-	-	-	-	-
12							
13	Net Income	\$ 216,769	\$ 269,956	\$ 189,830	\$ 118,963	\$ 118,963	\$ 365,719
14							
15	Common Shares	3,000	3,000	3,000	3,000	3,000	3,000
16							
17	Earned Per Average						
18	Common Share	72.26	89.99	63.28	39.65	39.65	121.91
19							
20	Dividends Paid	-	-	-	-	-	-
21							
22	Dividends Per						
23	Common Share	-	-	-	-	-	-
24							
25	Payout Ratio	-	-	-	-	-	-
26							
27	Return on Average						
28	Invested Capital	4.51%	4.20%	2.74%	1.92%	1.96%	6.04%
29							
30	Return on Year End						
31	Capital	3.48%	4.07%	2.63%	1.92%	2.01%	6.17%
32							
33	Return on Average						
34	Common Equity	5.47%	4.95%	3.34%	2.11%	2.04%	6.14%
35							
36	Return on Year End						
37	Common Equity	4.08%	4.83%	3.29%	2.08%	2.02%	5.95%
38							
39	Times Bond Interest Earned						
40	Before Income Taxes	-	-	-	-	-	-
41							
42	Times Total Interest and						
43	Preferred Dividends Earned						
44	After Income Taxes	-	-	-	-	-	-
45							
46							
47							
48							
49							
50	<u>SUPPORTING SCHEDULES</u>						
51	C-1						
52	E-2						
53	F-1						
54							

Quail Creek Water Company

Test Year Ended December 31, 2013
Summary of Capital Structure

Exhibit
Schedule A-3
Page 1
Witness: Bourassa

Line No.	Description:	Prior Years Ended		Test Year	Projected Year
		<u>12/31/2011</u>	<u>12/31/2012</u>	<u>12/31/2013</u>	<u>12/31/2014</u>
1					
2					
3	Short-Term Debt	-	-	-	-
3					
4	Long-Term Debt	-	-	-	-
5					
6	Total Debt	\$ -	\$ -	\$ -	\$ -
7					
8					
9	Preferred Stock	-	-	-	-
10					
11	Common Equity	5,317,832	5,587,786	5,777,616	5,896,579
12					
13					
14	Total Capital & Debt	\$ 5,317,832	\$ 5,587,786	\$ 5,777,616	\$ 5,896,579
15					
16					
17	Capitalization Ratios:				
18					
19	Long-Term Debt	0.00%	0.00%	0.00%	0.00%
20					
21	Total Debt	0.00%	0.00%	0.00%	0.00%
22					
23					
24	Preferred Stock	-	-	-	-
25					
26	Common Equity	100.00%	100.00%	100.00%	100.00%
27					
28					
29	Total Capital	100.00%	100.00%	100.00%	100.00%
30					
31					
32	Weighted Cost of				
33	Senior Capital	0.00%	0.00%	0.00%	0.00%
34					
35					
36					
37					
38					
39					
40					
41					
42					
43					
44					
45	<u>SUPPORTING SCHEDULES:</u>				
46	E-1				
47	D-1				
48					
49					
50					

Quail Creek Water Company
Test Year Ended December 31, 2013
Construction Expenditures
and Gross Utility Plant in Service

Exhibit
Schedule A-4
Page 1
Witness: Bourassa

Line No.		<u>Construction Expenditures</u>	<u>Net Plant Placed in Service</u>	<u>Gross Utility Plant in Service</u>
1				
2				
3				
4	Prior Year Ended 12/31/2011	2,750,484	2,750,484	6,998,586
5				
6	Prior Year Ended 12/31/2012	28,205	28,205	7,026,791
7				
8	Test Year Ended 12/31/2013	518,280	(68,095)	6,958,696
9				
10	Projected Year Ended 12/31/2014	35,500	35,500	6,994,196
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				
25				
26				
27				
28				
29				
30				
31				
32				
33				
34	<u>SUPPORTING SCHEDULES:</u>			
35	B-2			
36	E-5			
37	F-3			
38				
39				
40				

Quail Creek Water Company
Test Year Ended December 31, 2013
Summary Statements of Cash Flows

Exhibit
Schedule A-5
Page 1
Witness: Bourassa

Line No.		Prior Year Ended 12/31/2011	Prior Year Ended 12/31/2012	Test Year Ended 12/31/2013	Projected Year Present Rates 12/31/2014	Projected Year Proposed Rates 12/31/2014
5	Cash Flows from Operating Activities					
6	Net Income	\$ 216,769	\$ 269,956	\$ 189,830	\$ 118,963	\$ 365,719
7	Adjustments to reconcile net income to net cash provided by operating activities:					
9	Depreciation and Amortization	117,505	253,395	266,978	294,340	294,340
10	Other -Adjustments	-	-	-		
11	Changes in Certain Assets and Liabilities:					
12	Accounts Receivable	(2,599)	(196)	(5,641)		
13	Restricted Cash	-	-	-		
14	Materials and Supplies Inventory	-	-	-		
15	Prepaid Expenses	(45,602)	53,476	-		
16	Deferred Charges	174,919	151,714	53,010		
17	Receivables to Associated Co.	-	(221)	72		
18	Accounts Payable	2,496	(5,973)	8,117		
19	Payables to Associated Co.	19,762	-	337,563		
20	Note Receivable	(146,925)	(681,968)	(343,430)		
21	Interest Payable	-	-	-		
22	Customer Meter and Security Deposits	-	-	-		
23	Taxes Payable	(23,206)	14,492	(4,173)		
24	Other assets and liabilities	3,965	452	19		
25	Rounding	-	(2)	2		
26	Net Cash Flow provided by Operating Activities	\$ 317,084	\$ 55,125	\$ 502,347	\$ 413,303	\$ 660,060
27	Cash Flow From Investing Activities:					
28	Capital Expenditures	(2,750,484)	(28,205)	(518,280)	(35,500)	(35,500)
29	Plant Held for Future Use	-	-	-		
30	Changes in debt reserve fund	-	-	-		
31	Net Cash Flows from Investing Activities	\$ (2,750,484)	\$ (28,205)	\$ (518,280)	\$ (35,500)	\$ (35,500)
32	Cash Flow From Financing Activities					
33	Change in Restricted Cash	-	-	-		
34	Proceeds from Long-Term Debt	-	-	-		
35	Net receipt of contributions in aid of construction	-	-	-	-	-
36	Net receipts of advances in aid of construction	-	-	-	-	-
37	Repayments of Long-Term Debt	-	-	-	-	-
38	Distributions/Dividends Paid	-	-	-	-	-
39	Deferred Financing Costs	-	-	-	-	-
40	Paid in Capital	2,500,000	-	-	-	-
41	Net Cash Flows Provided by Financing Activities	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -
42	Increase(decrease) in Cash and Cash Equivalents	66,600	26,920	(15,933)	377,803	624,560
43	Cash and Cash Equivalents at Beginning of Year	54,094	120,694	76,293	60,360	60,360
44	Cash and Cash Equivalents at End of Year	\$ 120,694	\$ 147,614	\$ 60,360	\$ 438,163	\$ 684,920

49 SUPPORTING SCHEDULES:

50 E-3

51 F-2

52

53

Quail Creek Water Company
Test Year Ended December 31, 2013
Summary of Rate Base

Exhibit
Schedule B-1
Page 1
Witness: Bourassa

Line No.		Original Cost Rate base	Fair Value Rate Base
1			
2	Gross Utility Plant in Service	\$ 7,819,192	\$ 7,819,192
3	Less: Accumulated Depreciation	2,352,796	2,352,796
4			
5	Net Utility Plant in Service	\$ 5,466,396	\$ 5,466,396
6			
7	<u>Less:</u>		
8	Advances in Aid of Construction	-	-
9			
10	Contributions in Aid of Construction	820,205	820,205
11			
12	Accumulated Amortization of CIAC	(284,447)	(284,447)
13			
14	Customer Meter Deposits	180,221	180,221
15	Customer Security Deposits	-	-
16	Accumulated Deferred Income Tax	1,071,554	1,071,554
17			
18			
19	<u>Plus:</u>		
20			
21	Deferred Regulatory Assets TCE Plume	-	-
22	Deferred Tax Assets	-	-
23	Allowance for Working Capital	-	-
24			
25			
26	Total Rate Base	<u>\$ 3,678,863</u>	<u>\$ 3,678,863</u>
27			
28			
29			
30			
31			
32			
33			
34			
35			
36			
37			
38			
39			
40			
41	<u>SUPPORTING SCHEDULES:</u>		
42	B-2		
43	B-3		
44	B-5		
45	E-1		
46			
47			
48			
49			
50			

Quail Creek Water Company
Test Year Ended December 31, 2013
Original Cost Rate Base Proforma Adjustments

Exhibit
Schedule B-2
Page 1
Witness: Bourassa

Line No.		Actual at End of Test Year	Proforma Adjustment	Adjusted at end of Test Year
1	Gross Utility			
2	Plant in Service	\$ 6,958,696	860,496	\$ 7,819,192
3				
4	Less:			
5	Accumulated			
6	Depreciation	1,054,550	1,298,246	2,352,796
7				
8				
9	Net Utility Plant			
10	in Service	\$ 5,904,146		\$ 5,466,396
11				
12	Less:			
13	Advances in Aid of			
14	Construction	-	-	-
15				
16	Contributions in Aid of			
17	Construction - Gross	-	820,205	820,205
18				
19	Accumulated Amortization of CIAC	-	(284,447)	(284,447)
20				
21	Customer Meter Deposits	180,221	-	180,221
22	Customer Security Deposits	-	-	-
23	Accumulated Deferred Income Tax	859,639	211,915	1,071,554
24				-
25				-
26				
27	Plus:			
28				
29	Deferred Regulatory Assets TCE Plume	-		-
30	Prepayments	-		-
31	Materials and Supplies	-		-
32	Working capital	-	-	-
33				-
34				
35	Total	<u>\$ 4,864,286</u>		<u>\$ 3,678,863</u>

46 SUPPORTING SCHEDULES:
47 B-2, pages 2
48 E-1

RECAP SCHEDULES:
B-1

Quail Creek Water Company
Test Year Ended December 31, 2013
Original Cost Rate Base Proforma Adjustments

Exhibit
Schedule B-2
Page 2
Witness: Bourassa

Line No.	Description	Actual at End of Test Year	Proforma Adjustments				Adjusted at end of Test Year
			1	2	3	4	
			Plant-in-Service	Accumulated Depreciation	CIAC	ADIT	Intentionally Left Blank
1	Gross Utility Plant in Service	\$ 6,958,696	860,496				\$ 7,819,192
2							
3							
4	Less:						
5	Accumulated Depreciation	1,054,550		1,298,246			
6							
7							
8							2,352,796
9	Net Utility Plant in Service	\$ 5,904,146	\$ 860,496	\$ (1,298,246)	\$ -	\$ -	\$ 5,466,396
10							
11	Less:						
12	Advances in Aid of Construction	-					
13							
14							
15							
16	Contributions in Aid of Construction (CIAC)	-			820,205		820,205
17							
18							
19	Accumulated Amort of CIAC	-			(284,447)		(284,447)
20							
21	Customer Meter Deposits	180,221					180,221
22	Customer Security Deposits	-					-
23	Accumulated Deferred Income Taxes (ADIT)	859,639				211,915	1,071,554
24							
25							
26	Plus:						
27							
28	Deferred Regulatory Assets	-					-
29	Prepayments	-					-
30	Materials and Supplies	-					-
31	Allowance for Cash Working Capital	-					-
32							
33	Total	\$ 4,864,286	\$ 860,496	\$ (1,298,246)	\$ (535,758)	\$ (211,915)	\$ 3,678,863
34							
35							
36							

SUPPORTING SCHEDULES:
B-2, pages 3-5
E-1

RECAP SCHEDULES:
B-1

Quail Creek Water Company
Test Year Ended December 31, 2013
Original Cost Rate Base Proforma Adjustments
Adjustment Number 1

Exhibit
Schedule B-2
Page 3
Witness: Bourassa

Line No.	Acct. No.	Description	Actual Original Cost	A Plant Adjustments	B Plant Retirement Adjustments	C Reclassification	D Adjustments to Reconcile Plant to Reconstructed	E Intentionally Left Blank	Adjusted Original Cost
1	301	Organization Cost	\$ 37,295	-	-	37,295	-	-	37,295
2	302	Franchise Cost	92,895	-	-	(37,295)	-	-	-
3	303	Land and Land Rights	41,448	-	-	-	-	-	92,895
4	304	Structures and Improvements	-	-	-	33,994	-	-	75,442
5	305	Collecting and Impounding Res.	-	-	-	-	-	-	-
6	306	Lake River and Other Intakes	-	-	-	-	-	-	-
7	307	Wells and Springs	-	-	-	-	-	-	-
8	308	Infiltration Galleries and Tunnels	1,049,576	(77,654)	-	(137,674)	-	-	834,248
9	309	Supply Mains	-	-	-	-	-	-	-
10	310	Power Generation Equipment	-	-	-	-	-	-	-
11	311	Electric Pumping Equipment	-	-	-	-	-	-	-
12	320	Water Treatment Equipment	922,780	(1,079)	130,004	37,618	-	-	37,618
13	320.1	Water Treatment Plant	-	-	-	85,570	-	-	1,137,275
14	320.2	Chemical Solution Feeders	-	-	-	-	-	-	-
15	330	Dist. Reservoirs & Standpipe	-	-	-	-	-	-	-
16	330.1	Storage tanks	871,524	-	-	(871,524)	-	-	-
17	330.2	Pressure Tanks	-	-	-	856,574	-	-	-
18	331	Trans. and Dist. Mains	-	-	-	32,236	-	-	856,574
19	333	Services	2,530,982	663,178	-	-	-	-	32,236
20	334	Meters	821,514	69,718	-	-	-	-	3,194,161
21	335	Hydrants	108,269	-	-	-	-	-	891,232
22	336	Backflow Prevention Devices	389,873	87,308	-	(17,954)	-	-	90,315
23	339	Other Plant and Misc. Equip.	-	-	-	-	-	-	477,182
24	340	Office Furniture and Fixtures	-	-	-	-	-	-	-
25	340.1	Computers and Software	65,581	-	-	-	-	-	-
26	341	Transportation Equipment	-	-	-	(63,510)	-	-	2,071
27	342	Stores Equipment	-	-	(6,000)	6,000	-	-	-
28	343	Tools and Work Equipment	1,692	-	-	-	-	-	-
29	344	Laboratory Equipment	-	-	-	707	-	-	-
30	345	Power Operated Equipment	-	-	-	-	-	-	2,399
31	346	Communications Equipment	-	-	-	-	-	-	-
32	347	Miscellaneous Equipment	25,266	-	(4,980)	36,908	-	-	-
33	348	Other Tangible Plant	-	-	-	-	-	-	57,194
34		Loss on Plant Disposition	-	-	-	1,056	-	-	-
35		TOTALS	\$ 6,958,696	\$ 741,472	\$ 119,024	\$ 0	\$ -	\$ -	\$ 1,056
36		Plant-in-Service per Books							\$ 7,819,192
37		Increase (decrease) in Plant-in-Service							\$ 6,958,696
38		Adjustment to Plant-in-Service							\$ 860,496
39		SUPPORTING SCHEDULES							\$ 860,496
40		B-2, pages 3.1 to 3.4							

Quail Creek Water Company
Test Year Ended December 31, 2013
Original Cost Rate Base Proforma Adjustments
Adjustment Number 1 - A

Exhibit
Schedule B-2
Page 3.1
Witness: Bourassa

Line

No.

Plant Adjustments

2

3

4 Acct.

Original

5 No. Description

Cost

6 301 Organization Cost

\$ -

7 302 Franchise Cost

-

8 303 Land and Land Rights

-

9 304 Structures and Improvements

-

10 305 Collecting and Impounding Res.

-

11 306 Lake River and Other Intakes

-

12 307 Wells and Springs

(77,654)

13 308 Infiltration Galleries and Tunnels

-

14 309 Supply Mains

-

15 310 Power Generation Equipment

-

16 311 Electric Pumping Equipment

(1,079)

17 320 Water Treatment Equipment

-

18 320.1 Water Treatment Plant

-

19 320.2 Chemical Solution Feeders

-

20 330 Dist. Reservoirs & Standpipe

-

21 330.1 Storage tanks

-

22 330.2 Pressure Tanks

-

23 331 Trans. and Dist. Mains

663,178

24 333 Services

69,718

25 334 Meters

-

26 335 Hydrants

87,308

27 336 Backflow Prevention Devices

-

28 339 Other Plant and Misc. Equip.

-

29 340 Office Furniture and Fixtures

-

30 340.1 Computers and Software

-

31 341 Transportation Equipment

-

32 342 Stores Equipment

-

33 343 Tools and Work Equipment

-

34 344 Laboratory Equipment

-

35 345 Power Operated Equipment

-

36 346 Communications Equipment

-

37 347 Miscellaneous Equipment

-

38 348 Other Tangible Plant

-

39

40 TOTALS

\$ 741,472

41

SUPPORTING SCHEDULE

43 Work papers

44 Testimony

45

Quail Creek Water Company
Test Year Ended December 31, 2013
Original Cost Rate Base Proforma Adjustments
Adjustment Number 1 - B

Exhibit
Schedule B-2
Page 3.2
Witness: Bourassa

Line

No.

1 Plant Retirement Adjustments

2

3

4 Acct.

5 No. Description

Original

Cost

6 301 Organization Cost

\$ -

7 302 Franchise Cost

-

8 303 Land and Land Rights

-

9 304 Structures and Improvements

-

10 305 Collecting and Impounding Res.

-

11 306 Lake River and Other Intakes

-

12 307 Wells and Springs

-

13 308 Infiltration Galleries and Tunnels

-

14 309 Supply Mains

-

15 310 Power Generation Equipment

-

16 311 Electric Pumping Equipment

130,004

17 320 Water Treatment Equipment

-

18 320.1 Water Treatment Plant

-

19 320.2 Chemical Solution Feeders

-

20 330 Dist. Reservoirs & Standpipe

-

21 330.1 Storage tanks

-

22 330.2 Pressure Tanks

-

23 331 Trans. and Dist. Mains

-

24 333 Services

-

25 334 Meters

-

26 335 Hydrants

-

27 336 Backflow Prevention Devices

-

28 339 Other Plant and Misc. Equip.

-

29 340 Office Furniture and Fixtures

-

30 340.1 Computers and Software

-

31 341 Transportation Equipment

(6,000)

32 342 Stores Equipment

-

33 343 Tools and Work Equipment

-

34 344 Laboratory Equipment

-

35 345 Power Operated Equipment

-

36 346 Communications Equipment

(4,980)

37 347 Miscellaneous Equipment

-

38 348 Other Tangible Plant

-

39

40 TOTALS

\$ 119,024

41

42

43 SUPPORTING SCHEDULE

44 Work papers

45 Testimony

Quail Creek Water Company
Test Year Ended December 31, 2013
Original Cost Rate Base Proforma Adjustments
Adjustment Number 1 - C

Exhibit
Schedule B-2
Page 3.3
Witness: Bourassa

Line

No.

1 Plant Reclassifications

2

3

4 Acct.

5 No. Description

6 301 Organization Cost

7 302 Franchise Cost

8 303 Land and Land Rights

9 304 Structures and Improvements

10 305 Collecting and Impounding Res.

11 306 Lake River and Other Intakes

12 307 Wells and Springs

13 308 Infiltration Galleries and Tunnels

14 309 Supply Mains

15 310 Power Generation Equipment

16 311 Electric Pumping Equipment

17 320 Water Treatment Equipment

18 320.1 Water Treatment Plant

19 320.2 Chemical Solution Feeders

20 330 Dist. Reservoirs & Standpipe

21 330.1 Storage tanks

22 330.2 Pressure Tanks

23 331 Trans. and Dist. Mains

24 333 Services

25 334 Meters

26 335 Hydrants

27 336 Backflow Prevention Devices

28 339 Other Plant and Misc. Equip.

29 340 Office Furniture and Fixtures

30 340.1 Computers and Software

31 341 Transportation Equipment

32 342 Stores Equipment

33 343 Tools and Work Equipment

34 344 Laboratory Equipment

35 345 Power Operated Equipment

36 346 Communications Equipment

37 347 Miscellaneous Equipment

38 348 Other Tangible Plant

39

40 TOTALS

41

42

43 SUPPORTING SCHEDULE

44 Work papers

45 Testimony

Original

Cost

\$ 37,295

(37,295)

-

33,994

-

-

(137,674)

-

-

37,618

85,570

-

-

-

(871,524)

856,574

32,236

-

-

(17,954)

-

-

-

(63,510)

-

6,000

-

707

-

-

36,908

-

1,056

\$ 0

Quail Creek Water Company
Test Year Ended December 31, 2013
Original Cost Rate Base Proforma Adjustments
Adjustment Number 1 - D

Exhibit
Schedule B-2
Page 3.4
Witness: Bourassa

Line
No.

1 Reconciliation of Plant to Plant Reconstruction

Acct. No.	Description	Original Cost	B-2 Adjustments	Adjusted Original Cost	Plant Per Reconstruction	Plant Adjustment
301	Organization Cost	\$ -	\$ 37,295	\$ 37,295	\$ 37,295	\$ -
302	Franchise Cost	37,295	(37,295)	-	-	-
303	Land and Land Rights	92,895	-	92,895	92,895	-
304	Structures and Improvements	41,448	33,994	75,442	75,442	-
305	Collecting and Impounding Res.	-	-	-	-	-
306	Lake River and Other Intakes	-	-	-	-	-
307	Wells and Springs	1,049,576	(215,328)	834,248	834,248	-
308	Infiltration Galleries and Tunnels	-	-	-	-	-
309	Supply Mains	-	-	-	-	-
310	Power Generation Equipment	-	37,618	37,618	37,618	-
311	Electric Pumping Equipment	922,780	214,495	1,137,275	1,137,275	-
320	Water Treatment Equipment	-	-	-	-	-
320.1	Water Treatment Plant	-	-	-	-	-
320.2	Chemical Solution Feeders	-	-	-	-	-
330	Dist. Reservoirs & Standpipe	871,524	(871,524)	-	-	-
330.1	Storage tanks	-	856,574	856,574	856,574	-
330.2	Pressure Tanks	-	32,236	32,236	32,236	-
331	Trans. and Dist. Mains	2,530,982	663,178	3,194,161	3,194,161	-
333	Services	821,514	69,718	891,232	891,232	-
334	Meters	108,269	(17,954)	90,315	90,315	-
335	Hydrants	389,873	87,308	477,182	477,182	-
336	Backflow Prevention Devices	-	-	-	-	-
339	Other Plant and Misc. Equip.	-	-	-	-	-
340	Office Furniture and Fixtures	65,581	(63,510)	2,071	2,071	-
340.1	Computers and Software	-	-	-	-	-
341	Transportation Equipment	-	-	-	-	-
342	Stores Equipment	-	-	-	-	-
343	Tools and Work Equipment	1,692	707	2,399	2,399	-
344	Laboratory Equipment	-	-	-	-	-
345	Power Operated Equipment	-	-	-	-	-
346	Communications Equipment	25,266	31,928	57,194	57,194	-
347	Miscellaneous Equipment	-	-	-	-	-
348	Other Tangible Plant	-	1,056	1,056	1,056	-
	Plant Held for Future Use	-	-	-	-	-
	TOTALS	\$ 6,958,696	\$ 860,496	\$ 7,819,192	\$ 7,819,192	\$ -

43 SUPPORTING SCHEDULE

44 B-2, pages 3.1 through 3.3

45 B-2, pages 3.5 through 3.21

Reconciliation of Plant Additions, Retirements and Accumulated Depreciation After Consideration of Deferred Purchases

Page 3.5
Witness: Jones/Bourassa

Line No.	NARUC Account No.	Description	Per Decision No. 61611 - 04/01/1999					Current Books			
			[1] Book Plant at 12/31/1997	[2] Dec. 61611 Adjust- ments	[3] Adjusted Plant at 12/31/1997	[4] Accum Depr 12/31/1997	[5] Net Plant 12/31/1997	[6] Book Plant at 12/31/1997	[7] Accum Depr 12/31/1997	[8] Net Plant 12/31/1997	
			Allowed Deprec. Rate								
1	301	Organization Cost	4.08%		[1]+[2] 37,295	12,434	24,861	37,295	12,434	24,861	[9]-[7]
2	302	Franchise Cost	0.00%			-	-	-	-	-	-
3	303	Land and Land Rights	0.00%		65,000	-	-	65,000	-	-	65,000
4	304	Structures & Improvements	4.08%			-	-	-	-	-	-
5	305	Collecting & Impounding Reservoirs	4.08%			-	-	-	-	-	-
6	306	Lake, River, Canal Intakes	4.08%			-	-	-	-	-	-
7	307	Weils & Springs	4.08%		162,035	55,689	106,346	162,035	55,689	106,346	
8	308	Infiltration Galleries	4.08%			-	-	-	-	-	-
9	309	Raw Water Supply Mains	4.08%			-	-	-	-	-	-
10	310	Power Generation Equipment	4.08%			-	-	-	-	-	-
11	311	Pumping Equipment	4.08%		55,410	49,974	5,436	55,410	49,974	5,436	
12	320	Water Treatment Equipment	4.08%			-	-	-	-	-	-
13	320.1	Water Treatment Plants	4.08%			-	-	-	-	-	-
14	320.2	Solution Chemical Feeders	4.08%			-	-	-	-	-	-
15	330	Distribution Reservoirs & Standpipes	4.08%		180,280	37,566	142,714	180,280	37,566	180,280	(37,566)
16	330.1	Storage Tanks	4.08%			-	-	180,280	-	-	
17	330.2	Pressure Tanks	4.08%			-	-	-	-	-	-
18	331	Transmission & Distribution Mains	4.08%		446,017	109,957	336,060	446,017	109,957	336,060	
19	333	Services	4.08%		3,171	1,322	1,849	3,171	1,322	1,849	
20	334	Meters	4.08%		1,698	1,698	1,698	1,698	1,698	1,698	
21	335	Hydrants	4.08%		23,325	6,482	16,843	23,325	6,482	16,843	
22	336	Backflow Prevention Devices	4.08%			-	-	-	-	-	-
23	339	Other Plant & Misc Equipment	4.08%			-	-	-	-	-	-
24	340	Office Furniture & Equipment	4.08%			-	-	-	-	-	-
25	340.1	Computers & Software	4.08%		6,000	6,000	6,000	6,000	6,000	6,000	-
26	341	Transportation Equipment	4.08%			-	-	-	-	-	-
27	342	Stores Equipment	4.08%			-	-	-	-	-	-
28	343	Tools, Shop & Garage Equipment	4.08%			-	-	-	-	-	-
29	344	Laboratory Equipment	4.08%			-	-	-	-	-	-
30	345	Power Operated Equipment	4.08%			-	-	-	-	-	-
31	346	Communication Equipment	4.08%			-	-	-	-	-	-
32	347	Miscellaneous Equipment	4.08%			-	-	-	-	-	-
33	348	Other Tangible Plant	4.08%		1,056	352	704	1,056	352	704	
34		TOTAL			981,285	981,285	281,474	981,285	281,474	699,811	
35											
36											
37											
38											

Reconciliation of Plant Additions, Retirements and Accumulated Depreciation After Consideration of Deferred Purchases

Witness: Jones/Bourassa

	NARUC Account	Description	Allowed Deprec. Rate	Plant Additions	Plant Adjustments	Adjusted Plant Additions	Plant Retirements	Adjusted Plant Retirements	Savage <i>A/D Only</i>	Deprecation <i>(Calculated)</i>	Plant Balance	Accum. Deprec.	Net Plant
	No.												
1	301	Organization Cost	4.08%	-	-	-	-	-	-	1,014	37,295	13,448	23,847
2	302	Franchise Cost	0.00%	-	-	-	-	-	-	-	-	-	-
3	303	Land and Land Rights	0.00%	-	-	-	-	-	-	-	65,000	-	65,000
4	304	Structures & Improvements	4.08%	-	-	-	-	-	-	-	-	-	-
5	305	Collecting & Impounding Reservoirs	4.08%	-	-	-	-	-	-	-	-	-	-
6	306	Lake, River, Canal Intakes	4.08%	-	-	-	-	-	-	-	-	-	-
7	307	Weirs & Springs	4.08%	-	-	-	-	-	-	-	-	-	-
8	308	Infiltration Galleries	4.08%	-	-	-	-	-	-	-	-	-	-
9	309	Raw Water Supply Mains	4.08%	-	-	-	-	-	-	-	-	-	-
10	310	Power Generation Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
11	311	Pumping Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
12	320	Water Treatment Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
13	320.1	Water Treatment Plants	4.08%	-	-	-	-	-	-	-	-	-	-
14	320.2	Solution Chemical Feeders	4.08%	-	-	-	-	-	-	-	-	-	-
15	330	Distribution Reservoirs & Standpipes	4.08%	-	-	-	-	-	-	-	-	-	-
16	330.1	Storage Tanks	4.08%	-	-	-	-	-	-	-	-	-	-
17	330.2	Pressure Tanks	4.08%	-	-	-	-	-	-	-	-	-	-
18	331	Transmission & Distribution Mains	4.08%	-	-	-	-	-	-	-	-	-	-
19	333	Services	4.08%	-	-	-	-	-	-	-	-	-	-
20	334	Meters	4.08%	-	-	-	-	-	-	-	-	-	-
21	335	Hydrants	4.08%	-	-	-	-	-	-	-	-	-	-
22	336	Backflow Prevention Devices	4.08%	-	-	-	-	-	-	-	-	-	-
23	339	Other Plant & Misc Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
24	340	Office Furniture & Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
25	340.1	Computers & Software	4.08%	-	-	-	-	-	-	-	-	-	-
26	341	Transportation Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
27	342	Stores Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
28	343	Tools, Shop & Garage Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
29	344	Laboratory Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
30	345	Power Operated Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
31	346	Communication Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
32	347	Miscellaneous Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
33	348	Other Tangible Plant	4.08%	-	-	-	-	-	-	-	-	-	-
34				-	-	-	-	-	-	-	-	-	-
35	TOTAL			-	-	-	-	-	-	(12,852)	981,285	268,622	712,664

Quail Creek Water Company

Test Year Ended December 31, 2013

Reconciliation of Plant Additions, Retirements and Accumulated Depreciation
After Consideration of Deferred Purchases

Exhibit
Schedule B-2
Page 3.7
Witness: Jones/Bourassa

Line No.	NARUC Account No.	Description	Allowed Deprec. Rate	1999					Salvage A/D Only	Depreciation [Calculated]	Plant Balance	Accum. Deprec.	Net Plant
				Plant Additions	Plant Adjustments	Adjusted Plant Additions	Plant Retirements	Adjusted Retirements					
1	301	Organization Cost	4.08%	-	-	-	-	-	-	1,522	37,295	14,970	22,325
2	302	Franchise Cost	0.00%	-	-	-	-	-	-	-	-	-	-
3	303	Land and Land Rights	0.00%	-	-	-	-	-	-	-	65,000	-	65,000
4	304	Structures & Improvements	4.08%	-	-	-	-	-	-	-	-	-	-
5	305	Collecting & Impounding Reservoirs	4.08%	-	-	-	-	-	-	-	-	-	-
6	306	Lake, River, Canal Intakes	4.08%	-	-	-	-	-	-	-	-	-	-
7	307	Wells & Springs	4.08%	-	-	-	-	-	-	6,611	162,035	66,707	95,327
8	308	Infiltration Galleries	4.08%	-	-	-	-	-	-	-	-	-	-
9	309	Raw Water Supply Mains	4.08%	-	-	-	-	-	-	-	-	-	-
10	310	Power Generation Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
11	311	Pumping Equipment	4.08%	-	-	-	-	-	-	2,261	55,410	53,742	1,668
12	320	Water Treatment Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
13	320.1	Water Treatment Plants	4.08%	-	-	-	-	-	-	-	-	-	-
14	320.2	Solution Chemical Feeders	4.08%	-	-	-	-	-	-	-	-	-	-
15	330	Distribution Reservoirs & Standpipes	4.08%	-	-	-	-	-	-	-	-	-	-
16	330.1	Storage Tanks	4.08%	-	-	-	-	-	-	-	-	-	-
17	330.2	Pressure Tanks	4.08%	-	-	-	-	-	-	7,355	180,280	12,259	168,021
18	331	Transmission & Distribution Mains	4.08%	-	-	-	-	-	-	18,198	446,017	140,287	305,730
19	333	Services	4.08%	-	-	-	-	-	-	129	3,171	1,538	1,633
20	334	Meters	4.08%	-	-	-	-	-	-	-	1,698	1,698	-
21	335	Hydrants	4.08%	-	-	-	-	-	-	952	23,325	8,068	15,256
22	336	Backflow Prevention Devices	4.08%	-	-	-	-	-	-	-	-	-	-
23	339	Other Plant & Misc Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
24	340	Office Furniture & Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
25	340.1	Computers & Software	4.08%	-	-	-	-	-	-	-	-	-	-
26	341	Transportation Equipment	4.08%	-	-	-	-	6,000	-	-	-	-	-
27	342	Stores Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
28	343	Tools, Shop & Garage Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
29	344	Laboratory Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
30	345	Power Operated Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
31	346	Communication Equipment	4.08%	1,750	-	1,750	-	-	-	36	1,750	36	1,714
32	347	Miscellaneous Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
33	348	Other Tangible Plant	4.08%	-	-	-	-	-	-	43	1,056	424	632
34		TOTAL		1,750	-	1,750	-	6,000	-	37,106	977,035	299,728	677,308

Quail Creek Water Company

Test Year Ended December 31, 2013

Reconciliation of Plant Additions, Retirements and Accumulated Depreciation
After Consideration of Deferred Purchases

Exhibit
Schedule B-2
Page 3.8
Witness: Jones/Bourassa

Line No.	NARUC Account No.	Description	Allowed Deprec. Rate	2000					Salvage A/D Only	Deprecation [Calculated]	Plant Balance	Accum. Deprec.	Net Plant
				Plant Additions	Plant Adjustments	Adjusted Plant Additions	Plant Retirements	Adjusted Plant Retirements					
1	301	Organization Cost	4.08%	-	-	-	-	-	-	1,522	37,295	16,492	20,804
2	302	Franchise Cost	0.00%	-	-	-	-	-	-	-	-	-	-
3	303	Land and Land Rights	0.00%	-	-	-	-	-	-	-	65,000	-	65,000
4	304	Structures & Improvements	4.08%	4,894	-	4,894	-	-	-	100	4,894	100	4,794
5	305	Collecting & Impounding Reservoirs	4.08%	-	-	-	-	-	-	-	-	-	-
6	306	Lake, River, Canal Intakes	4.08%	-	-	-	-	-	-	-	-	-	-
7	307	Wells & Springs	4.08%	-	-	-	-	-	-	6,611	162,035	73,318	88,716
8	308	Infiltration Galleries	4.08%	-	-	-	-	-	-	-	-	-	-
9	309	Raw Water Supply Mains	4.08%	-	-	-	-	-	-	-	-	-	-
10	310	Power Generation Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
11	311	Pumping Equipment	4.08%	37,557	-	37,557	-	15,000	-	2,721	77,967	41,463	36,504
12	320	Water Treatment Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
13	320.1	Water Treatment Plants	4.08%	-	-	-	-	-	-	-	-	-	-
14	320.2	Solution Chemical Feeders	4.08%	-	-	-	-	-	-	-	-	-	-
15	330	Distribution Reservoirs & Standpipes	4.08%	-	-	-	-	-	-	-	-	-	-
16	330.1	Storage Tanks	4.08%	-	-	-	-	-	-	-	-	-	-
17	330.2	Pressure Tanks	4.08%	-	-	-	-	-	-	7,555	180,280	19,614	160,666
18	331	Transmission & Distribution Mains	4.08%	-	-	-	-	-	-	18,198	446,017	158,484	287,533
19	333	Services	4.08%	-	-	-	-	-	-	129	3,171	1,667	1,504
20	334	Meters	4.08%	1,183	-	1,183	-	-	-	93	2,881	1,791	1,090
21	335	Hydriants	4.08%	-	-	-	-	-	-	952	23,325	9,020	14,305
22	336	Backflow Prevention Devices	4.08%	-	-	-	-	-	-	-	-	-	-
23	339	Other Plant & Misc Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
24	340	Office Furniture & Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
25	340.1	Computers & Software	4.08%	-	-	-	-	-	-	-	-	-	-
26	341	Transportation Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
27	342	Stores Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
28	343	Tools, Shop & Garage Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
29	344	Laboratory Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
30	345	Power Operated Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
31	346	Communication Equipment	4.08%	897	-	897	-	-	-	90	2,647	125	2,522
32	347	Miscellaneous Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
33	348	Other Tangible Plant	4.08%	-	-	-	-	-	-	43	1,056	467	589
34		TOTAL		44,531	-	44,531	-	15,000	-	37,813	1,006,566	322,541	684,025

After Consideration of Deferred Purchases

Exhibit
Schedule B-2
Page 3.9
Witness: Jone

Line No.	NARUC Account No.	Description	Allowed Deprec. Rate	2001										
				Plant Additions	Plant Adjustments	Adjusted Plant Additions	Plant Retirements	Adjusted Plant Retirements	Salvage A/D Only	Depreciation (Calculated)	Plant Balance	Accum. Deprec.	Net Plant	
1	301	Organization Cost	4.08%	-	-	-	-	-	-	-	1,522	37,295	18,013	19,282
2	302	Franchise Cost	0.00%	-	-	-	-	-	-	-	-	-	-	-
3	303	Land and Land Rights	0.00%	-	-	-	-	-	-	-	-	65,000	-	65,000
4	304	Structures & Improvements	4.08%	-	-	-	-	-	-	-	200	4,894	299	4,594
5	305	Collecting & Impounding Reservoirs	4.08%	-	-	-	-	-	-	-	-	-	-	-
6	306	Lake, River, Canal Intakes	4.08%	-	-	-	-	-	-	-	-	-	-	-
7	307	Wells & Springs	4.08%	-	-	-	-	-	-	-	6,611	162,035	79,929	82,105
8	308	Infiltration Galleries	4.08%	-	-	-	-	-	-	-	-	-	-	-
9	309	Raw Water Supply Mains	4.08%	-	-	-	-	-	-	-	-	-	-	-
10	310	Power Generation Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
11	311	Pumping Equipment	4.08%	8,924	-	8,924	-	14,337	14,337	-	3,071	72,554	30,196	42,358
12	320	Water Treatment Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
13	320.1	Water Treatment Plants	4.08%	-	-	-	-	-	-	-	-	-	-	-
14	320.2	Solution Chemical Feeders	4.08%	-	-	-	-	-	-	-	-	-	-	-
15	330	Distribution Reservoirs & Standpipes	4.08%	-	-	-	-	-	-	-	-	-	-	-
16	330.1	Storage Tanks	4.08%	-	-	-	-	-	-	-	-	-	-	-
17	330.2	Pressure Tanks	4.08%	-	-	-	-	-	-	-	-	-	-	-
18	331	Transmission & Distribution Mains	4.08%	-	-	-	-	-	-	-	-	-	-	-
19	333	Services	4.08%	-	-	-	-	-	-	-	-	-	-	-
20	334	Meters	4.08%	228	-	228	-	-	-	-	18,198	446,017	176,682	269,335
21	335	Hydrants	4.08%	-	-	-	-	-	-	-	129	3,171	1,796	1,374
22	336	Backflow Prevention Devices	4.08%	-	-	-	-	-	-	-	122	3,109	1,913	1,195
23	339	Other Plant & Misc Equipment	4.08%	-	-	-	-	-	-	-	952	23,325	9,971	13,353
24	340	Office Furniture & Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
25	340.1	Computers & Software	4.08%	-	-	-	-	-	-	-	-	-	-	-
26	341	Transportation Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
27	342	Stores Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
28	343	Tools, Shop & Garage Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
29	344	Laboratory Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
30	345	Power Operated Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
31	346	Communication Equipment	4.08%	6,315	-	6,315	-	-	-	-	237	8,962	362	8,600
32	347	Miscellaneous Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
33	348	Other Tangible Plant	4.08%	-	-	-	-	-	-	-	43	1,056	510	546
34														
35		TOTAL		15,468	-	15,468	-	14,337	14,337	-	38,439	1,007,697	346,643	661,054
36														
37														
38														

Quail Creek Water Company

Test Year Ended December 31, 2013

Reconciliation of Plant Additions, Retirements and Accumulated Depreciation
After Consideration of Deferred Purchases

Exhibit
Schedule B-2
Page 3.10
Witness: Jones/Bourassa

Line No.	NARUC Account No.	Description	Allowed Deprec. Rate	2002					Depreciation [Calculated]	Plant Balance	Accum. Deprec.	Net Plant
				Plant Additions	Plant Adjustments	Adjusted Plant Additions	Plant Retirements	Adjusted Retirements				
1	301	Organization Cost	4.08%	-	-	-	-	-	1,522	37,295	19,535	17,760
2	302	Franchise Cost	0.00%	-	-	-	-	-	-	-	-	-
3	303	Land and Land Rights	0.00%	27,895	-	27,895	-	-	-	92,895	-	92,895
4	304	Structures & Improvements	4.08%	18,398	-	18,398	-	-	575	23,291	874	22,417
5	305	Collecting & Impounding Reservoirs	4.08%	-	-	-	-	-	-	-	-	-
6	306	Lake, River, Canal Intakes	4.08%	-	-	-	-	-	-	-	-	-
7	307	Wells & Springs	4.08%	27,578	-	27,578	-	-	7,174	189,613	87,103	102,510
8	308	Infiltration Galleries	4.08%	-	-	-	-	-	-	-	-	-
9	309	Raw Water Supply Mains	4.08%	-	-	-	-	-	-	-	-	-
10	310	Power Generation Equipment	4.08%	-	-	-	-	-	-	-	-	-
11	311	Pumping Equipment	4.08%	169,714	-	169,714	-	-	6,422	242,268	36,618	205,650
12	320	Water Treatment Equipment	4.08%	-	-	-	-	-	-	-	-	-
13	320.1	Water Treatment Plants	4.08%	-	-	-	-	-	-	-	-	-
14	320.2	Solution Chemical Feeders	4.08%	-	-	-	-	-	-	-	-	-
15	330	Distribution Reservoirs & Standpipes	4.08%	-	-	-	-	-	-	-	-	-
16	330.1	Storage Tanks	4.08%	-	-	-	-	-	-	-	-	-
17	330.2	Pressure Tanks	4.08%	-	-	-	-	-	7,355	180,280	34,325	145,955
18	331	Transmission & Distribution Mains	4.08%	190,448	-	190,448	-	-	22,083	636,465	198,764	437,701
19	333	Services	4.08%	57,676	-	57,676	-	-	1,306	60,847	3,102	57,744
20	334	Meters	4.08%	-	-	-	-	-	127	3,109	2,040	1,069
21	335	Hydrants	4.08%	27,395	-	27,395	-	-	1,511	50,720	11,482	39,238
22	336	Backflow Prevention Devices	4.08%	-	-	-	-	-	-	-	-	-
23	339	Other Plant & Misc Equipment	4.08%	-	-	-	-	-	-	-	-	-
24	340	Office Furniture & Equipment	4.08%	-	-	-	-	-	-	-	-	-
25	340.1	Computers & Software	4.08%	-	-	-	-	-	-	-	-	-
26	341	Transportation Equipment	4.08%	-	-	-	-	-	-	-	-	-
27	342	Stores Equipment	4.08%	-	-	-	-	-	-	-	-	-
28	343	Tools, Shop & Garage Equipment	4.08%	707	-	707	-	-	14	707	14	693
29	344	Laboratory Equipment	4.08%	-	-	-	-	-	-	-	-	-
30	345	Power Operated Equipment	4.08%	-	-	-	-	-	-	-	-	-
31	346	Communication Equipment	4.08%	1,340	-	1,340	-	-	393	10,302	755	9,547
32	347	Miscellaneous Equipment	4.08%	-	-	-	-	-	-	-	-	-
33	348	Other Tangible Plant	4.08%	-	-	-	-	-	43	1,056	553	503
34		TOTAL		521,151	-	521,151	-	-	48,524	1,528,848	395,167	1,133,681

Quail Creek Water Company

Test Year Ended December 31, 2013

Reconciliation of Plant Additions, Retirements and Accumulated Depreciation

After Consideration of Deferred Purchases

Exhibit
Schedule B-2
Page 3.11
Witness: Jones/Bourassa

Line No.	NARUC Account No.	Description	Allowed Deprec. Rate	2003						Net Plant
				Plant Additions	Plant Adjustments	Adjusted Plant Additions	Plant Retirements	Adjusted Plant Retirements	Salvage A/D Only	
1	301	Organization Cost	4.08%	-	-	-	-	-	-	16,239
2	302	Franchise Cost	0.00%	-	-	-	-	-	-	-
3	303	Land and Land Rights	0.00%	-	-	-	-	-	-	92,895
4	304	Structures & Improvements	4.08%	-	-	-	-	-	-	21,488
5	305	Collecting & Impounding Reservoirs	4.08%	-	-	-	-	-	-	-
6	306	Lake, River, Canal Intakes	4.08%	-	-	-	-	-	-	-
7	307	Wells & Springs	4.08%	-	-	-	-	-	-	94,773
8	308	Infiltration Galleries	4.08%	-	-	-	-	-	-	-
9	309	Raw Water Supply Mains	4.08%	-	-	-	-	-	-	-
10	310	Power Generation Equipment	4.08%	-	-	-	-	-	-	-
11	311	Pumping Equipment	4.08%	-	-	-	-	-	-	-
12	320	Water Treatment Equipment	4.08%	-	-	-	-	-	-	-
13	320.1	Water Treatment Plants	4.08%	-	-	-	-	-	-	-
14	320.2	Solution Chemical Feeders	4.08%	-	-	-	-	-	-	-
15	330	Distribution Reservoirs & Standpipes	4.08%	-	-	-	-	-	-	-
16	330.1	Storage Tanks	4.08%	-	-	-	-	-	-	-
17	330.2	Pressure Tanks	4.08%	-	-	-	-	-	-	-
18	331	Transmission & Distribution Mains	4.08%	228,624	-	228,624	-	-	-	138,599
19	333	Services	4.08%	49,285	-	49,285	-	-	-	-
20	334	Meters	4.08%	4,163	-	4,163	-	-	-	635,693
21	335	Hydrants	4.08%	28,800	-	28,800	-	-	-	103,541
22	336	Backflow Prevention Devices	4.08%	-	-	-	-	-	-	5,020
23	339	Other Plant & Misc Equipment	4.08%	-	-	-	-	-	-	-
24	340	Office Furniture & Equipment	4.08%	-	-	-	-	-	-	-
25	340.1	Computers & Software	4.08%	-	-	-	-	-	-	-
26	341	Transportation Equipment	4.08%	-	-	-	-	-	-	-
27	342	Stores Equipment	4.08%	-	-	-	-	-	-	-
28	343	Tools, Shop & Garage Equipment	4.08%	-	-	-	-	-	-	664
29	344	Laboratory Equipment	4.08%	-	-	-	-	-	-	-
30	345	Power Operated Equipment	4.08%	-	-	-	-	-	-	-
31	346	Communication Equipment	4.08%	2,730	-	2,730	-	-	-	-
32	347	Miscellaneous Equipment	4.08%	-	-	-	-	-	-	11,801
33	348	Other Tangible Plant	4.08%	-	-	-	-	-	-	-
34				-	-	-	-	-	-	459
35		TOTAL		313,602	-	313,602	-	-	-	1,382,298
36				-	-	-	-	-	-	-
37				-	-	-	-	-	-	-
38				-	-	-	-	-	-	-

Quail Creek Water Company

Test Year Ended December 31, 2013

Reconciliation of Plant Additions, Retirements and Accumulated Depreciation
After Consideration of Deferred Purchases

Exhibit
Schedule B-2
Page 3.12
Witness: Jones/Bourassa

Line No.	NARUC Account No.	Description	Allowed Deprec. Rate	2004									
				Plant Additions	Plant Adjustments	Adjusted Plant Additions	Plant Retirements	Adjusted Plant Retirements	Salvage A/D Only	Depreciation (Calculated)	Plant Balance	Accum. Deprec.	Net Plant
1	301	Organization Cost	4.08%	-	-	-	-	-	-	1,522	37,295	22,578	14,717
2	302	Franchise Cost	0.00%	-	-	-	-	-	-	-	-	-	-
3	303	Land and Land Rights	0.00%	-	-	-	-	-	-	-	92,895	-	92,895
4	304	Structures & Improvements	4.08%	-	-	-	-	-	-	950	23,291	2,775	20,516
5	305	Collecting & Impounding Reservoirs	4.08%	-	-	-	-	-	-	-	-	-	-
6	306	Lake, River, Canal Intakes	4.08%	-	-	-	-	-	-	-	-	-	-
7	307	Wells & Springs	4.08%	-	-	-	-	-	-	7,736	189,613	102,575	87,037
8	308	Infiltration Galleries	4.08%	-	-	-	-	-	-	-	-	-	-
9	309	Raw Water Supply Mains	4.08%	-	-	-	-	-	-	-	-	-	-
10	310	Power Generation Equipment	4.08%	31,758	-	31,758	-	-	-	648	31,758	648	31,110
11	311	Pumping Equipment	4.08%	478,260	-	478,260	-	-	-	19,641	720,528	66,144	654,384
12	320	Water Treatment Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
13	320.1	Water Treatment Plants	4.08%	-	-	-	-	-	-	-	-	-	-
14	320.2	Solution Chemical Feeders	4.08%	-	-	-	-	-	-	-	-	-	-
15	330	Distribution Reservoirs & Standpipes	4.08%	-	-	-	-	-	-	-	-	-	-
16	330.1	Storage Tanks	4.08%	676,294	-	676,294	-	-	-	21,152	856,574	62,833	793,741
17	330.2	Pressure Tanks	4.08%	32,236	-	32,236	-	-	-	658	32,236	658	31,578
18	331	Transmission & Distribution Mains	4.08%	152,378	-	152,378	-	-	-	38,404	1,017,467	267,800	749,667
19	333	Services	4.08%	66,728	-	66,728	-	-	-	5,855	176,860	12,445	164,415
20	334	Meters	4.08%	13,737	-	13,737	-	-	-	577	21,008	2,829	18,180
21	335	Hydrants	4.08%	33,497	-	33,497	-	-	-	3,928	113,017	18,066	94,950
22	336	Backflow Prevention Devices	4.08%	-	-	-	-	-	-	-	-	-	-
23	339	Other Plant & Misc Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
24	340	Office Furniture & Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
25	340.1	Computers & Software	4.08%	-	-	-	-	-	-	-	-	-	-
26	341	Transportation Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
27	342	Stores Equipment	4.08%	-	-	-	-	-	-	-	707	72	635
28	343	Tools, Shop & Garage Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
29	344	Laboratory Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
30	345	Power Operated Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
31	346	Communication Equipment	4.08%	22,104	-	22,104	-	-	-	983	35,136	2,214	32,922
32	347	Miscellaneous Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
33	348	Other Tangible Plant	4.08%	-	-	-	-	-	-	-	1,056	639	416
34		TOTAL		1,506,992	-	1,506,992	-	-	-	102,124	3,349,442	562,276	2,787,166

Reconciliation of Plant Additions, Retirements and Accumulated Depreciation After Consideration of Deferred Purchases

Exhibit
Schedule B-2
Page 3.13
Witness: Jones/Bourassa

[illegible]

Quail Creek Water Company

Test Year Ended December 31, 2013

Reconciliation of Plant Additions, Retirements and Accumulated Depreciation
After Consideration of Deferred Purchases

Exhibit
Schedule B-2
Page 3.14
Witness: Jones/Bourassa

Line No.		NARUC Account No.	Description	Allowed Deprec. Rate	Plant Additions	Plant Adjustments	Adjusted Plant Additions	Plant Retirements	Plant Retirement Adjustments	Adjusted Plant Retirements	Salvage A/D Only	Depreciation (Calculated)	Plant Balance	Accum. Deprec.	Net Plant
1	301		Organization Cost	4.08%	-	-	-	-	-	-	-	1,522	37,295	25,622	11,674
2	302		Franchise Cost	0.00%	-	-	-	-	-	-	-	-	-	-	-
3	303		Land and Land Rights	0.00%	-	-	-	-	-	-	-	-	-	-	-
4	304		Structures & Improvements	4.08%	-	-	-	-	-	-	-	1,162	92,895	4,993	92,895
5	305		Collecting & Impounding Reservoirs	4.08%	-	-	-	-	-	-	-	-	28,471	23,479	-
6	306		Lake, River, Canal Intakes	4.08%	-	-	-	-	-	-	-	-	-	-	-
7	307		Wells & Springs	4.08%	-	-	-	-	-	-	-	-	-	-	-
8	308		Infiltration Galleries	4.08%	-	-	-	-	-	-	-	7,736	189,613	118,048	71,565
9	309		Raw Water Supply Mains	4.08%	-	-	-	-	-	-	-	-	-	-	-
10	310		Power Generation Equipment	4.08%	1,236	-	1,236	-	-	-	-	1,321	32,994	3,265	29,730
11	311		Pumping Equipment	4.08%	6,264	-	6,264	-	-	-	-	29,525	726,791	125,067	601,725
12	320		Water Treatment Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
13	320.1		Water Treatment Plants	4.08%	-	-	-	-	-	-	-	-	-	-	-
14	320.2		Solution Chemical Feeders	4.08%	-	-	-	-	-	-	-	-	-	-	-
15	330		Distribution Reservoirs & Standpipes	4.08%	-	-	-	-	-	-	-	-	-	-	-
16	330.1		Storage Tanks	4.08%	-	-	-	-	-	-	-	-	-	-	-
17	330.2		Pressure Tanks	4.08%	-	-	-	-	-	-	-	-	-	-	-
18	331		Transmission & Distribution Mains	4.08%	130,193	-	130,193	-	-	-	-	34,948	856,574	132,729	723,845
19	333		Services	4.08%	52,505	-	52,505	-	-	-	-	1,315	32,236	3,288	28,948
20	334		Meters	4.08%	17,067	-	17,067	-	-	-	-	85,043	2,149,476	414,792	1,734,684
21	335		Hydrants	4.08%	21,806	-	21,806	-	-	-	-	14,042	370,431	36,581	333,850
22	336		Backflow Prevention Devices	4.08%	-	-	-	-	-	-	-	2,484	69,417	6,809	62,608
23	339		Other Plant & Misc Equipment	4.08%	-	-	-	-	-	-	-	10,370	265,057	35,704	229,354
24	340		Office Furniture & Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
25	340.1		Computers & Software	4.08%	-	-	-	-	-	-	-	-	-	-	-
26	341		Transportation Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
27	342		Stores Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
28	343		Tools, Shop & Garage Equipment	4.08%	-	-	-	-	-	-	-	29	707	130	577
29	344		Laboratory Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
30	345		Power Operated Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
31	346		Communication Equipment	4.08%	-	-	-	-	-	-	-	1,434	35,136	5,081	30,055
32	347		Miscellaneous Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
33	348		Other Tangible Plant	4.08%	-	-	-	-	-	-	-	43	1,056	725	330
34															
35			TOTAL		229,071	-	229,071	-	-	-	-	190,973	4,888,151	912,833	3,975,318
36															
37															
38															

Test Year Ended December 31, 2013
Reconciliation of Plant Additions, Retirements and Accumulated Depreciation
After Consideration of Deferred Purchases

Exhibit

Schedule B

Page 3.15

Witness: Jones/Bourassa

Line No.	NARUC Account No.	Description	Allowed Deprec. Rate	2007				Accum. Deprec.	Net Plant
				Plant Additions	Plant Adjustments	Adjusted Plant Additions	Plant Retirement Adjustments		
1	301	Organization Cost	4.08%	-	-	-	-	37,295	10,152
2	302	Franchise Cost	0.00%	-	-	-	-	-	-
3	303	Land and Land Rights	0.00%	-	-	-	-	-	-
4	304	Structures & Improvements	4.08%	-	-	-	-	92,895	92,895
5	305	Collecting & Impounding Reservoirs	4.08%	-	-	-	-	28,471	22,317
6	306	Lake, River, Canal Intakes	4.08%	-	-	-	-	-	-
7	307	Wells & Springs	4.08%	-	-	-	-	-	-
8	308	Infiltration Galleries	4.08%	-	-	-	-	189,613	63,829
9	309	Raw Water Supply Mains	4.08%	-	-	-	-	-	-
10	310	Power Generation Equipment	4.08%	-	-	-	-	-	-
11	311	Pumping Equipment	4.08%	1,691	-	1,691	-	32,994	28,384
12	320	Water Treatment Equipment	4.08%	-	-	-	-	728,482	573,728
13	320.1	Water Treatment Plants	4.08%	-	-	-	-	-	-
14	320.2	Solution Chemical Feeders	4.08%	-	-	-	-	-	-
15	330	Distribution Reservoirs & Standpipes	4.08%	-	-	-	-	-	-
16	330.1	Storage Tanks	4.08%	-	-	-	-	-	-
17	330.2	Pressure Tanks	4.08%	-	-	-	-	-	-
18	331	Transmission & Distribution Mains	4.08%	431,026	-	431,026	-	856,574	688,897
19	333	Services	4.08%	192,670	-	192,670	-	32,236	27,633
20	334	Meters	4.08%	9,439	-	9,439	-	2,580,502	2,089,218
21	335	Hydrants	4.08%	70,900	-	70,900	-	563,101	507,476
22	336	Backflow Prevention Devices	4.08%	-	-	-	-	3,025	69,022
23	339	Other Plant & Misc Equipment	4.08%	-	-	-	-	12,261	287,993
24	340	Office Furniture & Equipment	4.08%	1,416	-	1,416	-	-	-
25	340.1	Computers & Software	4.08%	-	-	-	-	-	-
26	341	Transportation Equipment	4.08%	-	-	-	-	-	-
27	342	Stores Equipment	4.08%	-	-	-	-	1,416	1,387
28	343	Tools, Shop & Garage Equipment	4.08%	-	-	-	-	-	-
29	344	Laboratory Equipment	4.08%	-	-	-	-	707	549
30	345	Power Operated Equipment	4.08%	-	-	-	-	-	-
31	346	Communication Equipment	4.08%	4,980	-	4,980	-	-	-
32	347	Miscellaneous Equipment	4.08%	-	-	-	-	40,116	33,500
33	348	Other Tangible Plant	4.08%	-	-	-	-	-	-
34				-	-	-	-	1,056	287
35		TOTAL		712,122	-	712,122	-	5,600,273	4,477,266

Quail Creek Water Company

Test Year Ended December 31, 2013

Reconciliation of Plant Additions, Retirements and Accumulated Depreciation

After Consideration of Deferred Purchases

Exhibit
Schedule B-2
Page 3.16
Witness: Jones/Bourassa

Line No.	NARUC Account No.	Description	Allowed Deprec. Rate	2008						Salvage A/D Only	Depreciation (Calculated)	Plant Balance	Accum. Deprec.	Net Plant
				Plant Additions	Plant Adjustments	Adjusted Plant Additions	Plant Retirements	Adjusted Plant Retirements	Plant Retirements					
1	301	Organization Cost	4.08%	-	-	-	-	-	-	-	1,522	37,295	28,665	8,630
2	302	Franchise Cost	0.00%	-	-	-	-	-	-	-	-	-	-	-
3	303	Land and Land Rights	0.00%	-	-	-	-	-	-	-	-	-	-	-
4	304	Structures & Improvements	4.08%	4,325	-	4,325	-	-	-	-	1,250	92,895	-	92,895
5	305	Collecting & Impounding Reservoirs	4.08%	-	-	-	-	-	-	-	-	32,796	7,404	25,392
6	306	Lake River, Canal Intakes	4.08%	-	-	-	-	-	-	-	-	-	-	-
7	307	Wells & Springs	4.08%	-	-	-	-	-	-	-	-	-	-	-
8	308	Infiltration Galleries	4.08%	990	(990)	-	-	-	-	-	7,736	189,613	133,520	56,092
9	309	Raw Water Supply Mains	4.08%	-	-	-	-	-	-	-	-	-	-	-
10	310	Power Generation Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
11	311	Pumping Equipment	4.08%	-	-	-	-	-	-	-	1,346	32,994	5,957	27,037
12	320	Water Treatment Equipment	4.08%	87,378	-	87,378	-	-	47,642	-	30,533	768,218	137,645	630,573
13	320.1	Water Treatment Plants	4.08%	-	-	-	-	-	-	-	-	-	-	-
14	320.2	Solution Chemical Feeders	4.08%	-	-	-	-	-	-	-	-	-	-	-
15	330	Distribution Reservoirs & Standpipes	4.08%	-	-	-	-	-	-	-	-	-	-	-
16	330.1	Storage Tanks	4.08%	-	-	-	-	-	-	-	-	-	-	-
17	330.2	Pressure Tanks	4.08%	-	-	-	-	-	-	-	-	-	-	-
18	331	Transmission & Distribution Mains	4.08%	363,405	-	363,405	-	-	-	-	34,948	856,574	202,625	653,949
19	333	Services	4.08%	-	-	-	-	-	-	-	1,315	32,236	5,919	26,318
20	334	Meters	4.08%	144,958	-	144,958	-	-	-	-	112,698	2,943,907	623,982	2,319,925
21	335	Hydrants	4.08%	-	-	-	-	-	-	-	25,932	708,060	81,557	626,503
22	336	Backflow Prevention Devices	4.08%	65,437	-	65,437	-	-	-	-	3,217	78,856	13,051	65,805
23	339	Other Plant & Misc Equipment	4.08%	-	-	-	-	-	-	-	15,042	401,394	63,007	338,388
24	340	Office Furniture & Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
25	340.1	Computers & Software	4.08%	-	-	-	-	-	-	-	-	-	-	-
26	341	Transportation Equipment	4.08%	-	-	-	-	-	-	-	58	1,416	87	1,329
27	342	Stores Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
28	343	Tools, Shop & Garage Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
29	344	Laboratory Equipment	4.08%	-	-	-	-	-	-	-	29	707	188	520
30	345	Power Operated Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
31	346	Communication Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
32	347	Miscellaneous Equipment	4.08%	4,700	-	4,700	-	-	-	-	1,733	44,817	8,349	36,468
33	348	Other Tangible Plant	4.08%	-	-	-	-	-	-	-	-	-	-	-
34				-	-	-	-	-	-	-	43	1,056	811	244
35		TOTAL		671,194	(990)	670,204	-	47,642	47,642	-	237,401	6,222,835	1,312,766	4,910,069

Quail Creek Water Company

Test Year Ended December 31, 2013

Reconciliation of Plant Additions, Retirements and Accumulated Depreciation

After Consideration of Deferred Purchases

Exhibit
Schedule B-2
Page 3,17
Witness: Jones/Bourassa

Line No.	NARUC Account No.	Description	Allowed Deprec. Rate	2009									
				Plant Additions	Plant Adjustments	Adjusted Plant Additions	Plant Retirements	Adjusted Plant Retirements	Salvage A/D Only	Depreciation (Calculated)	Plant Balance	Accum. Deprec.	Net Plant
1	301	Organization Cost	4.08%	-	-	-	-	-	-	1,522	37,295	30,187	7,109
2	302	Franchise Cost	0.00%	-	-	-	-	-	-	-	-	-	-
3	303	Land and Land Rights	0.00%	-	-	-	-	-	-	-	-	-	-
4	304	Structures & Improvements	4.08%	-	-	-	-	-	-	1,338	92,895	8,742	92,895
5	305	Collecting & Impounding Reservoirs	4.08%	-	-	-	-	-	-	-	32,796	-	24,054
6	306	Lake, River, Canal Intakes	4.08%	-	-	-	-	-	-	-	-	-	-
7	307	Wells & Springs	4.08%	-	-	-	-	-	-	-	-	-	-
8	308	Infiltration Galleries	4.08%	-	251,984	251,984	-	-	-	12,877	441,596	146,397	295,199
9	309	Raw Water Supply Mains	4.08%	-	-	-	-	-	-	-	-	-	-
10	310	Power Generation Equipment	4.08%	4,624	-	4,624	-	-	-	1,440	37,618	7,397	30,221
11	311	Pumping Equipment	4.08%	536,600	(253,063)	283,538	-	-	-	37,127	1,051,756	174,772	876,984
12	320	Water Treatment Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
13	320.1	Water Treatment Plants	4.08%	-	-	-	-	-	-	-	-	-	-
14	320.2	Solution Chemical Feeders	4.08%	-	-	-	-	-	-	-	-	-	-
15	330	Distribution Reservoirs & Standpipes	4.08%	-	-	-	-	-	-	-	-	-	-
16	330.1	Storage Tanks	4.08%	-	-	-	-	-	-	-	-	-	-
17	330.2	Pressure Tanks	4.08%	-	-	-	-	-	-	-	-	-	-
18	331	Transmission & Distribution Mains	4.08%	88,544	-	88,544	-	-	-	1,315	32,236	7,234	25,002
19	333	Services	4.08%	42,432	-	42,432	-	-	-	121,918	3,032,451	745,900	2,286,551
20	334	Meters	4.08%	-	-	-	-	-	-	29,754	750,491	111,311	639,180
21	335	Hydrants	4.08%	22,336	-	22,336	-	-	-	3,217	78,856	16,269	62,587
22	336	Backflow Prevention Devices	4.08%	-	-	-	-	-	-	16,833	423,730	79,839	343,891
23	339	Other Plant & Misc Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
24	340	Office Furniture & Equipment	4.08%	-	-	-	-	-	-	58	1,416	144	1,271
25	340.1	Computers & Software	4.08%	-	-	-	-	-	-	-	-	-	-
26	341	Transportation Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
27	342	Stores Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
28	343	Tools, Shop & Garage Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
29	344	Laboratory Equipment	4.08%	-	-	-	-	-	-	29	707	216	491
30	345	Power Operated Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
31	346	Communication Equipment	4.08%	1,175	-	1,175	-	-	-	-	-	-	-
32	347	Miscellaneous Equipment	4.08%	-	-	-	-	-	-	1,852	45,992	10,201	35,790
33	348	Other Tangible Plant	4.08%	-	-	-	-	-	-	-	-	-	-
34				-	-	-	-	-	-	43	1,056	854	201
35		TOTAL		695,710	(1,079)	694,631	-	-	-	264,272	6,917,466	1,577,038	5,340,428

Quail Creek Water Company

Test Year Ended December 31, 2013

Reconciliation of Plant Additions, Retirements and Accumulated Depreciation
After Consideration of Deferred Purchases

Exhibit
Schedule B-2
Page 3.18
Witness: Jones/Bourassa

Line No.	NARUC Account No.	Description	Allowed Deprec. Rate	2010						Salvage A/D Only	Depreciation (Calculated)	Plant Balance	Accum. Deprec.	Net Plant
				Plant Additions	Adjusted Plant Additions	Plant Retirement Adjustments	Adjusted Plant Retirement	Plant Retirement Adjustments	Adjusted Plant Retirement					
1	301	Organization Cost	4.08%	-	-	-	-	-	-	-	1,522	37,295	31,708	5,587
2	302	Franchise Cost	0.00%	-	-	-	-	-	-	-	-	-	-	-
3	303	Land and Land Rights	0.00%	-	-	-	-	-	-	-	-	92,895	-	92,895
4	304	Structures & Improvements	4.08%	-	-	-	-	-	-	-	1,338	32,796	10,080	22,716
5	305	Collecting & Impounding Reservoirs	4.08%	-	-	-	-	-	-	-	-	-	-	-
6	306	Lake River, Canal Intakes	4.08%	-	-	-	-	-	-	-	-	-	-	-
7	307	Wells & Springs	4.08%	-	-	-	-	-	-	-	-	-	-	-
8	308	Infiltration Galleries	4.08%	-	-	-	-	-	-	-	18,017	441,596	164,414	277,182
9	309	Raw Water Supply Mains	4.08%	-	-	-	-	-	-	-	-	-	-	-
10	310	Power Generation Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
11	311	Pumping Equipment	4.08%	-	-	-	-	-	-	-	1,535	37,618	8,932	28,686
12	320	Water Treatment Equipment	4.08%	13,723	13,723	-	-	-	-	-	41,638	989,309	140,240	849,069
13	320.1	Water Treatment Plants	4.08%	-	-	-	-	-	-	-	488	-	488	(488)
14	320.2	Solution Chemical Feeders	4.08%	-	-	-	-	-	-	-	-	-	-	-
15	330	Distribution Reservoirs & Standpipes	4.08%	-	-	-	-	-	-	-	-	-	-	-
16	330.1	Storage Tanks	4.08%	-	-	-	-	-	-	-	-	-	-	-
17	330.2	Pressure Tanks	4.08%	-	-	-	-	-	-	-	34,948	856,574	272,522	584,052
18	331	Transmission & Distribution Mains	4.08%	-	-	-	-	-	-	-	1,315	32,236	8,549	23,687
19	333	Services	4.08%	-	-	-	-	-	-	-	123,724	3,032,451	869,624	2,162,827
20	334	Meters	4.08%	5,224	5,224	-	-	-	-	-	30,620	750,491	141,931	608,560
21	335	Hydrants	4.08%	-	-	-	-	-	-	-	3,324	84,080	19,593	64,488
22	336	Backflow Prevention Devices	4.08%	-	-	-	-	-	-	-	17,288	423,730	97,127	326,603
23	339	Other Plant & Misc Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
24	340	Office Furniture & Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
25	340.1	Computers & Software	4.08%	-	-	-	-	-	-	-	-	1,416	202	1,214
26	341	Transportation Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
27	342	Stores Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
28	343	Tools, Shop & Garage Equipment	4.08%	-	-	-	-	-	-	-	29	707	245	462
29	344	Laboratory Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
30	345	Power Operated Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
31	346	Communication Equipment	4.08%	3,937	3,937	-	-	-	-	-	1,957	49,929	12,158	37,771
32	347	Miscellaneous Equipment	4.08%	-	-	-	-	-	-	-	-	-	-	-
33	348	Other Tangible Plant	4.08%	-	-	-	-	-	-	-	43	1,056	897	158
34				-	-	-	-	-	-	-	-	-	-	-
35		TOTAL		22,884	22,884	76,170	-	76,170	-	-	277,844	6,864,180	1,778,712	5,085,468

Quail Creek Water Company

Test Year Ended December 31, 2013

Reconciliation of Plant Additions, Retirements and Accumulated Depreciation
After Consideration of Deferred Purchases

Exhibit
Schedule B-2
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Witness: Jones/Bourassa

Line No.	NARUC Account No.	Description	Allowed Deprec. Rate	2011					Salvage A/D Only	Depreciation (Calculated)	Plant Balance	Accum. Deprec.	Net Plant
				Plant Additions	Adjusted Plant Additions	Plant Retirements	Adjusted Plant Retirements	Plant Balance					
1	301	Organization Cost	4.08%	-	-	-	-	37,295	-	1,522	37,295	33,230	4,066
2	302	Franchise Cost	0.00%	-	-	-	-	-	-	-	-	-	-
3	303	Land and Land Rights	0.00%	-	-	-	-	-	-	-	-	-	-
4	304	Structures & Improvements	4.08%	15,263	15,263	-	-	92,895	-	-	92,895	-	92,895
5	305	Collecting & Impounding Reservoirs	4.08%	-	-	-	-	48,059	-	1,649	48,059	11,730	36,329
6	306	Lake, River, Canal Intakes	4.08%	-	-	-	-	-	-	-	-	-	-
7	307	Wells & Springs	4.08%	-	-	-	-	-	-	-	-	-	-
8	308	Infiltration Galleries	4.08%	489,316	392,652	-	-	834,248	-	26,027	834,248	190,441	643,807
9	309	Raw Water Supply Mains	4.08%	-	-	-	-	-	-	-	-	-	-
10	310	Power Generation Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
11	311	Pumping Equipment	4.08%	-	-	-	-	-	-	1,535	37,618	10,467	27,151
12	320	Water Treatment Equipment	4.08%	298,688	298,688	-	-	984,776	-	40,271	984,776	(122,710)	1,107,486
13	320.1	Water Treatment Plants	4.08%	-	-	-	-	-	-	192	-	680	(680)
14	320.2	Solution Chemical Feeders	4.08%	-	-	-	-	-	-	-	-	-	-
15	330	Distribution Reservoirs & Standpipes	4.08%	-	-	-	-	-	-	-	-	-	-
16	330.1	Storage Tanks	4.08%	-	-	-	-	-	-	-	-	-	-
17	330.2	Pressure Tanks	4.08%	-	-	-	-	-	-	-	-	-	-
18	331	Transmission & Distribution Mains	4.08%	-	-	-	-	-	-	-	-	-	-
19	333	Services	4.08%	-	-	-	-	-	-	-	-	-	-
20	334	Meters	4.08%	1,664	1,664	-	-	856,574	-	34,948	856,574	307,470	549,104
21	335	Hydrants	4.08%	-	-	-	-	32,236	-	1,315	32,236	9,864	22,372
22	336	Backflow Prevention Devices	4.08%	-	-	-	-	3,032,451	-	123,724	3,032,451	993,348	2,039,103
23	339	Other Plant & Misc Equipment	4.08%	-	-	-	-	752,155	-	30,654	752,155	172,585	579,570
24	340	Office Furniture & Equipment	4.08%	-	-	-	-	84,080	-	3,430	84,080	23,023	61,057
25	340.1	Computers & Software	4.08%	-	-	-	-	423,730	-	17,288	423,730	114,415	309,315
26	341	Transportation Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
27	342	Stores Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
28	343	Tools, Shop & Garage Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
29	344	Laboratory Equipment	4.08%	-	-	-	-	707	-	29	707	274	433
30	345	Power Operated Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
31	346	Communication Equipment	4.08%	8,461	8,461	-	-	-	-	-	-	-	-
32	347	Miscellaneous Equipment	4.08%	-	-	-	-	53,410	-	2,108	53,410	9,286	44,124
33	348	Other Tangible Plant	4.08%	-	-	-	-	-	-	-	-	-	-
34				-	-	-	-	1,056	-	43	1,056	940	115
35		TOTAL		793,392	716,728	510,205	(202,004)	7,272,707	-	284,795	7,272,707	1,755,305	5,517,402

Quail Creek Water Company

Test Year Ended December 31, 2013

Reconciliation of Plant Additions, Retirements and Accumulated Depreciation
After Consideration of Deferred Purchases

Exhibit
Schedule B-2
Page 3.20
Witness: Jones/Bourassa

Line No.	NARUC Account No.	Description	Allowed Deprec. Rate	2012					Salvage A/D Only	Depreciation (Calculated)	Plant Balance	Accum. Deprec.	Net Plant
				Plant Additions	Adjusted Plant Additions	Plant Retirements	Adjusted Plant Retirements	Plant Retirement Adjustments					
1	301	Organization Cost	4.08%	-	-	-	-	-	-	1,522	37,295	34,752	2,544
2	302	Franchise Cost	0.00%	-	-	-	-	-	-	-	-	-	-
3	303	Land and Land Rights	0.00%	-	-	-	-	-	-	-	92,895	-	92,895
4	304	Structures & Improvements	4.08%	12,843	12,843	-	-	-	-	2,223	60,902	13,952	46,949
5	305	Collecting & Impounding Reservoirs	4.08%	-	-	-	-	-	-	-	-	-	-
6	306	Lake, River, Canal Intakes	4.08%	-	-	-	-	-	-	-	-	-	-
7	307	Wells & Springs	4.08%	-	-	-	-	-	-	-	-	-	-
8	308	Infiltration Galleries	4.08%	-	-	-	-	-	-	34,037	834,248	224,478	609,770
9	309	Raw Water Supply Mains	4.08%	-	-	-	-	-	-	-	-	-	-
10	310	Power Generation Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
11	311	Pumping Equipment	4.08%	-	-	-	-	-	-	1,535	37,618	12,002	25,616
12	320	Water Treatment Equipment	4.08%	-	-	-	-	-	-	40,179	984,776	(82,531)	1,067,307
13	320.1	Water Treatment Plants	4.08%	-	-	-	-	-	-	(680)	-	-	-
14	320.2	Solution Chemical Feeders	4.08%	-	-	-	-	-	-	-	-	-	-
15	330	Distribution Reservoirs & Standpipes	4.08%	-	-	-	-	-	-	-	-	-	-
16	330.1	Storage Tanks	4.08%	-	-	-	-	-	-	-	-	-	-
17	330.2	Pressure Tanks	4.08%	-	-	-	-	-	-	-	-	-	-
18	331	Transmission & Distribution Mains	4.08%	-	-	-	-	-	-	34,948	856,574	342,418	514,156
19	333	Services	4.08%	-	-	-	-	-	-	1,315	32,236	11,179	21,057
20	334	Meters	4.08%	9,089	9,089	-	-	-	-	123,724	3,032,451	1,117,072	1,915,379
21	335	Hydrants	4.08%	1,026	1,026	-	-	-	-	30,873	761,244	203,459	557,786
22	336	Backflow Prevention Devices	4.08%	-	-	-	-	-	-	3,451	85,106	26,474	58,631
23	339	Other Plant & Misc Equipment	4.08%	-	-	-	-	-	-	17,288	423,730	131,704	292,026
24	340	Office Furniture & Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
25	340.1	Computers & Software	4.08%	655	655	-	-	-	-	71	2,071	331	1,740
26	341	Transportation Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
27	342	Stores Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
28	343	Tools, Shop & Garage Equipment	4.08%	809	809	-	-	-	-	45	1,517	320	1,197
29	344	Laboratory Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
30	345	Power Operated Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
31	346	Communication Equipment	4.08%	3,784	3,784	-	-	-	-	2,256	57,194	11,543	45,651
32	347	Miscellaneous Equipment	4.08%	-	-	-	-	-	-	-	-	-	-
33	348	Other Tangible Plant	4.08%	-	-	-	-	-	-	43	1,056	984	72
34				-	-	-	-	-	-	-	-	-	-
35		TOTAL		28,205	28,205	-	-	-	-	292,831	7,300,912	2,048,136	5,252,776

Quail Creek Water Company

Test Year Ended December 31, 2013

Reconciliation of Plant Additions, Retirements and Accumulated Depreciation
After Consideration of Deferred Purchases

Exhibit
Schedule B-2
Page 3.21
Witness: Jones/Bourassa

Line No.	NARUC Account No.	Description	Allowed Deprec. Rate	2013					Depreciation (Calculated)	Plant Balance	Accum. Deprec.	Net Plant
				Plant Additions	Plant Adjustments	Adjusted Plant Additions	Plant Retirements	Adjusted Retirements				
1	301	Organization Cost	4.08%	-	-	-	-	-	1,522	37,295	36,273	1,022
2	302	Franchise Cost	0.00%	-	-	-	-	-	-	-	-	-
3	303	Land and Land Rights	0.00%	-	-	-	-	-	-	92,895	-	92,895
4	304	Structures & Improvements	4.08%	14,540	-	14,540	-	-	2,781	75,442	16,734	58,708
5	305	Collecting & Impounding Reservoirs	4.08%	-	-	-	-	-	-	-	-	-
6	306	Lake, River, Canal Intakes	4.08%	-	-	-	-	-	-	-	-	-
7	307	Wells & Springs	4.08%	-	-	-	-	-	-	-	-	-
8	308	Infiltration Galleries	4.08%	-	-	-	-	-	-	-	-	-
9	309	Raw Water Supply Mains	4.08%	-	-	-	-	-	-	834,248	258,516	575,732
10	310	Power Generation Equipment	4.08%	-	-	-	-	-	-	-	-	-
11	311	Pumping Equipment	4.08%	-	-	-	-	-	1,535	37,618	13,537	24,081
12	320	Water Treatment Equipment	4.08%	152,499	-	152,499	-	-	43,290	1,137,275	(39,241)	1,176,516
13	320.1	Water Treatment Plants	4.08%	-	-	-	-	-	-	-	-	-
14	320.2	Solution Chemical Feeders	4.08%	-	-	-	-	-	-	-	-	-
15	330	Distribution Reservoirs & Standpipes	4.08%	-	-	-	-	-	-	-	-	-
16	330.1	Storage Tanks	4.08%	-	-	-	-	-	-	-	-	-
17	330.2	Pressure Tanks	4.08%	-	-	-	-	-	-	-	-	-
18	331	Transmission & Distribution Mains	4.08%	161,710	-	161,710	-	-	34,948	856,574	377,367	479,207
19	333	Services	4.08%	129,987	-	129,987	-	-	1,315	32,236	12,495	19,741
20	334	Meters	4.08%	5,209	-	5,209	-	-	127,023	3,194,161	1,244,085	1,950,066
21	335	Hydants	4.08%	53,451	-	53,451	-	-	33,711	891,232	237,169	654,063
22	336	Backflow Prevention Devices	4.08%	-	-	-	-	-	3,579	90,315	30,053	60,262
23	339	Other Plant & Misc Equipment	4.08%	-	-	-	-	-	18,379	477,182	150,082	327,099
24	340	Office Furniture & Equipment	4.08%	-	-	-	-	-	-	-	-	-
25	340.1	Computers & Software	4.08%	-	-	-	-	-	-	-	-	-
26	341	Transportation Equipment	4.08%	-	-	-	-	-	-	-	-	-
27	342	Stores Equipment	4.08%	-	-	-	-	-	-	-	-	-
28	343	Tools, Shop & Garage Equipment	4.08%	-	-	-	-	-	-	-	-	-
29	344	Laboratory Equipment	4.08%	883	-	883	-	-	80	2,399	399	2,000
30	345	Power Operated Equipment	4.08%	-	-	-	-	-	-	-	-	-
31	346	Communication Equipment	4.08%	-	-	-	-	-	-	-	-	-
32	347	Miscellaneous Equipment	4.08%	-	-	-	-	-	2,334	57,194	13,876	43,318
33	348	Other Tangible Plant	4.08%	-	-	-	-	-	-	-	-	-
34				-	-	-	-	-	43	1,056	1,027	29
35		TOTAL		518,280	-	518,280	-	-	304,660	7,819,192	2,352,796	5,466,396

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Quail Creek Water Company
Test Year Ended December 31, 2013
Original Cost Rate Base Proforma Adjustments
Adjustment Number 2 - A

Exhibit
Schedule B-2
Page 4.1
Witness: Bourassa

Line

<u>No.</u>			<u>Original</u>
1	<u>Plant Retirement A/D Adjustments</u>		
2			
3			
4	Acct.		
5	<u>No.</u>	<u>Description</u>	<u>Cost</u>
6	301	Organization Cost	\$ -
7	302	Franchise Cost	-
8	303	Land and Land Rights	-
9	304	Structures and Improvements	-
10	305	Collecting and Impounding Res.	-
11	306	Lake River and Other Intakes	-
12	307	Wells and Springs	-
13	308	Infiltration Galleries and Tunnels	-
14	309	Supply Mains	-
15	310	Power Generation Equipment	-
16	311	Electric Pumping Equipment	130,004
17	320	Water Treatment Equipment	-
18	320.1	Water Treatment Plant	-
19	320.2	Chemical Solution Feeders	-
20	330	Dist. Reservoirs & Standpipe	-
21	330.1	Storage tanks	-
22	330.2	Pressure Tanks	-
23	331	Trans. and Dist. Mains	-
24	333	Services	-
25	334	Meters	-
26	335	Hydrants	-
27	336	Backflow Prevention Devices	-
28	339	Other Plant and Misc. Equip.	-
29	340	Office Furniture and Fixtures	-
30	340.1	Computers and Software	-
31	341	Transportation Equipment	(6,000)
32	342	Stores Equipment	-
33	343	Tools and Work Equipment	-
34	344	Laboratory Equipment	-
35	345	Power Operated Equipment	-
36	346	Communications Equipment	(4,980)
37	347	Miscellaneous Equipment	-
38	348	Other Tangible Plant	-
39		Plant Held for Future Use	
40		TOTALS	\$ 119,024
41			
42			
43	<u>SUPPORTING SCHEDULE</u>		
44	B-2, pages 3.1 through 3.2		
45	B-2, pages 3.4 through 3.29		

Quail Creek Water Company
Test Year Ended December 31, 2013
Original Cost Rate Base Proforma Adjustments
Adjustment Number 2 - B

Exhibit
Schedule B-2
Page 4.2
Witness: Bourassa

Line

No.

1 Deferred Purchases A/D Adjustments

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Acct.

No. Description

301 Organization Cost

302 Franchise Cost

303 Land and Land Rights

304 Structures and Improvements

305 Collecting and Impounding Res.

306 Lake River and Other Intakes

307 Wells and Springs

308 Infiltration Galleries and Tunnels

309 Supply Mains

310 Power Generation Equipment

311 Electric Pumping Equipment

320 Water Treatment Equipment

320.1 Water Treatment Plant

320.2 Chemical Solution Feeders

330 Dist. Reservoirs & Standpipe

330.1 Storage tanks

330.2 Pressure Tanks

331 Trans. and Dist. Mains

333 Services

334 Meters

335 Hydrants

336 Backflow Prevention Devices

339 Other Plant and Misc. Equip.

340 Office Furniture and Fixtures

340.1 Computers and Software

341 Transportation Equipment

342 Stores Equipment

343 Tools and Work Equipment

344 Laboratory Equipment

345 Power Operated Equipment

346 Communications Equipment

347 Miscellaneous Equipment

348 Other Tangible Plant

Plant Held for Future Use

TOTALS

Original

Cost

\$ -

-

-

4,906

-

-

23,032

-

-

9,070

205,639

-

-

-

174,790

9,207

74,265

26,086

-

9,305

-

-

-

-

-

-

-

2,259

-

-

\$ 538,559

SUPPORTING SCHEDULE

Work papers

Quail Creek Water Company
Test Year Ended December 31, 2013
Original Cost Rate Base Proforma Adjustments
Adjustment Number 2 - C

Exhibit
Schedule B-2
Page 4.3
Witness: Bourassa

Line

No.

Reconciliation of A/D to A/D Reconstruction

		A/D		A/D		
		Original	B-2	Adjusted	A/D	A/D
		Cost	Adjustments	Original	Per	Adjustment
				Cost	Reconstruction	
5	No. Description					
6	301 Organization Cost	-	-	-	36,273	36,273
7	302 Franchise Cost	37,171	-	37,171	-	(37,171)
8	303 Land and Land Rights	-	-	-	-	-
9	304 Structures and Improvements	7,172	4,906	12,079	16,734	4,655
10	305 Collecting and Impounding Res.	-	-	-	-	-
11	306 Lake River and Other Intakes	-	-	-	-	-
12	307 Wells and Springs	279,899	23,032	302,931	258,516	(44,416)
13	308 Infiltration Galleries and Tunnels	-	-	-	-	-
14	309 Supply Mains	-	-	-	-	-
15	310 Power Generation Equipment	-	9,070	9,070	13,537	4,466
16	311 Electric Pumping Equipment	269,825	335,643	605,468	(39,241)	(644,709)
17	320 Water Treatment Equipment	-	-	-	-	-
18	320.1 Water Treatment Plant	-	-	-	-	-
19	320.2 Chemical Solution Feeders	-	-	-	-	-
20	330 Dist. Reservoirs & Standpipe	153,706	-	153,706	-	(153,706)
21	330.1 Storage tanks	-	174,790	174,790	377,367	202,577
22	330.2 Pressure Tanks	-	9,207	9,207	12,495	3,288
23	331 Trans. and Dist. Mains	579,299	74,265	653,564	1,244,095	590,531
24	333 Services	86,735	26,086	112,821	237,169	124,348
25	334 Meters	17,314	-	17,314	30,053	12,739
26	335 Hydrants	59,697	9,305	69,002	150,082	81,080
27	336 Backflow Prevention Devices	-	-	-	-	-
28	339 Other Plant and Misc. Equip.	-	-	-	-	-
29	340 Office Furniture and Fixtures	59,119	-	59,119	416	(58,703)
30	340.1 Computers and Software	-	-	-	-	-
31	341 Transportation Equipment	-	(6,000)	(6,000)	-	6,000
32	342 Stores Equipment	-	-	-	-	-
33	343 Tools and Work Equipment	166	-	166	399	233
34	344 Laboratory Equipment	-	-	-	-	-
35	345 Power Operated Equipment	-	-	-	-	-
36	346 Communications Equipment	6,004	(2,721)	3,283	13,876	10,593
37	347 Miscellaneous Equipment	-	-	-	-	-
38	348 Other Tangible Plant	-	-	-	1,027	1,027
39	Loss on Plant Disposition	(501,563)	-	(501,563)	-	501,563
40	TOTALS	\$ 1,054,545	\$ 657,583	\$ 1,712,127	\$ 2,352,796	\$ 640,669

SUPPORTING SCHEDULE

B-2, pages 4.1 through 4.2

B-2, pages 3.5 through 3.21

Quail Creek Water Company
Test Year Ended December 31, 2013
Original Cost Rate Base Proforma Adjustments
Adjustment 3

Exhibit
Schedule B-2
Page 5
Witness: Bourassa

Contributions-in-Aid of Construction (CIAC) and Accumulated Amortization

Line
No.

1			
2			
3			
4		Gross <u>CIAC</u>	Accumulated <u>Amortization</u>
5	Computed balance at end of TY	\$ 820,205	\$ 284,447
6			
7	Book balance at end of TY	\$ -	\$ -
8			
9	Increase (decrease)	\$ 820,205	\$ 284,447
10			
11			
12	Adjustment to CIAC/AA CIAC	\$ 820,205	\$ (284,447)
13	Label	3a	3b
14			
15			
16			
17			
18			
19	<u>SUPPORTING SCHEDULES</u>		
20	E-1		
21	B-2, page 5.1 to 5.4		
22			
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Quail Creek Water Company
Test Year Ended December 31, 2013
Original Cost Rate Base Proforma Adjustments
Adjustment 5

Exhibit
Schedule B-2
Page 6
Witness: Bourassa

Line No.	Deferred Income Tax as of December 31, 2012	Water & Sewer Adjusted Book Value	Water & Sewer Tax Value	Probability of Realization of Future Tax Benefit	Deductible TD (Taxable TD) Expected to be Realized	Effective Tax Rate	Future Tax Asset Current	Future Tax Asset Non Current	Future Tax Liability Current	Future Tax Liability Non Current
1										
2										
3										
4										
5										
6		Plant-in-Service	\$ 7,819,192 ¹							
7		Accum. Deprec.	(2,352,796) ¹							
8		CIAC	(535,758) ³							
9		Fixed Assets	\$ 4,930,638	\$ 2,023,375 ²	\$ (2,907,263)	34.39%		-		(999,913)
10										
11		State	\$ 4,930,638	\$ 2,023,375 ²	\$ (2,907,263)	4.90%		-		(142,456)
12										
13		Fed & State		180,221 ⁴	\$ 180,221 ⁴	39.29%		\$ 70,815		
14										
15										
16										
17		Net Asset (Liability)					\$ -	\$ 70,815	\$ -	\$ (1,142,369)
18							\$ (1,071,554)			
19										
20		DIT Asset (Liability) per Books					\$ (859,639)			
21										
22		Adjustment to DIT					\$ 211,915			
23										
24										
25										
26										
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35										
36										
37										

Footnotes - See page 7.1

Exhibit
Schedule B-2
Page 6.1
Witness: Bourassa

ⁱ Per adjusted book balances

Based on 2012 Tax Depreciation report (December 31, 2013)

Reconciling items not on tax report:
Proposed 1041-B, 1041-C, 1041-D, 1041-E, 1041-F, 1041-G, 1041-H, 1041-I, 1041-J, 1041-K, 1041-L, 1041-M, 1041-N, 1041-O, 1041-P, 1041-Q, 1041-R, 1041-S, 1041-T, 1041-U, 1041-V, 1041-W, 1041-X, 1041-Y, 1041-Z, 1041-AA, 1041-AB, 1041-AC, 1041-AD, 1041-AE, 1041-AF, 1041-AG, 1041-AH, 1041-AI, 1041-AJ, 1041-AL, 1041-AM, 1041-AN, 1041-AO, 1041-AP, 1041-AQ, 1041-AR, 1041-AS, 1041-AT, 1041-AU, 1041-AV, 1041-AW, 1041-AX, 1041-AY, 1041-AZ, 1041-BA, 1041-BB, 1041-BC, 1041-BD, 1041-BE, 1041-BF, 1041-BG, 1041-BH, 1041-BI, 1041-BJ, 1041-BL, 1041-BM, 1041-BN, 1041-BO, 1041-BP, 1041-BQ, 1041-BR, 1041-BS, 1041-BT, 1041-BU, 1041-BV, 1041-BW, 1041-BX, 1041-BY, 1041-BZ, 1041-CA, 1041-CB, 1041-CC, 1041-CD, 1041-CE, 1041-CF, 1041-CG, 1041-CH, 1041-CI, 1041-CJ, 1041-CL, 1041-CM, 1041-CN, 1041-CO, 1041-CP, 1041-CQ, 1041-CR, 1041-CS, 1041-CT, 1041-CU, 1041-CV, 1041-CW, 1041-CX, 1041-CY, 1041-CZ, 1041-DA, 1041-DB, 1041-DC, 1041-DD, 1041-DE, 1041-DF, 1041-DG, 1041-DH, 1041-DI, 1041-DJ, 1041-DL, 1041-DM, 1041-DN, 1041-DO, 1041-DP, 1041-DQ, 1041-DR, 1041-DS, 1041-DT, 1041-DU, 1041-DV, 1041-DW, 1041-DX, 1041-DY, 1041-DZ, 1041-EA, 1041-EB, 1041-EC, 1041-ED, 1041-EE, 1041-EF, 1041-EG, 1041-EH, 1041-EI, 1041-EJ, 1041-EL, 1041-EM, 1041-EN, 1041-EO, 1041-EP, 1041-EQ, 1041-ER, 1041-ES, 1041-ET, 1041-EU, 1041-EV, 1041-EW, 1041-EX, 1041-EY, 1041-EZ, 1041-FA, 1041-FB, 1041-FC, 1041-FD, 1041-FE, 1041-FF, 1041-FG, 1041-FH, 1041-FI, 1041-FJ, 1041-FL, 1041-FM, 1041-FN, 1041-FO, 1041-FP, 1041-FQ, 1041-FR, 1041-FS, 1041-FT, 1041-FU, 1041-FV, 1041-FW, 1041-FX, 1041-FY, 1041-FZ, 1041-GA, 1041-GB, 1041-GC, 1041-GD, 1041-GE, 1041-GF, 1041-GG, 1041-GH, 1041-GI, 1041-GJ, 1041-GL, 1041-GM, 1041-GN, 1041-GO, 1041-GP, 1041-GQ, 1041-GR, 1041-GS, 1041-GT, 1041-GU, 1041-GV, 1041-GW, 1041-GX, 1041-GY, 1041-GZ, 1041-HA, 1041-HB, 1041-HC, 1041-HD, 1041-HE, 1041-HF, 1041-HG, 1041-HH, 1041-HI, 1041-HJ, 1041-HL, 1041-HM, 1041-HN, 1041-HO, 1041-HP, 1041-HQ, 1041-HR, 1041-HS, 1041-HT, 1041-HU, 1041-HV, 1041-HW, 1041-HX, 1041-HY, 1041-HZ, 1041-IA, 1041-IB, 1041-IC, 1041-ID, 1041-IE, 1041-IF, 1041-IG, 1041-IH, 1041-II, 1041-IJ, 1041-IL, 1041-IM, 1041-IN, 1041-IO, 1041-IP, 1041-IQ, 1041-IR, 1041-IS, 1041-IT, 1041-IU, 1041-IV, 1041-IW, 1041-IX, 1041-IY, 1041-IZ, 1041-JA, 1041-JB, 1041-JC, 1041-JD, 1041-JE, 1041-JF, 1041-JG, 1041-JH, 1041-JI, 1041-JJ, 1041-JL, 1041-JM, 1041-JN, 1041-JO, 1041-JP, 1041-JQ, 1041-JR, 1041-JS, 1041-JT, 1041-JU, 1041-JV, 1041-JW, 1041-JX, 1041-JY, 1041-JZ, 1041-KA, 1041-KB, 1041-KC, 1041-KD, 1041-KE, 1041-KF, 1041-KG, 1041-KH, 1041-KI, 1041-KJ, 1041-KL, 1041-KM, 1041-KN, 1041-KO, 1041-KP, 1041-KQ, 1041-KR, 1041-KS, 1041-KT, 1041-KU, 1041-KV, 1041-KW, 1041-KX, 1041-KY, 1041-KZ, 1041-LA, 1041-LB, 1041-LC, 1041-LD, 1041-LE, 1041-LF, 1041-LG, 1041-LH, 1041-LI, 1041-LJ, 1041-LK, 1041-LM, 1041-LN, 1041-LO, 1041-LP, 1041-LQ, 1041-LR, 1041-LS, 1041-LT, 1041-LU, 1041-LV, 1041-LW, 1041-LX, 1041-LY, 1041-LZ, 1041-MA, 1041-MB, 1041-MC, 1041-MD, 1041-ME, 1041-MF, 1041-MG, 1041-MH, 1041-MI, 1041-MJ, 1041-MK, 1041-ML, 1041-MM, 1041-MN, 1041-MO, 1041-MP, 1041-MQ, 1041-MR, 1041-MS, 1041-MT, 1041-MU, 1041-MV, 1041-MW, 1041-MX, 1041-MY, 1041-MZ, 1041-NA, 1041-NB, 1041-NC, 1041-ND, 1041-NE, 1041-NF, 1041-NG, 1041-NH, 1041-NI, 1041-NJ, 1041-NK, 1041-NL, 1041-NM, 1041-NN, 1041-NO, 1041-NP, 1041-NQ, 1041-NR, 1041-NS, 1041-NT, 1041-NU, 1041-NV, 1041-NW, 1041-NX, 1041-NY, 1041-NZ, 1041-OA, 1041-OB, 1041-OC, 1041-OD, 1041-OE, 1041-OF, 1041-OG, 1041-OH, 1041-OI, 1041-OJ, 1041-OK, 1041-OL, 1041-OM, 1041-ON, 1041-OO, 1041-OP, 1041-OQ, 1041-OR, 1041-OS, 1041-OT, 1041-OU, 1041-OV, 1041-OW, 1041-OX, 1041-OY, 1041-OZ, 1041-PA, 1041-PB, 1041-PC, 1041-PD, 1041-PE, 1041-PF, 1041-PG, 1041-PH, 1041-PI, 1041-PJ, 1041-PK, 1041-PL, 1041-PM, 1041-PN, 1041-PO, 1041-PP, 1041-PQ, 1041-PR, 1041-PS, 1041-PT, 1041-PU, 1041-PV, 1041-PW, 1041-PX, 1041-PY, 1041-PZ, 1041-QA, 1041-QB, 1041-QC, 1041-QD, 1041-QE, 1041-QF, 1041-QG, 1041-QH, 1041-QI, 1041-QJ, 1041-QL, 1041-QM, 1041-QN, 1041-QO, 1041-QP, 1041-QL, 1041-QM, 1041-QN, 1041-QO, 1041-QP, 1041-QR, 1041-QS, 1041-QT, 1041-QU, 1041-QV, 1041-QW, 1041-QX, 1041-QY, 1041-QZ, 1041-RA, 1041-RB, 1041-RC, 1041-RD, 1041-RE, 1041-RF, 1041-RG, 1041-RH, 1041-RI, 1041-RJ, 1041-RK, 1041-RL, 1041-RM, 1041-RN, 1041-RO, 1041-RP, 1041-RQ, 1041-RR, 1041-RS, 1041-RT, 1041-RU, 1041-RV, 1041-RW, 1041-RX, 1041-RY, 1041-RZ, 1041-SA, 1041-SB, 1041-SC, 1041-SD, 1041-SE, 1041-SF, 1041-SG, 1041-SH, 1041-SI, 1041-SJ, 1041-SK, 1041-SL, 1041-SM, 1041-SN, 1041-SO, 1041-SP, 1041-SQ, 1041-SR, 1041-SS, 1041-ST, 1041-SU, 1041-SV, 1041-SW, 1041-SX, 1041-SY, 1041-SZ, 1041-TA, 1041-TB, 1041-TC, 1041-TD, 1

Reductions

Proposed Plant Retirement Adjustments

et tax value of plant-in-service at December 31, 2012

Gross CIAC per adjusted book balances

A.A per adjusted book balances

Unrealized AIAC Component

Adjusted Net AIAC (see footnote 5 below)

Total realizable C!AC

MIAC per adjusted book balances

Subtotal

Total realizable AIAC

[illegible]

\$	820,205	
\$	(284,447)	
	<u> </u>	
	(284,447)	\$
		535,758
		<u> </u>
		\$ 535,758
		<u> </u>
		\$ -
		70.0%
		<u> </u>
		\$ -
		<u> </u>
		\$ -
		<u> </u>
		\$ 180,221
		<u> </u>
		\$ 180,221

Quail Creek Water Company
Test Year Ended December 31, 2013
Computation of Working Capital

Exhibit
Schedule B-5
Page 1
Witness: Bourassa

Line
No.

1	Cash Working Capital (1/8 of Allowance		
2	Operation and Maintenance Expense)	\$	33,285
3	Pumping Power (1/24 of Pumping Power)		3,033
4	Purchased Water (1/24 of Purchased Water)		-
5	Prepaid Expenses		
6			
7			
8			
9	Total Working Capital Allowance	<u>\$</u>	<u>36,318</u>
10			
11			
12	Working Capital Requested	<u>\$</u>	<u>-</u>
13			
14			
15			
16			
17		<u>Adjusted Test Year</u>	
18	Total Operating Expense	\$	725,756
19	Less:		
20	Income Tax	\$	57,233
21	Property Tax		35,106
22	Depreciation		294,340
23	Purchased Water		-
24	Pumping Power		72,800
25	Allowable Expenses	<u>\$</u>	<u>266,277</u>
26	1/8 of allowable expenses	<u>\$</u>	<u>33,285</u>
27			

28
29 SUPPORTING SCHEDULES:
30 E-1

RECAP SCHEDULES:
B-1

31
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Quail Creek Water Company
Test Year Ended December 31, 2013
Income Statement

Exhibit
Schedule C-1
Page 1
Witness: Bourassa

Line No.		Test Year Book Results	Adjustment	Test Year Adjusted Results	Proposed Rate Increase	Adjusted with Rate Increase
1	Revenues					
2	Metered Water Revenues	\$ 823,460	\$ 13,906	\$ 837,366	\$ 411,785	\$ 1,249,151
3	Unmetered Water Revenues	-	-	-	-	-
4	Other Water Revenues	7,353	-	7,353	-	7,353
5		<u>\$ 830,813</u>	<u>\$ 13,906</u>	<u>\$ 844,719</u>	<u>\$ 411,785</u>	<u>\$ 1,256,504</u>
6	Operating Expenses					
7	Salaries and Wages	\$ 85,321	-	\$ 85,321	-	\$ 85,321
8	Employee Pensions and Benefits	21,254	-	21,254	-	21,254
9	Purchased Water	-	-	-	-	-
10	Purchased Power	71,469	1,331	72,800	-	72,800
11	Fuel For Power Production	-	-	-	-	-
12	Chemicals	6,454	-	6,454	-	6,454
13	Materials and Supplies	23,693	-	23,693	-	23,693
14	Office Supplies and Expense	20,818	-	20,818	-	20,818
15	Contractual Services - Engineering	-	-	-	-	-
16	Contractual Services - Accounting	380	-	380	-	380
17	Contractual Services - Legal	468	-	468	-	468
18	Contractual Services - Other	17,777	-	17,777	-	17,777
19	Contractual Services - Testing	12,864	-	12,864	-	12,864
20	Rents	566	-	566	-	566
21	Transportation Expenses	13,067	-	13,067	-	13,067
22	Insurance - Vehicle	524	-	524	-	524
23	Insurance - General Liability	9,483	-	9,483	-	9,483
24	Reg. Comm. Exp. - Other	425	-	425	-	425
25	Reg. Comm. Exp. - Rate Case	-	40,000	40,000	-	40,000
26	Bad Debt Expense	442	-	442	-	442
27	Miscellaneous Expense	12,741	-	12,741	-	12,741
28	Depreciation and Amortization Expense	266,978	27,362	294,340	-	294,340
29	Taxes Other Than Income	-	-	-	-	-
30	Property Taxes	36,602	(1,496)	35,106	5,309	40,415
31	Income Tax	65,338	(8,105)	57,233	159,719	216,952
32		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
33	Total Operating Expenses	<u>\$ 666,664</u>	<u>\$ 59,092</u>	<u>\$ 725,756</u>	<u>\$ 165,028</u>	<u>\$ 890,785</u>
34	Operating Income	<u>\$ 164,149</u>	<u>\$ (45,186)</u>	<u>\$ 118,963</u>	<u>\$ 246,757</u>	<u>\$ 365,719</u>
35	Other Income (Expense)					
36	Interest Income	25,176	(25,176)	-	-	-
37	Other income	505	(505)	-	-	-
38	Interest Expense	-	-	-	-	-
39	Other Expense	-	-	-	-	-
40		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
41	Total Other Income (Expense)	<u>\$ 25,681</u>	<u>\$ (25,681)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
42	Net Profit (Loss)	<u>\$ 189,830</u>	<u>\$ (70,867)</u>	<u>\$ 118,963</u>	<u>\$ 246,757</u>	<u>\$ 365,719</u>

SUPPORTING SCHEDULES:
C-1, page 2
E-2

RECAP SCHEDULES:
A-1

Exhibit
Schedule C-1
Page 2
Witness: Bourassa

Line	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46					
	LABEL>>>>>	Test Year	Property	Rate	Revenue	Purchased	Intentionally	Remove																																											
	No.	Book	Taxes	Case Expense	Annualization	Power	Blank	Other Income/																																											
	Results	Depreciation						Expense																																											
1	Revenues																																																		
2		\$ 823,460			\$ 13,906																																														
3																																																			
4																																																			
5																																																			
6		\$ 830,813			\$ 13,906																																														
7	Operating Expenses																																																		
8	Salaries and Wages	\$ 85,321																																																	
9	Employee Pensions and Benefits	21,254																																																	
10	Purchased Water	-																																																	
11	Fuel For Power Production	71,469																																																	
12	Chemicals	-																																																	
13	Materials and Supplies	6,454																																																	
14	Office Supplies and Expense	23,693																																																	
15	Contractual Services - Engineering	20,818																																																	
16	Contractual Services - Accounting	-																																																	
17	Contractual Services - Legal	380																																																	
18	Contractual Services - Other	468																																																	
19	Contractual Services - Testing	17,777																																																	
20	Rents	12,864																																																	
21	Transportation Expenses	566																																																	
22	Insurance - Vehicle	13,067																																																	
23	Insurance - General Liability	524																																																	
24	Reg. Comm. Exp. - Other	9,483																																																	
25	Reg. Comm. Exp. - Rate Case	425																																																	
26	Bad Debt Expense	-																																																	
27	Miscellaneous Expense	442																																																	
28	Depreciation and Amortization Expense	12,741																																																	
29	Taxes Other Than Income	266,978																																																	
30	Property Taxes	-																																																	
31	Income Tax	36,602																																																	
32		65,338																																																	
33	Total Operating Expenses																																																		
34	Operating Income	\$ 666,664	\$ 27,362	\$ -	\$ -	\$ 1,331	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
35	Other Income (Expense)	\$ 164,149	\$ (27,362)	\$ (40,000)	\$ 13,906	\$ (1,331)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
36	Interest Income																																																		
37	Other Income	25,176																																																	
38	Interest Expense	505																																																	
39	Other Expense	-																																																	
40		-																																																	
41	Total Other Income (Expense)	\$ 25,681	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
42	Net Profit (Loss)	\$ 189,830	\$ (27,362)	\$ 1,496	\$ (40,000)	\$ (1,331)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
43																																																			
44																																																			
45	SUPPORTING SCHEDULES.																																																		
46																																																			

Quail Creek Water Company
Test Year Ended December 31, 2013
Adjustments to Revenues and Expenses

Exhibit
Schedule C-2
Page 1
Witness: Bourassa

Line No.	<u>Adjustments to Revenues and Expenses</u>						
	<u>1</u>	<u>2</u>	<u>3</u>	<u>4</u>	<u>5</u>	<u>6</u>	
		Property	Rate	Revenue	Purchased	Intentionally	
		Taxes	Case	Annualization	Power	Left	
	<u>Depreciation</u>		<u>Expense</u>		<u>Annualization</u>	<u>Blank</u>	<u>Subtotal</u>
2				13,906		-	13,906
3	Revenues						
4							
5							
6	Expenses	27,362	(1,496)	40,000	1,331	-	67,198
7							
8	Operating						
9	Income	(27,362)	1,496	(40,000)	13,906	(1,331)	(53,292)
10							
11	Interest						
12	Expense						-
13	Other						
14	Income /						-
15	Expense						
16							
17	Net Income	(27,362)	1,496	(40,000)	13,906	(1,331)	(53,292)
18							
19							
20		<u>Adjustments to Revenues and Expenses</u>					
21		<u>7</u>	<u>8</u>	<u>9</u>	<u>10</u>	<u>11</u>	<u>12</u>
22		Remove	Income	Intentionally	Intentionally	Intentionally	Intentionally
23		Other Income/	Taxes	Left	Left	Left	Left
24		<u>Expense</u>		<u>Blank</u>	<u>Blank</u>	<u>Blank</u>	<u>Blank</u>
25	Revenues						<u>Subtotal</u>
26							13,906
27	Expenses	-	(8,105)	-	-	-	59,092
28							
29	Operating						
30	Income	-	8,105	-	-	-	(45,186)
31							
32	Interest						
33	Expense	-					-
34	Other						
35	Income /	(25,681)					(25,681)
36	Expense						
37							
38	Net Income	(25,681)	8,105	-	-	-	(70,867)
39							

Quail Creek Water Company
Test Year Ended December 31, 2013
Adjustments to Revenues and Expenses
Adjustment Number 1

Exhibit
Schedule C-2
Page 2
Witness: Bourassa

Depreciation Expense

Line

No.						
1						
2						
3	Acct.			Adjusted		
4	No.	Description	Original Cost	Non-Depr. or Fully Depr. Plant	Original Cost	Proposed Rates Depreciation Expense
5	301	Organization Cost	\$ 37,295		\$ 37,295	0.00% \$ -
6	302	Franchise Cost	-	-	-	0.00% -
7	303	Land and Land Rights	92,895	(92,895)	-	0.00% -
8	304	Structures and Improvements	75,442		75,442	3.33% 2,512
9	305	Collecting and Impounding Res.	-		-	2.50% -
10	306	Lake River and Other Intakes	-		-	2.50% -
11	307	Wells and Springs	834,248		834,248	3.33% 27,780
12	308	Infiltration Galleries and Tunnels	-		-	6.67% -
13	309	Supply Mains	-		-	2.00% -
14	310	Power Generation Equipment	37,618		37,618	5.00% 1,881
15	311	Electric Pumping Equipment	1,137,275		1,137,275	12.50% 142,159
16	320	Water Treatment Equipment	-		-	3.33% -
17	320.1	Water Treatment Plant	-		-	3.33% -
18	320.2	Chemical Solution Feeders	-		-	20.00% -
19	330	Dist. Reservoirs & Standpipe	-		-	2.22% -
20	330.1	Storage tanks	856,574		856,574	2.22% 19,016
21	330.2	Pressure Tanks	32,236		32,236	5.00% 1,612
22	331	Trans. and Dist. Mains	3,194,161		3,194,161	2.00% 63,883
23	333	Services	891,232		891,232	3.33% 29,678
24	334	Meters	90,315		90,315	8.33% 7,523
25	335	Hydrants	477,182		477,182	2.00% 9,544
26	336	Backflow Prevention Devices	-		-	6.67% -
27	339	Other Plant and Misc. Equip.	-		-	6.67% -
28	340	Office Furniture and Fixtures	2,071		2,071	6.67% 138
29	340.1	Computers and Software	-		-	20.00% -
30	341	Transportation Equipment	-		-	20.00% -
31	342	Stores Equipment	-		-	4.00% -
32	343	Tools and Work Equipment	2,399		2,399	5.00% 120
33	344	Laboratory Equipment	-		-	10.00% -
34	345	Power Operated Equipment	-		-	5.00% -
35	346	Communications Equipment	57,194		57,194	10.00% 5,719
36	347	Miscellaneous Equipment	-		-	10.00% -
37	348	Other Tangible Plant	1,056		1,056	10.00% 106
38		TOTALS	\$ 7,819,192	\$ (92,895)	\$ 7,726,296	\$ 311,672
39						
40	Less: Amortization of Contributions				Gross CIAC	Amort. Rate
41	331	Trans. and Dist. Mains			\$ 663,178	2.00% \$ (13,264)
42	333	Services			\$ 69,718	3.33% (2,322)
43	335	Hydrants			\$ 87,308	2.00% (1,746)
44		Total CIAC			\$ 820,205	\$ (17,331)
45	Total Depreciation Expense					\$ 294,340
46						
47	Adjusted Test Year Depreciation Expense					266,978
48						
49	Increase (decrease) in Depreciation Expense					\$ 27,362
50						
51	Adjustment to Revenues and/or Expenses					\$ 27,362
52						
53	<u>SUPPORTING SCHEDULE</u>					
54	B-2, page 3					

*Fully Depreciated/Amortized

Quail Creek Water Company
Test Year Ended December 31, 2013
Adjustment to Revenues and Expenses
Adjustment Number 2

Exhibit
Schedule C-2
Page 3
Witness: Bourassa

Property Taxes

Line No.	DESCRIPTION	Test Year as adjusted	Company Recommended
1	Company Adjusted Test Year Revenues	\$ 844,719	\$ 844,719
2	Weight Factor	3	2
3	Subtotal (Line 1 * Line 2)	2,534,157	1,689,438
4	Company Recommended Revenue		1,256,504
5	Subtotal (Line 4 + Line 5)	2,534,157	2,945,943
6	Number of Years	3	3
7	Three Year Average (Line 5 / Line 6)	844,719	981,981
8	Department of Revenue Multiplier	2	2
9	Revenue Base Value (Line 7 * Line 8)	1,689,438	1,963,962
10	Plus: 10% of CWIP (intentionally excluded)	-	-
11	Less: Net Book Value of Licensed Vehicles	-	-
12	Full Cash Value (Line 9 + Line 10 - Line 11)	1,689,438	1,963,962
13	Assessment Ratio	18.0%	18.0%
14	Assessment Value (Line 12 * Line 13)	304,099	353,513
15	Composite Property Tax Rate - Obtained from ADOR	10.7445%	10.7445%
16	Test Year Adjusted Property Tax Expense (Line 14 * Line 15)	\$ 32,674	\$ 37,983
17	Tax on Parcels	2,432	2,432
18	Total Property Taxes (Line 16 + Line 17)	\$ 35,106	
19	Test Year Property Taxes	\$ 36,602	
20	Adjustment to Test Year Property Taxes (Line 18 - Line 19)	\$ (1,496)	
21			
22	Property Tax on Company Recommended Revenue (Line 16 + Line 17)		\$ 40,415
23	Company Test Year Adjusted Property Tax Expense (Line 18)		\$ 35,106
24	Increase in Property Tax Due to Increase in Revenue Requirement		\$ 5,309
25			
26	Increase in Property Tax Due to Increase in Revenue Requirement (Line 24)		\$ 5,309
27	Increase in Revenue Requirement		\$ 1,256,504
28	Increase in Property Tax Per Dollar Increase in Revenue (Line 26 / Line 27)		0.42255%
29			
30			
31			
32			
33			
34			
35			
36			
37			
38			
39			
40			

Quail Creek Water Company
Test Year Ended December 31, 2013
Adjustment to Revenues and Expenses
Adjustment Number 3

Exhibit
Schedule C-2
Page 4
Witness: Bourassa

Rate Case Expense

Line
No.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

Estimated Rate Case Expense

\$ 200,000

Estimated Amortization Period in Years

5

Annual Rate Case Expense

\$ 40,000

Test Year Rate Case Expense

\$ -

Increase(decrease) Rate Case Expense

\$ 40,000

Adjustment to Revenue and/or Expense

\$ 40,000

Reference

Testimony

Quail Creek Water Company
Test Year Ended December 31, 2013
Adjustment to Revenues and Expenses
Adjustment Number 4

Exhibit
Schedule C-2
Page 5
Witness: Bourassa

Revenue Annualization

Line
No.

1		
2	Revenue Annualization	\$ 13,906
3		
4		
5		
6	Total Revenue from Annualization	<u>\$ 13,906</u>
7		
8		
9	Adjustment to Revenue and/or Expense	<u>\$ 13,906</u>
10		
11	<u>SUPPORTING SCHEDULES</u>	
12	C-2 pages 5.1 to 5.20	
13	H-1	
14		
15		
16		
17		
18		
19		
20		

Quail Creek Water Company
Revenue Annualization to Year End Customers: Residential 5/8x3/4 Inch Meter
Test Year Ended December 31, 2013

Exhibit
Schedule C-2
Page 5.1
Witness: Bourassa

Line No.		Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul
1	Year End Number of Customers	1,784	1,784	1,784	1,784	1,784	1,784	1,784
2	Actual Customers	1,736	1,741	1,748	1,754	1,755	1,758	1,758
3	Increase in Number of Customers/Bills	48	43	36	30	29	26	26
4	Average Revenue / Present Rates	\$ 30.22	\$ 29.32	\$ 29.07	\$ 32.28	\$ 32.65	\$ 31.84	\$ 33.30
5	Revenue Annualization / Present Rates	\$ 1,451	\$ 1,261	\$ 1,047	\$ 968	\$ 947	\$ 828	\$ 866
6								
7	Increase in Number of Customers	48	43	36	30	29	26	26
8	Average Revenue / Proposed Rates	\$ 42.28	\$ 40.78	\$ 40.36	\$ 45.72	\$ 46.34	\$ 44.99	\$ 47.42
9	Revenue Annualization / Proposed Rates	\$ 2,030	\$ 1,754	\$ 1,453	\$ 1,372	\$ 1,344	\$ 1,170	\$ 1,233
10	Additional Gallons to be Produced	260,955	219,986	180,934	185,103	182,789	156,390	169,893
11								
12								
13								
14								
15	Year End Number of Customers	1,784	1,784	1,784	1,784	1,784	1,784	1,784
16	Actual Customers	1,763	1,753	1,765	1,772	1,784	1,784	1,784
17	Increase in Number of Customers/Bills	21	31	19	12	-	-	321
18	Average Revenue / Present Rates	\$ 31.36	\$ 32.14	\$ 30.43	\$ 30.71	\$ 29.03		
19	Revenue Annualization / Present Rates	\$ 659	\$ 996	\$ 578	\$ 369	\$ -		\$ 9,969
20								
21	Increase in Number of Customers	21	31	19	12	-		
22	Average Revenue / Proposed Rates	\$ 44.19	\$ 45.49	\$ 42.63	\$ 43.10	\$ 40.28		
23	Revenue Annualization / Proposed Rates	\$ 659	\$ 996	\$ 578	\$ 369	\$ -		\$ 14,020
24	Additional Gallons to be Produced	122,723	189,791	104,719	67,337	-		1,840,620

Revenue Annualization to Year End Customers: Residential 3/4 Inch Meter
Test Year Ended December 31, 2013

Exhibit
Schedule
Page 5.2
Witness: Bourassa

Line No.	Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul
1	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-
3	-	-	-	-	-	-	-
4	20.00	20.00	20.00	20.00	20.00	20.00	20.00
5	-	-	-	-	-	-	-
6	-	-	-	-	-	-	-
7	-	-	-	-	-	-	-
8	28.30	28.30	28.30	28.30	28.30	28.30	28.30
9	-	-	-	-	-	-	-
10	-	-	-	-	-	-	-
11	-	-	-	-	-	-	-
12	-	-	-	-	-	-	-
13	-	-	-	-	-	-	-
14	-	-	-	-	-	-	-
15	-	-	-	-	-	-	-
16	-	-	-	-	-	-	-
17	-	-	-	-	-	-	-
18	20.00	20.00	20.00	20.00	20.00	20.00	20.00
19	-	-	-	-	-	-	-
20	-	-	-	-	-	-	-
21	-	-	-	-	-	-	-
22	28.30	28.30	28.30	28.30	28.30	28.30	28.30
23	-	-	-	-	-	-	-
24	-	-	-	-	-	-	-

Exhibit
Schedule C-2
Page 5.3
Witness: Bourassa

Line	No.
	1
	2
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	16
	17
	18
	19
	20
	21
	22
	23
	24

Revenue Annualization to Year End Customers: Residential 1.5 Inch Meter
Test Year Ended December 31, 2013

Witness: Bourassa

Line No.		Month of <u>Jan</u>	Month of <u>Feb</u>	Month of <u>Mar</u>	Month of <u>Apr</u>	Month of <u>May</u>	Month of <u>Jun</u>	Month of <u>Jul</u>
1	Year End Number of Customers	-	-	-	-	-	-	-
2	Actual Customers	-	-	-	-	-	-	-
3	Increase in Number of Customers/Bills	-	-	-	-	-	-	-
4	Average Revenue / Present Rates	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00
5	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
6								
7	Increase in Number of Customers	-	-	-	-	-	-	-
8	Average Revenue / Proposed Rates	\$ 70.75	\$ 70.75	\$ 70.75	\$ 70.75	\$ 70.75	\$ 70.75	\$ 70.75
9	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
10	Additional Gallons to be Produced	-	-	-	-	-	-	-
11								
12								
13								
14								
15	Year End Number of Customers	-	-	-	-	-	-	-
16	Actual Customers	-	-	-	-	-	-	-
17	Increase in Number of Customers/Bills	-	-	-	-	-	-	-
18	Average Revenue / Present Rates	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00
19	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
20								
21	Increase in Number of Customers	-	-	-	-	-	-	-
22	Average Revenue / Proposed Rates	\$ 70.75	\$ 70.75	\$ 70.75	\$ 70.75	\$ 70.75	\$ 70.75	\$ 70.75
23	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
24	Additional Gallons to be Produced	-	-	-	-	-	-	-

Revenue Annualization to Year End Customers: Residential 2 Inch Meter
Test Year Ended December 31, 2013

Exhibit
Schedule C-2
Page 5.5
Witness: Boura

Line No.		Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul
1	Year End Number of Customers							
2	Actual Customers	1	1	1	1	1	1	1
3	Increase in Number of Customers/Bills	-	-	-	-	-	-	-
4	Average Revenue / Present Rates	\$ 185.00	\$ 81.40	\$ 101.00	\$ 234.00	\$ 234.00	\$ 318.00	\$ 442.60
5	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
6								
7	Increase in Number of Customers							
8	Average Revenue / Proposed Rates	\$ 288.81	\$ 115.54	\$ 148.32	\$ 372.96	\$ 372.96	\$ 546.44	\$ 803.78
9	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
10	Additional Gallons to be Produced	-	-	-	-	-	-	-
11								
12								
13								
14								
15	Year End Number of Customers							
16	Actual Customers	1	1	1	1	1	1	1
17	Increase in Number of Customers/Bills	-	-	-	-	-	-	-
18	Average Revenue / Present Rates	\$ 346.00	\$ 500.00	\$ 401.72	\$ 318.00	\$ 262.00		
19	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
20								
21	Increase in Number of Customers							
22	Average Revenue / Proposed Rates	\$ 604.27	\$ 922.32	\$ 719.35	\$ 546.44	\$ 430.79		
23	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
24	Additional Gallons to be Produced	-	-	-	-	-	-	-

Revenue Annualization to Year End Customers: Commercial 5/8x3/4 Inch Meter
Test Year Ended December 31, 2013

Exhibit
Schedule C-2
Page 5.6
Witness: Bourassa

[illegible]

Revenue Annualization to Year End Customers: Commercial 3/4 Inch Meter
Test Year Ended December 31, 2013

Witness: Bourassa

Line No.		Month of <u>Jan</u>	Month of <u>Feb</u>	Month of <u>Mar</u>	Month of <u>Apr</u>	Month of <u>May</u>	Month of <u>Jun</u>	Month of <u>Jul</u>
1	Year End Number of Customers	-	-	-	-	-	-	-
2	Actual Customers	-	-	-	-	-	-	-
3	Increase in Number of Customers/Bills	-	-	-	-	-	-	-
4	Average Revenue / Present Rates	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00
5	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
6								
7	Increase in Number of Customers	-	-	-	-	-	-	-
8	Average Revenue / Proposed Rates	\$ 28.30	\$ 28.30	\$ 28.30	\$ 28.30	\$ 28.30	\$ 28.30	\$ 28.30
9	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
10	Additional Gallons to be Produced	-	-	-	-	-	-	-
11								
12								
13								
14								
15	Year End Number of Customers	-	-	-	-	-	-	Total Year
16	Actual Customers	-	-	-	-	-	-	
17	Increase in Number of Customers/Bills	-	-	-	-	-	-	
18	Average Revenue / Present Rates	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00	
19	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
20								
21	Increase in Number of Customers	-	-	-	-	-	-	
22	Average Revenue / Proposed Rates	\$ 28.30	\$ 28.30	\$ 28.30	\$ 28.30	\$ 28.30	\$ 28.30	
23	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
24	Additional Gallons to be Produced	-	-	-	-	-	-	

Revenue Annualization to Year End Customers: Commercial 1 Inch Meter
Test Year Ended December 31, 2013

Exhibit
Schedule C-2

[illegible]

Revenue Annualization to Year End Customers: Commercial 1 1/2 Inch Meter
Test Year Ended December 31, 2013

Exhibit
Schedule C-2
Page 5.9
Witness: Boura

Line No.	Year End Number of Customers	Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul	Month of Aug	Month of Sep	Month of Oct	Month of Nov	Month of Dec	Total Year
1	Actual Customers	3	3	3	3	3	3	3	3	3	3	3	3	
2	Increase in Number of Customers/Bills	-	-	-	-	-	-	-	-	-	-	-	-	
3	Average Revenue / Present Rates	\$ 157.80	\$ 85.00	\$ 143.99	\$ 352.40	\$ 52.80	\$ 505.19	\$ 471.77						
4	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
5	Increase in Number of Customers	-	-	-	-	-	-	-						
6	Average Revenue / Proposed Rates	\$ 257.09	\$ 129.29	\$ 228.56	\$ 658.99	\$ 75.43	\$ 974.54	\$ 905.54						
7	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
8	Additional Gallons to be Produced	-	-	-	-	-	-	-						
9	Year End Number of Customers	3	3	3	3	3	3	3						
10	Actual Customers	3	3	3	3	3	3	3						
11	Increase in Number of Customers/Bills	-	-	-	-	-	-	-						
12	Average Revenue / Present Rates	\$ 385.81	\$ 228.45	\$ 224.07	\$ 417.27	\$ 289.59								
13	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -								
14	Increase in Number of Customers	-	-	-	-	-	-	-						
15	Average Revenue / Proposed Rates	\$ 728.00	\$ 403.01	\$ 393.95	\$ 792.96	\$ 529.27								
16	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -								
17	Additional Gallons to be Produced	-	-	-	-	-	-	-						

Quail Creek Water Company
Revenue Annualization to Year End Customers: Commercial 2 Inch Meter
Test Year Ended December 31, 2013

Exhibit
Schedule C-2
Page 5.10
Witness: Bourassa

Line No.		Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul	
1	Year End Number of Customers	8	8	8	8	8	8	8	
2	Actual Customers	9	9	9	9	9	9	8	
3	Increase in Number of Customers/Bills	(1)	(1)	(1)	(1)	(1)	(1)	(1)	
4	Average Revenue / Present Rates	\$ 241.06	\$ 247.75	\$ 234.28	\$ 299.55	\$ 309.57	\$ 433.27	\$ 283.81	
5	Revenue Annualization / Present Rates	\$ (241)	\$ (248)	\$ (234)	\$ (300)	\$ (310)	\$ (433)	\$ -	
6									
7	Increase in Number of Customers	(1)	(1)	(1)	(1)	(1)	(1)	(1)	
8	Average Revenue / Proposed Rates	\$ 387.54	\$ 401.36	\$ 373.54	\$ 508.34	\$ 529.03	\$ 784.50	\$ 475.82	
9	Revenue Annualization / Proposed Rates	\$ (388)	\$ (401)	\$ (374)	\$ (508)	\$ (529)	\$ (785)	\$ -	
10	Additional Gallons to be Produced	\$ (57,523)	\$ (59,911)	\$ (55,100)	\$ (78,411)	\$ (81,989)	\$ (126,167)	\$ -	
11									
12									
13									
14									
15	Year End Number of Customers	8	8	8	8	8	8	8	
16	Actual Customers	8	8	8	8	8	8	8	
17	Increase in Number of Customers/Bills	-	-	-	-	-	-	-	
18	Average Revenue / Present Rates	\$ 243.14	\$ 220.42	\$ 289.76	\$ 323.64	\$ 172.75			(6)
19	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -			\$ (1,765)
20									
21	Increase in Number of Customers	-	-	-	-	-	-	-	
22	Average Revenue / Proposed Rates	\$ 391.82	\$ 348.05	\$ 488.11	\$ 558.08	\$ 268.32			
23	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -			\$ (2,984)
24	Additional Gallons to be Produced	\$ -	\$ -	\$ -	\$ -	\$ -			\$ (459,102)

Revenue Annualization to Year End Customers: Commerical 3 Inch Meter
Test Year Ended December 31, 2013

Exhibit
Schedule C-2
Page 5.11
Witness: Bour

Line No.		Month of <u>Jan</u>	Month of <u>Feb</u>	Month of <u>Mar</u>	Month of <u>Apr</u>	Month of <u>May</u>	Month of <u>Jun</u>	Month of <u>Jul</u>
1	Year End Number of Customers	-	-	-	-	-	-	-
2	Actual Customers	-	-	-	-	-	-	-
3	Increase in Number of Customers/Bills	-	-	-	-	-	-	-
4	Average Revenue / Present Rates	\$ 150.00	\$ 150.00	\$ 150.00	\$ 150.00	\$ 150.00	\$ 150.00	\$ 150.00
5	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
6								
7	Increase in Number of Customers	-	-	-	-	-	-	-
8	Average Revenue / Proposed Rates	\$ 212.25	\$ 212.25	\$ 212.25	\$ 212.25	\$ 212.25	\$ 212.25	\$ 212.25
9	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
10	Additional Gallons to be Produced	-	-	-	-	-	-	-
11								
12								
13								
14								
15	Year End Number of Customers	-	-	-	-	-	-	Total Year
16	Actual Customers	-	-	-	-	-	-	
17	Increase in Number of Customers/Bills	-	-	-	-	-	-	
18	Average Revenue / Present Rates	\$ 150.00	\$ 150.00	\$ 150.00	\$ 150.00	\$ 150.00		
19	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
20								
21	Increase in Number of Customers	-	-	-	-	-	-	
22	Average Revenue / Proposed Rates	\$ 212.25	\$ 212.25	\$ 212.25	\$ 212.25	\$ 212.25		
23	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
24	Additional Gallons to be Produced	-	-	-	-	-	-	\$ -

Revenue Annualization to Year End Customers: Commerical 6 Inch Meter
Test Year Ended December 31, 2013

Witness: Bourassa

Line No.	Year End Number of Customers	Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul
1	Actual Customers	-	-	-	-	-	-	-
2	Increase in Number of Customers/Bills	-	-	-	-	-	-	-
3	Average Revenue / Present Rates	500.00	500.00	500.00	500.00	500.00	500.00	500.00
4	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5	Increase in Number of Customers	-	-	-	-	-	-	-
6	Average Revenue / Proposed Rates	707.50	707.50	707.50	707.50	707.50	707.50	707.50
7	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
8	Additional Gallons to be Produced	-	-	-	-	-	-	-
9	Year End Number of Customers	-	-	-	-	-	-	-
10	Actual Customers	-	-	-	-	-	-	-
11	Increase in Number of Customers/Bills	-	-	-	-	-	-	-
12	Average Revenue / Present Rates	500.00	500.00	500.00	500.00	500.00	500.00	500.00
13	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
14	Increase in Number of Customers	-	-	-	-	-	-	-
15	Average Revenue / Proposed Rates	707.50	707.50	707.50	707.50	707.50	707.50	707.50
16	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
17	Additional Gallons to be Produced	-	-	-	-	-	-	-
18	Year End Number of Customers	-	-	-	-	-	-	-
19	Actual Customers	-	-	-	-	-	-	-
20	Increase in Number of Customers/Bills	-	-	-	-	-	-	-
21	Average Revenue / Present Rates	500.00	500.00	500.00	500.00	500.00	500.00	500.00
22	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
23	Increase in Number of Customers	-	-	-	-	-	-	-
24	Average Revenue / Proposed Rates	707.50	707.50	707.50	707.50	707.50	707.50	707.50
25	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
26	Additional Gallons to be Produced	-	-	-	-	-	-	-

Quail Creek Water Company

Revenue Annualization to Year End Customers: 5/8x3/4 Inch Irrigation
Test Year Ended December 31, 2013

Exhibit
Schedule C-2
Page 5.13
Witness: Bourassa

Line No.		Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul
1	Year End Number of Customers	11	11	11	11	11	11	11
2	Actual Customers	9	9	9	9	11	10	11
3	Increase in Number of Customers/Bills	2	2	2	2	-	1	-
4	Average Revenue / Present Rates	\$ 74.39	\$ 71.47	\$ 35.69	\$ 52.16	\$ 33.46	\$ 76.18	\$ 157.72
5	Revenue Annualization / Present Rates	\$ 149	\$ 143	\$ 71	\$ -	\$ -	\$ 76	\$ -
6								
7	Increase in Number of Customers	2	2	2	2	-	1	-
8	Average Revenue / Proposed Rates	\$ 132.89	\$ 126.85	\$ 55.83	\$ 86.98	\$ 52.09	\$ 136.58	\$ 304.99
9	Revenue Annualization / Proposed Rates	\$ 266	\$ 254	\$ 112	\$ -	\$ -	\$ 137	\$ -
10	Additional Gallons to be Produced	42,423	40,334	14,778	-	-	21,850	-
11								
12								
13								
14								
15	Year End Number of Customers	11	11	11	11	11	11	11
16	Actual Customers	13	13	12	12	11	11	1
17	Increase in Number of Customers/Bills	(2)	(2)	(1)	(1)	-	-	-
18	Average Revenue / Present Rates	\$ 71.11	\$ 31.15	\$ 196.05	\$ 75.08	\$ 53.69	\$ -	\$ -
19	Revenue Annualization / Present Rates	\$ (142)	\$ (62)	\$ (196)	\$ (75)	\$ -	\$ -	\$ (36)
20								
21	Increase in Number of Customers	(2)	(2)	(1)	(1)	-	-	-
22	Average Revenue / Proposed Rates	\$ 126.11	\$ 48.24	\$ 384.14	\$ 134.32	\$ 90.13	\$ -	\$ (99)
23	Revenue Annualization / Proposed Rates	\$ (142)	\$ (62)	\$ (196)	\$ (75)	\$ -	\$ -	\$ (18,350)
24	Additional Gallons to be Produced	(40,077)	(11,539)	(64,660)	(21,459)	-	-	-

Revenue Annualization to Year End Customers: 3/4 Inch Irrigation
Test Year Ended December 31, 2013

Exhibit
Schedule C-2
Page 5.14
Witness: Bourassa

Line No.	Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul
1	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-
3	-	-	-	-	-	-	-
4	20.00	20.00	20.00	20.00	20.00	20.00	20.00
5	-	-	-	-	-	-	-
6	\$	\$	\$	\$	\$	\$	\$
7	-	-	-	-	-	-	-
8	28.30	28.30	28.30	28.30	28.30	28.30	28.30
9	-	-	-	-	-	-	-
10	-	-	-	-	-	-	-
11	-	-	-	-	-	-	-
12	-	-	-	-	-	-	-
13	-	-	-	-	-	-	-
14	-	-	-	-	-	-	-
15	-	-	-	-	-	-	-
16	-	-	-	-	-	-	-
17	-	-	-	-	-	-	-
18	20.00	20.00	20.00	20.00	20.00	20.00	20.00
19	-	-	-	-	-	-	-
20	\$	\$	\$	\$	\$	\$	\$
21	-	-	-	-	-	-	-
22	-	-	-	-	-	-	-
23	28.30	28.30	28.30	28.30	28.30	28.30	28.30
24	-	-	-	-	-	-	-
	\$	\$	\$	\$	\$	\$	\$

Quell Creek Water Company

Revenue Annualization to Year End Customers: 1 Inch Irrigation
Test Year Ended December 31, 2013

Exhibit
Schedule C-2
Page 5.15
Witness: Bourassa

Line No.		Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul	Total Year
1	Year End Number of Customers								
2	Actual Customers	3	3	3	3	3	3	3	
3	Increase in Number of Customers/Bills	2	2	3	3	3	3	3	
4	Average Revenue / Present Rates	1	1	-	-	-	-	-	
5	Revenue Annualization / Present Rates	\$ 25.00	\$ 25.00	\$ 27.33	\$ 145.54	\$ 86.13	\$ 86.13	\$ 85.67	
6		\$ 25	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	
7	Increase in Number of Customers	1	1	-	-	-	-	-	
8	Average Revenue / Proposed Rates	\$ 35.38	\$ 35.38	\$ 39.28	\$ 265.63	\$ 142.94	\$ 142.94	\$ 141.97	
9	Revenue Annualization / Proposed Rates	\$ 35	\$ 35	\$ -	\$ -	\$ -	\$ -	\$ -	
10	Additional Gallons to be Produced	-	-	-	-	-	-	-	
11									
12									
13									
14									
15	Year End Number of Customers								
16	Actual Customers	3	3	3	3	3	3	3	
17	Increase in Number of Customers/Bills	3	3	3	2	1	-	-	
18	Average Revenue / Present Rates	\$ 76.33	\$ 76.80	\$ 76.33	\$ 102.00	\$ 76.33	\$ 76.33	\$ 76.33	
19	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
20									
21	Increase in Number of Customers	-	-	-	-	-	-	-	
22	Average Revenue / Proposed Rates	\$ 122.69	\$ 123.66	\$ 122.69	\$ 175.70	\$ 122.69	\$ 122.69	\$ 122.69	
23	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
24	Additional Gallons to be Produced	-	-	-	-	-	-	-	

Quell Creek Water Company

Revenue Annualization to Year End Customers: 1.5 Inch Irrigation
Test Year Ended December 31, 2013

Exhibit
Schedule C-2
Page 5.16
Witness: Bourassa

Line No.		Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul
1	Year End Number of Customers	2	2	2	2	2	2	2
2	Actual Customers	1	1	1	1	1	1	1
3	Increase in Number of Customers/Bills	1	1	1	1	1	1	1
4	Average Revenue / Present Rates	\$ 232.00	\$ 316.00	\$ 183.00	\$ 204.00	\$ 141.00	\$ 829.80	\$ 50.00
5	Revenue Annualization / Present Rates	\$ 232	\$ 316	\$ 183	\$ 204	\$ 141	\$ 830	\$ 100
6								
7	Increase in Number of Customers	1	1	1	1	1	1	1
8	Average Revenue / Proposed Rates	\$ 410.34	\$ 583.82	\$ 309.14	\$ 352.51	\$ 222.94	\$ 1,644.97	\$ 70.75
9	Revenue Annualization / Proposed Rates	\$ 410	\$ 584	\$ 309	\$ 353	\$ 223	\$ 1,645	\$ 142
10	Additional Gallons to be Produced	65,001	95,001	47,501	55,001	32,501	278,500	-
11								
12								
13								
14								
15	Year End Number of Customers	2	2	2	2	2	2	2
16	Actual Customers	2	2	2	2	2	2	2
17	Increase in Number of Customers/Bills	-	-	-	-	-	-	-
18	Average Revenue / Present Rates	\$ 127.00	\$ 102.50	\$ 141.00	\$ 367.80	\$ 287.44		
19	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,006	
20								
21	Increase in Number of Customers	-	-	-	-	-	-	-
22	Average Revenue / Proposed Rates	\$ 199.53	\$ 158.55	\$ 222.94	\$ 690.80	\$ 524.83		
23	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,665	
24	Additional Gallons to be Produced	-	-	-	-	-	573,503	

Quell Creek Water Company

Revenue Annualization to Year End Customers: 2 Inch Irrigation
Test Year Ended December 31, 2013

Exhibit
Schedule C-2
Page 5.17
Witness: Bourassa

Line No.		Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul
1	Year End Number of Customers	2	2	2	2	2	2	2
2	Actual Customers	2	2	2	2	2	2	2
3	Increase in Number of Customers/Bills	-	-	-	-	-	-	-
4	Average Revenue / Present Rates	\$ 171.00	\$ 91.90	\$ 84.90	\$ 83.50	\$ 83.50	\$ 83.50	\$ 429.02
5	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
6		-	-	-	-	-	-	-
7	Increase in Number of Customers	-	-	-	-	-	-	-
8	Average Revenue / Proposed Rates	\$ 265.39	\$ 133.10	\$ 121.40	\$ 119.05	\$ 119.05	\$ 119.05	\$ 775.73
9	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
10	Additional Gallons to be Produced	-	-	-	-	-	-	-
11		-	-	-	-	-	-	-
12		-	-	-	-	-	-	-
13		-	-	-	-	-	-	-
14		-	-	-	-	-	-	-
15	Year End Number of Customers	2	2	2	2	2	2	2
16	Actual Customers	2	2	2	2	2	2	2
17	Increase in Number of Customers/Bills	-	-	-	-	-	-	-
18	Average Revenue / Present Rates	\$ 651.76	\$ 1,043.90	\$ 721.62	\$ 681.86	\$ 389.96	-	-
19	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
20		-	-	-	-	-	-	-
21	Increase in Number of Customers	-	-	-	-	-	-	-
22	Average Revenue / Proposed Rates	\$ 1,235.75	\$ 2,045.64	\$ 1,380.03	\$ 1,297.92	\$ 695.06	-	-
23	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
24	Additional Gallons to be Produced	-	-	-	-	-	-	-

Revenue Annualization to Year End Customers: 3 Inch Irrigation
Test Year Ended December 31, 2013

Exhibit
Schedule C-2
Page 5.18
Witness: Bourassa

Line No.		Month of <u>Jan</u>	Month of <u>Feb</u>	Month of <u>Mar</u>	Month of <u>Apr</u>	Month of <u>May</u>	Month of <u>Jun</u>	Month of <u>Jul</u>
1	Year End Number of Customers	-	-	-	-	-	-	-
2	Actual Customers	-	-	-	-	-	-	-
3	Increase in Number of Customers/Bills	-	-	-	-	-	-	-
4	Average Revenue / Present Rates	\$ 150.00	\$ 150.00	\$ 150.00	\$ 150.00	\$ 150.00	\$ 150.00	\$ 150.00
5	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
6								
7	Increase in Number of Customers	-	-	-	-	-	-	-
8	Average Revenue / Proposed Rates	\$ 212.25	\$ 212.25	\$ 212.25	\$ 212.25	\$ 212.25	\$ 212.25	\$ 212.25
9	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
10	Additional Gallons to be Produced	-	-	-	-	-	-	-
11								
12								
13								
14								
15	Year End Number of Customers	-	-	-	-	-	-	-
16	Actual Customers	-	-	-	-	-	-	-
17	Increase in Number of Customers/Bills	-	-	-	-	-	-	-
18	Average Revenue / Present Rates	\$ 150.00	\$ 150.00	\$ 150.00	\$ 150.00	\$ 150.00	\$ 150.00	\$ 150.00
19	Revenue Annualization / Present Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
20								
21	Increase in Number of Customers	-	-	-	-	-	-	-
22	Average Revenue / Proposed Rates	\$ 212.25	\$ 212.25	\$ 212.25	\$ 212.25	\$ 212.25	\$ 212.25	\$ 212.25
23	Revenue Annualization / Proposed Rates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
24	Additional Gallons to be Produced	-	-	-	-	-	-	-

Quail Creek Water Company

Revenue Annualization to Year End Customers: 4 Inch Irrigation
Test Year Ended December 31, 2013

Exhibit
Schedule C-2
Page 5.19
Witness: Bourassa

Line
No.

1 Year End Number of Customers
2 Actual Customers

3 Increase in Number of Customers/Bills
4 Average Revenue / Present Rates
5 Revenue Annualization / Present Rates

6
7 Increase in Number of Customers
8 Average Revenue / Proposed Rates
9 Revenue Annualization / Proposed Rates
10 Additional Gallons to be Produced
11

12
13
14
15 Year End Number of Customers
16 Actual Customers

17 Increase in Number of Customers/Bills
18 Average Revenue / Present Rates
19 Revenue Annualization / Present Rates

20
21 Increase in Number of Customers
22 Average Revenue / Proposed Rates
23 Revenue Annualization / Proposed Rates
24 Additional Gallons to be Produced

Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul
1	1	1	1	1	1	1
1	1	1	1	1	1	1
-	-	-	-	-	-	-
\$ 280.80	\$ 259.80	\$ 257.00	\$ 488.00	\$ 644.80	\$ 846.40	\$ 1,232.80
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-
\$ 405.26	\$ 370.14	\$ 365.46	\$ 751.79	\$ 1,014.03	\$ 1,401.79	\$ 2,199.82
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-
-	-	-	-	-	-	-
Month of Aug	Month of Sep	Month of Oct	Month of Nov	Month of Dec	Total Year	
1	1	1	1	1		
1	1	1	1	1		
-	-	-	-	-		
\$ 891.20	\$ 737.20	\$ 432.00	\$ 432.00	\$ 251.40		
\$ -	\$ -	\$ -	\$ -	\$ -		
-	-	-	-	-		
\$ 1,494.32	\$ 1,176.26	\$ 658.14	\$ 658.14	\$ 356.09		
\$ -	\$ -	\$ -	\$ -	\$ -		
-	-	-	-	-		
-	-	-	-	-		

Quail Creek Water Company
Test Year Ended December 31, 2013
Adjustment to Revenues and Expenses
Adjustment Number 5

Exhibit
Schedule C-2
Page 6
Witness: Bourassa

Purchased Power Annualization

Line

No.

1	Test Year Purchased Power Expense	\$	71,469
2	Proposed Adjustments to Purchased Power		-
3	Adjusted Purchased Power Expense	\$	71,469
4			
5	Gallons sold during test year (in 1,000's)		156,333
6			
7	Cost per 1,000 gallons	\$	0.46
8	Additional Gallons Sold From annualization		2,894
9	Increase (decrease) in purchased power expense	\$	1,331
10			
11			
12			
13			
14	Adjustment to Revenue and/or Expense	\$	1,331
15			
16	<u>Reference</u>		
17	H-1		
18	Work Papers		
19			
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Quail Creek Water Company
Test Year Ended December 31, 2013
Adjustment to Revenues and/or Expenses
Adjustment Number 16

Exhibit
Schedule C-2
Page 17
Witness: Bourassa

Line

No.

Income Taxes

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Computed Income Tax
Test Year Income tax Expense
Adjustment to Income Tax Expense

	Test Year at Present Rates	Test Year at Proposed Rates
\$	57,233	\$ 216,952
	65,338	57,233
\$	(8,105)	\$ 159,719

SUPPORTING SCHEDULE

C-3, page 2

Quail Creek Water Company
Test Year Ended December 31, 2013
Computation of Gross Revenue Conversion Factor

Exhibit
Schedule C-3
Page 1
Witness: Bourassa

Line No.	Description	Percentage of Incremental Gross Revenues
1	Combined Federal and State Effective Income Tax Rate	39.294%
2		
3	Property Taxes	<u>0.257%</u>
4		
5		
6	Total Tax Percentage	39.550%
7		
8	Operating Income % = 100% - Tax Percentage	60.450%
9		
10		
11		
12		
13	<u>1</u> = Gross Revenue Conversion Factor	
14	Operating Income %	1.6543
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25	<u>SUPPORTING SCHEDULES:</u>	<u>RECAP SCHEDULES:</u>
26	C-3, page 2	A-1
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GROSS REVENUE CONVERSION FACTOR

Line No.	Description	(A)	(B)	(C)	(D)	(E)	(F)
<u>Calculation of Gross Revenue Conversion Factor</u>							
1	Revenue						
2	Uncollectible Factor (Line 11)	100.0000%					
3	Revenues (L1 - L2)	0.0000%					
4	Combined Federal and State Income Tax and Property Tax Rate (Line 23)	100.0000%					
5	Subtotal (L3 - L4)	39.5501%					
6	Revenue Conversion Factor (L1 / L5)	60.4499%					
		1.654264					
<u>Calculation of Uncollectible Factor</u>							
7	Unity	100.0000%					
8	Combined Federal and State Tax Rate (L17)	39.2936%					
9	One Minus Combined Income Tax Rate (L7 - L8)	60.7064%					
10	Uncollectible Rate	0.0000%					
11	Uncollectible Factor (L9 * L10)		0.0000%				
<u>Calculation of Effective Tax Rate</u>							
12	Operating Income Before Taxes (Arizona Taxable Income)	100.0000%					
13	Arizona State Income Tax Rate	4.9000%					
14	Federal Taxable Income (L12 - L13)	95.1000%					
15	Applicable Federal Income Tax Rate (L55 Col F)	36.1658%					
16	Effective Federal Income Tax Rate (L14 x L15)	34.3936%					
17	Combined Federal and State Income Tax Rate (L13 + L16)		39.2936%				
<u>Calculation of Effective Property Tax Factor</u>							
18	Unity	100.0000%					
19	Combined Federal and State Income Tax Rate (L17)	39.2936%					
20	One Minus Combined Income Tax Rate (L18-L19)	60.7064%					
21	Property Tax Factor	0.4225%					
22	Effective Property Tax Factor (L20*L21)		0.2565%				
23	Combined Federal and State Income Tax and Property Tax Rate (L17+L22)			39.5501%			
24	Required Operating Income	\$ 367,886					
25	Adjusted Test Year Operating Income (Loss)	\$ 118,963					
26	Required Increase in Operating Income (L24 - L25)		\$ 248,924				
27	Income Taxes on Recommended Revenue (Col. (F), L52)	\$ 216,952					
28	Income Taxes on Test Year Revenue (Col. (C), L52)	\$ 57,233					
29	Required Increase in Revenue to Provide for Income Taxes (L27 - L28)		\$ 159,719				
30	Recommended Revenue Requirement	\$ 1,256,504					
31	Uncollectible Rate (Line 10)	0.0000%					
32	Uncollectible Expense on Recommended Revenue (L24 * L25)	\$ -					
33	Adjusted Test Year Uncollectible Expense	\$ -					
34	Required Increase in Revenue to Provide for Uncollectible Exp.		\$ -				
35	Property Tax with Recommended Revenue	\$ 40,415					
36	Property Tax on Test Year Revenue	\$ 35,106					
37	Increase in Property Tax Due to Increase in Revenue (L35-L36)		\$ 5,309				
38	Total Required Increase in Revenue (L26 + L29 + L37)		\$ 413,952				

	(A)	(B)	(C)	(D)	(E)	(F)
<u>Calculation of Income Tax</u>						
39	Revenue	Total Water	Water	Total Water	Company Recommended	Water
40	Operating Expenses Excluding Income Taxes	\$ 844,719	\$ 844,719	\$ 1,256,504		\$ 1,256,504
41	Synchronized Interest (L47)	668,524	668,524	673,833		673,833
42	Arizona Taxable Income (L39 - L40 - L41)	-	-	-		-
43	Arizona State Income Tax Rate	176,195	176,195	582,872		582,671
44	Arizona Income Tax (L42 x L43)	4.9000%	4.9000%	4.9000%		4.9000%
45	Federal Taxable Income (L42- L44)	8,634	8,634	28,551		28,551
46		167,562	167,562	554,121		554,120
47	Federal Tax on First Income Bracket (\$1 - \$50,000) @ 15%					
48	Federal Tax on Second Income Bracket (\$50,001 - \$75,000) @ 25%	\$ 7,500	\$ 7,500	\$ 7,500		\$ 7,500
49	Federal Tax on Third Income Bracket (\$75,001 - \$100,000) @ 34%	\$ 6,250	\$ 6,250	\$ 6,250		\$ 6,250
50	Federal Tax on Fourth Income Bracket (\$100,001 - \$335,000) @ 39%	\$ 8,500	\$ 8,500	\$ 8,500		\$ 8,500
51	Federal Tax on Fifth Income Bracket (\$335,001 - \$10,000,000) @ 34%	\$ 26,349	\$ 26,349	\$ 91,650		\$ 91,650
52		-	-	74,501		74,501
53	Total Federal Income Tax	\$ 48,599	\$ 48,599	\$ 188,401		\$ 188,401
54	Combined Federal and State Income Tax (L35 + L42)	\$ 57,233	\$ 57,233	\$ 216,952		\$ 216,952
55	COMBINED Applicable Federal Income Tax Rate [Col. (D), L53 - Col. (A), L53] / [Col. (D), L45 - Col. (A), L45]			36.1657%		
56	WASTEWATER Applicable Federal Income Tax Rate [Col. (E), L53 - Col. (B), L53] / [Col. (E), L45 - Col. (B), L45]				0.0000%	
57	WATER Applicable Federal Income Tax Rate [Col. (F), L53 - Col. (C), L53] / [Col. (F), L45 - Col. (C), L45]					36.1658%

Calculation of Interest Synchronization
58 Rate Base
59 Weighted Average Cost of Debt
60 Synchronized Interest (L59 X L60)

Water	\$ 3,678,863
	0.0000%
	\$ -

Quail Creek Water Company
Test Year Ended December 31, 2013
Comparative Balance Sheets

Exhibit
Schedule E-1
Page 1
Witness: Bourassa

Line No.		Test Year Ended 12/31/2013	Year Ended 12/31/2012	Year Ended 12/31/2011
1	ASSETS			
2	Plant In Service	\$ 6,958,696	\$ 7,026,791	\$ 6,998,586
3	Non-Utility Plant	-	-	-
4	Construction Work in Progress	-	-	-
5	Less: Accumulated Depreciation	(1,054,550)	(1,373,947)	(1,120,552)
6	Net Plant	<u>\$ 5,904,146</u>	<u>\$ 5,652,844</u>	<u>\$ 5,878,034</u>
7				
8	Debt Reserve Fund	\$ -	\$ -	\$ -
9				
10		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
11				
12	CURRENT ASSETS			
13	Cash and Equivalents	\$ 80,775	\$ 76,293	\$ 84,746
14	Restricted Cash	-	-	-
15	Accounts Receivable, Net	72,876	67,235	67,039
16	Inter-Company Receivable	326	398	177
17	Notes Receivable	1,172,323	828,893	146,925
18	Materials and Supplies	-	-	-
19	Prepayments	-	-	53,476
20	Other Current Assets	-	-	-
21	Total Current Assets	<u>\$ 1,326,300</u>	<u>\$ 972,819</u>	<u>\$ 352,363</u>
22				
23	Unamort. Debt Disc. And Expense			
24	Other Deferred Debits			
25	Deferred Debits	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
26				
27	Other Assets	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
28				
29	TOTAL ASSETS	<u><u>\$ 7,230,446</u></u>	<u><u>\$ 6,625,663</u></u>	<u><u>\$ 6,230,397</u></u>
30				
31				
32	LIABILITIES AND STOCKHOLDER EQUITY			
33				
34	Stockholder's Equity	<u>\$ 5,777,616</u>	<u>\$ 5,587,786</u>	<u>\$ 5,317,832</u>
35				
36	Long-Term Debt	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
37				
38	CURRENT LIABILITIES			
39	Accounts Payable	\$ 14,043	\$ 5,926	\$ 11,899
40	Current Portion of Long-Term Debt	-	-	-
41	Payables to Associated Companies	337,563	-	-
42	Security Deposits	-	-	-
43	Customer Meter Deposits, Current	180,221	159,806	195,179
44	Current Portion of AIAC	-	-	-
45	Accrued Taxes	56,926	61,099	46,607
46	Accrued Interest	-	-	-
47	Other Current Liabilities	4,436	4,417	3,965
48	Total Current Liabilities	<u>\$ 593,189</u>	<u>\$ 231,248</u>	<u>\$ 257,650</u>
49	DEFERRED CREDITS			
50	Customer Meter Deposits, less current	\$ -	\$ -	\$ -
51	Advances in Aid of Construction	-	-	-
52	Accumulated Deferred Income Taxes	859,639	806,629	654,915
53	Contributions In Aid of Construction	-	-	-
54	Accumulated Amortization	-	-	-
55	Total Deferred Credits	<u>\$ 859,639</u>	<u>\$ 806,629</u>	<u>\$ 654,915</u>
56				
57	Total Liabilities & Common Equity	<u><u>\$ 7,230,444</u></u>	<u><u>\$ 6,625,663</u></u>	<u><u>\$ 6,230,397</u></u>

SUPPORTING SCHEDULES:

RECAP SCHEDULES:
A-3

Quail Creek Water Company
Test Year Ended December 31, 2013
Comparative Income Statements

Exhibit
Schedule E-2
Page 1
Witness: Bourassa

Line No.		Test Year Ended 12/31/2013	Prior Year Ended 12/31/2012	Prior Year Ended 12/31/2011
1	Revenues			
2	Metered Water Revenues	\$ 823,460	\$ 898,929	\$ 830,845
3	Unmetered Water Revenues	-	-	-
4	Other Water Revenues	7,353	9,849	9,622
5	Total Revenues	\$ 830,813	\$ 908,778	\$ 840,467
6	Operating Expenses			
7	Salaries and Wages	\$ 85,321	\$ 76,491	\$ 75,365
8	Employee Pensions and Benefits	21,254	16,665	16,741
9	Purchased Water	-	-	-
10	Purchased Power	71,469	83,237	69,807
11	Fuel For Power Production	-	-	-
12	Chemicals	6,454	6,454	5,677
13	Materials and Supplies	23,693	33,931	57,723
14	Office Supplies and Expense	20,818	21,602	17,897
15	Contractual Services - Engineering	-	-	-
16	Contractual Services - Accounting	380	388	-
17	Contractual Services - Legal	468	-	-
18	Contractual Services - Other	17,777	17,777	28,050
19	Contractual Services - Testing	12,864	9,196	7,899
20	Rents	566	299	7,550
21	Transportation Expenses	13,067	18,598	12,301
22	Insurance - Vehicle	524	-	-
23	Insurance - General Liability	9,483	9,252	12,046
24	Reg. Comm. Exp. - Other	425	333	367
25	Reg. Comm. Exp. - Rate Case	-	-	-
26	Bad Debt Expense	442	2,112	548
27	Miscellaneous Expense	12,741	12,242	11,190
28	Depreciation and Amortization Expense	266,978	253,395	117,505
29	Taxes Other Than Income	-	-	-
30	Property Taxes	36,602	35,406	35,027
31	Income Tax	65,338	51,482	150,679
32		-	-	-
33	Total Operating Expenses	\$ 666,664	\$ 648,860	\$ 626,372
34	Operating Income	\$ 164,149	\$ 259,918	\$ 214,095
35	Other Income (Expense)			
36	Interest Income	25,176	9,370	2,346
37	Other Income	505	668	543
38	Interest Expense	-	-	-
39	Other Expense	-	-	(215)
40	Gain (loss) on Disposal of Equip	-	-	-
41	Total Other Income (Expense)	\$ 25,681	\$ 10,038	\$ 2,674
42	Net Profit (Loss)	\$ 189,830	\$ 269,956	\$ 216,769

SUPPORTING SCHEDULES:

Quail Creek Water Company
Test Year Ended December 31, 2013
Comparative Statements of Cash Flows

Exhibit
Schedule E-3
Page 1
Witness: Bourassa

Line No.	Test Year Ended 12/31/2013	Prior Year Ended 12/31/2012	Prior Year Ended 12/31/2011
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SUPPORTING SCHEDULES:

Workpapers

RECAP SCHEDULES:

A-5

Quail Creek Water Company
Test Year Ended December 31, 2013
Statement of Changes in Stockholder's Equity

Exhibit
Schedule E-4
Page 1
Witness: Bourassa

Line No.		Common Stock	Paid-in- Capital	Retained Earnings	Total
1					
2					
3					
4	Balance, December 31, 2010	\$ 3,500	\$ 695,896	\$ 1,901,667	\$ 2,601,063
5	Addnl Paid In Capital Adjustment	2,500,000			2,500,000
6	Distributions			-	-
7	Rounding				-
8	Net Income			216,769	216,769
9					
10	Balance, December 31, 2011	\$ 2,503,500	\$ 695,896	\$ 2,118,436	\$ 5,317,832
11	Addnl Paid In Capital Adjustment	-	-		-
12	Distributions			-	-
13	Rounding			(2)	(2)
14	Net Income			269,956	269,956
15					
16	Balance, December 31, 2012	\$ 2,503,500	\$ 695,896	\$ 2,388,390	\$ 5,587,786
17	Addnl Paid In Capital Adjustment		-		-
18	Distributions			-	-
19	Rounding				-
20	Net Income			189,830	189,830
21					
22	Balance, December, 2013	<u>\$ 2,503,500</u>	<u>\$ 695,896</u>	<u>\$ 2,578,220</u>	<u>\$ 5,777,616</u>

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29 SUPPORTING SCHEDULES:

RECAP SCHEDULES:

E-1

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Quail Creek Water Company
Test Year Ended December 31, 2013
Detail of Plant in Service

Exhibit
Schedule E-5
Page 1
Witness: Bourassa

Line	Acct.		Plant	Plant	Plant
No.	No.	Plant Description	Balance	Additions, Reclass- ifications or Retirements	Balance
			at		at
			12/31/2012		12/31/2013
1					
2	301	Organization Cost	\$ -	\$ -	\$ -
3	302	Franchise Cost	37,295	-	37,295
4	303	Land and Land Rights	92,895	-	92,895
5	304	Structures & Improvements	26,908	14,540	41,448
6	305	Collecting & Impounding Reservoirs	-	-	-
7	306	Lake, River, Canal Intakes	-	-	-
8	307	Wells & Springs	1,579,828	(530,252)	1,049,576
9	308	Infiltration Galleries	-	-	-
10	309	Raw Water Supply Mains	-	-	-
11	310	Power Generation Equipment	-	-	-
12	311	Pumping Equipment	822,027	100,753	922,780
13	320	Water Treatment Equipment	-	-	-
14	320	Water Treatment Plants	-	-	-
15	320.2	Solution Chemical Feeders	-	-	-
16	330.0	Distribution Reservoirs & Standpipes	870,800	724	871,524
17	330	Storage Tanks	-	-	-
18	330.2	Pressure Tanks	-	-	-
19	331	Transmission & Distribution Mains	2,369,271	161,710	2,530,981
20	333	Services	691,526	129,988	821,514
21	334	Meters	108,162	107	108,269
22	335	Hydrants	336,422	53,452	389,874
23	336	Backflow Prevention Devices	-	-	-
24	339	Other Plant & Misc Equipment	91,657	883	92,540
25	340	Office Furniture & Equipment	-	-	-
26	340.1	Computers & Software	-	-	-
27	341	Transportation Equipment	-	-	-
28	342	Stores Equipment	-	-	-
29	343	Tools, Shop & Garage Equipment	-	-	-
30	344	Laboratory Equipment	-	-	-
31	345	Power Operated Equipment	-	-	-
32	346	Communication Equipment	-	-	-
33	347	Miscellaneous Equipment	-	-	-
34	348	Other Tangible Plant	-	-	-
35					
36					
37					
38		Rounding			
39		TOTAL WATER PLANT	\$ 7,026,791	\$ (68,095)	\$ 6,958,696
40					
41		<u>SUPPORTING SCHEDULES</u>		<u>RECAP SCHEDULES:</u>	
42		Work Papers		A-4	
43		B-2 pages 3.1 to 3.4		E-1	
44					

Quail Creek Water Company
Test Year Ended December 31, 2013
Operating Statistics

Exhibit
Schedule E-7
Page 1
Witness: Bourassa

Line No.		Test Year Ended <u>12/31/2013</u>	Prior Year Ended <u>12/31/2012</u>	Prior Year Ended <u>12/31/2011</u>
1	<u>WATER STATISTICS:</u>			
2				
3				
4				
5	Total Gallons Sold (in Thousands)	157,088	198,961	167,346
6				
7				
8				
9	Water Revenues from Customers:	\$ 830,813	\$ 908,778	\$ 840,467
10				
11				
12				
13				
14	Year End Number of Customers	1,992	1,929	1,872
15				
16				
17	Annual Gallons (in Thousands)			
18	Sold Per Year End Customer	79	103	89
19				
20				
21				
22	Annual Revenue per Year End Customer	\$ 417.07	\$ 471.11	\$ 448.97
23				
24	Pumping Cost Per 1,000 Gallons	\$ 0.4550	\$ 0.4184	\$ 0.4171
25	Purchased Water Cost per 1,000 Gallons	\$ -	\$ -	\$ -

Quail Creek Water Company
Test Year Ended December 31, 2013
Taxes Charged to Operations

Exhibit
Schedule E-8
Page 1
Witness: Bourassa

Line No.		Test Year Ended <u>12/31/2013</u>	Prior Year Ended <u>12/31/2012</u>	Prior Year Ended <u>12/31/2011</u>
1	<u>Description</u>			
2				
3	State Income Taxes (est.)	\$ 17,760	\$ 22,372	\$ 25,574
4	Federal Income Taxes (est.)	47,578	29,110	125,105
5	Payroll Taxes (est.)	6,026	5,403	5,323
6	Property Taxes	36,602	35,406	35,027
7				
8	Totals	<u>\$ 107,966</u>	<u>\$ 92,291</u>	<u>\$ 191,029</u>
9				
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Quail Creek Water Company
Test Year Ended December 31, 2013
Notes To Financial Statements

Exhibit
Schedule E-9
Page 1
Witness: Bourassa

Line

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The Company does not conduct independent audits, reviews and/or compilations. Accordingly, there are no notes which are typically associated with these financial statements. Management makes the following notations to the financial statements contained herein:

Significant Accounting Policies - The Company prepares its financial statements in accordance with accounting principles generally accepted in the United States of America and the accounting records of the are maintained in accordance with the uniform system of accounts as prescribed by the National Association of Regulatory Utility Commissioners (USOA 1996). Significant accounting policies are as follows:

Utility Plant - Property, plant and equipment is stated at cost less accumulated depreciation provided on a straight-line basis.

Depreciation rates for asset classes of utility property, plant and equipment are established by the Commission. The cost of additions, including betterments and replacements of units of utility fixed assets are charged to utility property, plant and equipment. When units of utility property are replaced, renewed or retired, their cost plus removal or disposal costs, less salvage proceeds, is charged to accumulated depreciation.

Revenue Recognition - Revenues are recognized on the accrual method. Under this method, revenue is recognized when earned rather than when collected, and expenses are recognized when incurred rather than when paid.

Contributions in Aid of Construction - Contributions in aid of construction (CIAC) are nonrefundable contributions by developers and customers for plant expansion. In addition, this amount includes the remaining balance, if any, of advances in aid of construction at the end of the repayment period. The contributions in aid of construction are being amortized at a rate equal to the rate allowed for depreciation, as a reduction of depreciation expense

Advances in Aid of Construction - Customer advances for construction are subject to refund in accordance with agreements approved by the Arizona Corporation Commission. Agreements provide for refunds which are typically equal to 10 percent of annual water revenue generated from the expansion. The repayments are for a maximum agreed upon period or until repaid in full. Any balance remaining at the end of the agreed-upon period for repayment becomes a contribution in aid of construction.

Quail Creek Water Company
Test Year Ended December 31, 2013
Projected Income Statements - Present & Proposed Rates

Exhibit
Schedule F-1
Page 1
Witness: Bourassa

Line No.		Test Year Actual Results	At Present Rates Year Ended 12/31/2014	At Proposed Rates Year Ended 12/31/2014
1	Revenues			
2	Metered Water Revenues	\$ 823,460	\$ 837,366	\$ 1,249,151
3	Unmetered Water Revenues	-	-	-
4	Other Water Revenues	7,353	7,353	7,353
5		<u>\$ 830,813</u>	<u>\$ 844,719</u>	<u>\$ 1,256,504</u>
6	Operating Expenses			
7	Salaries and Wages	\$ 85,321	\$ 85,321	\$ 85,321
8	Employee Pensions and Benefits	21,254	21,254	21,254
9	Purchased Water	-	-	-
10	Purchased Power	71,469	72,800	72,800
11	Fuel For Power Production	-	-	-
12	Chemicals	6,454	6,454	6,454
13	Materials and Supplies	23,693	23,693	23,693
14	Office Supplies and Expense	20,818	20,818	20,818
15	Contractual Services - Engineering	-	-	-
16	Contractual Services - Accounting	380	380	380
17	Contractual Services - Legal	468	468	468
18	Contractual Services - Other	17,777	17,777	17,777
19	Contractual Services - Testing	12,864	12,864	12,864
20	Rents	566	566	566
21	Transportation Expenses	13,067	13,067	13,067
22	Insurance - Vehicle	524	524	524
23	Insurance - General Liability	9,483	9,483	9,483
24	Reg. Comm. Exp. - Other	425	425	425
25	Reg. Comm. Exp. - Rate Case	-	40,000	40,000
26	Bad Debt Expense	442	442	442
27	Miscellaneous Expense	12,741	12,741	12,741
28	Depreciation and Amortization Expense	266,978	294,340	294,340
29	Taxes Other Than Income	-	-	-
30	Property Taxes	36,602	35,106	40,415
31	Income Tax	65,338	57,233	216,952
32	Total Operating Expenses	<u>\$ 666,664</u>	<u>\$ 725,756</u>	<u>\$ 890,785</u>
33	Operating Income	<u>\$ 164,149</u>	<u>\$ 118,963</u>	<u>\$ 365,719</u>
34	Other Income (Expense)			
35	Interest Income	25,176	-	-
36	Other income	505	-	-
37	Interest Expense	-	-	-
38	Other Expense	-	-	-
39	Gain/Loss Sale of Fixed Assets	-	-	-
40	Total Other Income (Expense)	<u>\$ 25,681</u>	<u>\$ -</u>	<u>\$ -</u>
41	Net Profit (Loss)	<u><u>\$ 189,830</u></u>	<u><u>\$ 118,963</u></u>	<u><u>\$ 365,719</u></u>

SUPPORTING SCHEDULES:

C-1

Quail Creek Water Company
Test Year Ended December 31, 2013
Projected Statements of Changes in Financial Position
Present and Proposed Rates

Exhibit
Schedule F-2
Page 1
Witness: Bourassa

Line No.		Test Year Ended 12/31/2013	At Present Rates Year Ended 12/31/2014	At Proposed Rates Year Ended 12/31/2014
1				
2				
3				
4				
5	Cash Flows from Operating Activities			
6	Net Income	\$ 189,830	\$ 118,963	\$ 365,719
7	Adjustments to reconcile net income to net cash			
8	provided by operating activities:			
9	Depreciation and Amortization	266,978	294,340	294,340
10	Depreciation Adjustments	-		
11	Changes in Certain Assets and Liabilities:			
12	Accounts Receivable	(5,641)		
13	Restricted Cash	-		
14	Materials and Supplies Inventory	-		
15	Prepaid Expenses	-		
16	Deferred Charges	53,010		
17	Receivables to Associated Co.	72		
18	Accounts Payable	8,117		
19	Payables to Associated Co.	337,563		
20	Note Receivable	(343,430)		
21	Interest Payable	-		
22	Customer Meter and Security Deposits	-		
23	Taxes Payable	(4,173)		
24	Other assets and liabilities	19		
25	Rounding	2		
26	Net Cash Flow provided by Operating Activities	\$ 502,345	\$ 413,303	\$ 660,060
27	Cash Flow From Investing Activities:			
28	Capital Expenditures	(518,280)	(35,500)	(35,500)
29	Plant Held for Future Use	-		
30	Changes in debt reserve fund	-		
31	Net Cash Flows from Investing Activities	\$ (518,280)	\$ (35,500)	\$ (35,500)
32	Cash Flow From Financing Activities			
33	Change in Restricted Cash	-		
34	Change in net amounts due to parent and affiliates	-		
35	Net Receipt contributions in aid of construction	-	-	-
36	Net receipts of advances in aid of construction	-	-	-
37	Repayments of Long-Term Debt	-	-	-
38	Dividends Paid	-	-	-
39	Deferred Financing Costs	-	-	-
40	Paid in Capital	-	-	-
41	Net Cash Flows Provided by Financing Activities	\$ -	\$ -	\$ -
42	Increase(decrease) in Cash and Cash Equivalents	(15,935)	377,803	624,560
43	Cash and Cash Equivalents at Beginning of Year	76,293	60,358	60,358
44	Cash and Cash Equivalents at End of Year	\$ 60,358	\$ 438,161	\$ 684,918

SUPPORTING SCHEDULES:

E-3

Quail Creek Water Company
Test Year Ended December 31, 2013
Projected Construction Requirements

Exhibit
Schedule F-3
Page 1
Witness: Bourassa

Line
No.

Account		Test Year	2014	2015	2016
Number	Plant Asset:				
301	Organization Cost	\$ -	\$ -	\$ -	\$ -
302	Franchise Cost	-	-	-	-
303	Land and Land Rights	-	-	-	-
304	Structures and Improvements	14,540	-	-	-
305	Collecting and Impounding Res.	-	-	-	-
306	Lake River and Other Intakes	-	-	-	-
307	Wells and Springs	(530,252)	5,000	5,000	5,000
308	Infiltration Galleries and Tunnels	-	-	-	-
309	Supply Mains	-	-	-	-
310	Power Generation Equipment	-	-	-	-
311	Electric Pumping Equipment	100,753	10,000	10,000	10,000
320	Water Treatment Equipment	-	-	-	-
320.1	Water Treatment Plant	-	-	-	-
320.2	Chemical Solution Feeders	-	-	-	-
330	Dist. Reservoirs & Standpipe	724	-	-	-
330.1	Storage tanks	-	2,500	2,500	2,500
330.2	Pressure Tanks	-	-	-	-
331	Trans. and Dist. Mains	161,710	-	-	58,000
333	Services	129,988	8,000	8,000	56,000
334	Meters	107	5,000	5,000	5,000
335	Hydrants	53,452	-	-	20,000
336	Backflow Prevention Devices	-	-	-	-
339	Other Plant and Misc. Equip.	883	1,500	1,500	1,500
340	Office Furniture and Fixtures	-	-	-	-
340.1	Computers and Software	-	-	-	-
341	Transportation Equipment	-	-	-	-
342	Stores Equipment	-	-	-	-
343	Tools and Work Equipment	-	-	-	-
344	Laboratory Equipment	-	-	-	-
345	Power Operated Equipment	-	-	-	-
346	Communications Equipment	-	3,000	3,000	3,000
347	Miscellaneous Equipment	-	500	500	500
348	Other Tangible Plant	-	-	-	-
Total		\$ (68,095)	\$ 35,500	\$ 35,500	\$ 161,500

Quail Creek Water Company
Test Year Ended December 31, 2013
Assumptions Used in Rate Filing

Exhibit
Schedule F-4
Page 1
Witness: Bourassa

Line
No.

- 1 Property Taxes were computed using the method used by the Arizona Department
- 2 of Revenue modified for ratemaking.
- 3
- 4 Projected construction expenditures are shown on Schedule A-4.
- 5
- 6 Expense adjustments are shown on Schedule C2, and are explained in the testimony.
- 7
- 8 Income taxes were computed using statutory state and federal income tax rates.
- 9
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Quail Creek Water Company
Revenue Summary
Test Year Ended December 31, 2013

Exhibit
Schedule H-1
Page 1
Witness: Bourassa

Line No.	Meter Size	Classification	Total Revenues at Present Rates	Total Revenues at Proposed Rates	Dollar Change	Percent Change	Percent of Present Water Revenues	Percent of Proposed Water Revenues
1	5/8x3/4 Inch	Residential	\$ 654,321	\$ 944,185	\$ 289,864	44.30%	77.46%	75.14%
2	3/4 Inch	Residential	-	-	-	0.00%	0.00%	0.00%
3	1 Inch	Residential	64,595	98,366	33,771	52.28%	7.65%	7.83%
4	1 1/2 Inch	Residential	-	-	-	0.00%	0.00%	0.00%
5	2 Inch	Residential	3,424	5,872	2,448	71.51%	0.41%	0.47%
6								
7	5/8x3/4 Inch	Commercial	\$ 20,007	\$ 32,469	\$ 12,462	62.29%	2.37%	2.58%
8	3/4 Inch	Commercial	-	-	-	0.00%	0.00%	0.00%
9	1 Inch	Commercial	11,118	20,795	9,677	87.04%	1.32%	1.65%
10	1 1/2 Inch	Commercial	9,942	18,822	8,879	89.31%	1.18%	1.50%
11	2 Inch	Commercial	28,157	49,459	21,302	75.65%	3.33%	3.94%
12	3 Inch	Commercial	-	-	-	0.00%	0.00%	0.00%
13	6 Inch	Commercial	-	-	-	0.00%	0.00%	0.00%
14								
15	5/8x3/4 Inch	Irrigation	\$ 10,246	\$ 19,254	\$ 9,008	87.91%	1.21%	1.53%
16	3/4 Inch	Irrigation	-	-	-	0.00%	0.00%	0.00%
17	1 Inch	Irrigation	2,514	4,483	1,969	78.32%	0.30%	0.36%
18	1 1/2 Inch	Irrigation	3,957	7,181	3,224	81.47%	0.47%	0.57%
19	2 Inch	Irrigation	9,033	16,688	7,655	84.75%	1.07%	1.33%
20	3 Inch	Irrigation	-	-	-	0.00%	0.00%	0.00%
21	4 Inch	Irrigation	6,753	10,851	4,098	60.68%	0.80%	0.86%
22								
23								
24								
25								
26								
27	Subtotals of Revenues		\$ 824,068	\$ 1,228,425	\$ 404,357	49.07%	97.56%	97.77%
28								
29	Revenue Annualizations:							
30	5/8x3/4 Inch	Residential	\$ 9,969	\$ 14,020	\$ 4,051	40.64%	1.18%	1.12%
31	3/4 Inch	Residential	-	-	-	0.00%	0.00%	0.00%
32	1 Inch	Residential	(44)	(67)	(23)	52.60%	-0.01%	-0.01%
33	1 1/2 Inch	Residential	-	-	-	0.00%	0.00%	0.00%
34	2 Inch	Residential	-	-	-	0.00%	0.00%	0.00%
35								
36	5/8x3/4 Inch	Commercial	\$ 1,589	\$ 2,494	\$ 905	56.98%	0.19%	0.20%
37	3/4 Inch	Commercial	-	-	-	0.00%	0.00%	0.00%
38	1 Inch	Commercial	2,037	3,613	1,576	77.35%	0.24%	0.29%
39	1 1/2 Inch	Commercial	-	-	-	0.00%	0.00%	0.00%
40	2 Inch	Commercial	(1,765)	(2,984)	(1,219)	69.04%	-0.21%	-0.24%
41	3 Inch	Commercial	-	-	-	0.00%	0.00%	0.00%
42	6 Inch	Commercial	-	-	-	0.00%	0.00%	0.00%
43								
44	5/8x3/4 Inch	Irrigation	\$ (36)	\$ (99)	\$ (63)	173.38%	0.00%	-0.01%
45	3/4 Inch	Irrigation	-	-	-	0.00%	0.00%	0.00%
46	1 Inch	Irrigation	152	246	94	62.14%	0.02%	0.02%
47	1 1/2 Inch	Irrigation	2,006	3,665	1,659	82.73%	0.24%	0.29%
48	2 Inch	Irrigation	-	-	-	0.00%	0.00%	0.00%
49	3 Inch	Irrigation	-	-	-	0.00%	0.00%	0.00%
50	4 Inch	Irrigation	-	-	-	0.00%	0.00%	0.00%
51								
52	Subtotal Revenue Annualization		\$ 13,906	\$ 20,887	\$ 6,981	50.20%	1.65%	2.47%
53								
54	Total Revenues w/ Annualization		\$ 837,974	\$ 1,249,312	\$ 411,338	49.09%	99.20%	99.43%
55	Misc Revenues		7,353	7,353	-	0.00%	0.87%	0.59%
56	Reconciling Amount		(608)	(161)	447	-73.52%	-0.07%	-0.01%
57	Total Revenues		\$ 844,719	\$ 1,256,504	\$ 411,785	48.75%	100.00%	100.00%
58								
59								

Analysis of Revenue by Detailed Class
Test Year Ended December 31, 2013

Exhibit

Line No.	Customer Classification and/or Meter Size	Average Number of Customers at 12/31/2012	Average Consumption	Average Bill		Proposed Increase Dollar Amount	Percent of Customers
				Present Rates	Proposed Rates		
1	5/8x3/4 Inch Residential	1,757	5,725	\$ 31.03	\$ 43.63	12.60	88.85%
2	3/4 Inch Residential	-	-	20.00	28.30	8.30	0.00%
3	1 Inch Residential	129	5,965	41.70	63.31	21.61	6.53%
4	1 1/2 Inch Residential	-	-	50.00	70.75	20.75	0.00%
5	2 Inch Residential	1	73,325	285.31	478.93	193.62	0.05%
6							
7	5/8x3/4 Inch Commercial	53	5,808	\$ 31.26	48.42	17.16	2.70%
8	3/4 Inch Commercial	-	-	20.00	28.30	8.30	0.00%
9	1 Inch Commercial	8	34,704	122.17	217.36	95.19	0.38%
10	1 1/2 Inch Commercial	3	80,778	276.18	501.57	225.40	0.15%
11	2 Inch Commercial	9	70,019	276.05	459.81	183.75	0.43%
12	3 Inch Commercial	-	-	150.00	212.25	62.25	0.00%
13	6 Inch Commercial	-	-	500.00	707.50	207.50	0.00%
14							
15	5/8x3/4 Inch Irrigation	11	22,577	\$ 78.21	\$ 140.78	62.57	0.55%
16	3/4 Inch Irrigation	-	-	20.00	28.30	8.30	0.00%
17	1 Inch Irrigation	3	18,277	76.18	122.37	46.19	0.14%
18	1 1/2 Inch Irrigation	1	70,475	247.33	442.00	194.67	0.07%
19	2 Inch Irrigation	2	105,846	376.37	666.99	290.62	0.10%
20	3 Inch Irrigation	-	-	150.00	212.25	62.25	0.00%
21	4 Inch Irrigation	1	111,709	562.78	876.86	314.08	0.05%
22							
23							
24							
25							
26							
27							
28							
29	Totals	1,978					100.00%
30							
31	Actual Year End Number of Customers:	2,011					
32							
33							
34							
35							
36							

Quail Creek Water Company
 Analysis of Revenue by Detailed Class
 Test Year Ended December 31, 2013

Exhibit
 Schedule H-2
 Page 2
 Witness: Bourassa

Line No.	Customer Classification and/or Meter Size	Average Number of Customers at 12/31/2012	Median Consumption	Median Bill		Proposed Increase		Percent of Customers
				Present Rates	Proposed Rates	Dollar Amount	Percent Amount	
1	5/8x3/4 Inch Residential	1,757	4,500	\$ 27.60	\$ 37.90	\$ 10.30	37.31%	88.85%
2	3/4 Inch Residential	-	-	\$ 20.00	\$ 28.30	\$ 8.30	41.50%	0.00%
3	1 Inch Residential	129	4,500	\$ 37.60	\$ 56.45	\$ 18.85	50.13%	6.53%
4	1 1/2 Inch Residential	-	-	\$ 50.00	\$ 70.75	\$ 20.75	41.50%	0.00%
5	2 Inch Residential	1	70,000	\$ 276.00	\$ 459.70	\$ 183.70	66.56%	0.05%
6								
7	5/8x3/4 Inch Commercial	53	2,500	\$ 22.00	\$ 32.93	\$ 10.93	49.69%	2.70%
8	3/4 Inch Commercial	-	-	\$ 20.00	\$ 28.30	\$ 8.30	41.50%	0.00%
9	1 Inch Commercial	8	6,500	\$ 43.20	\$ 65.81	\$ 22.61	52.35%	0.38%
10	1 1/2 Inch Commercial	3	-	\$ 50.00	\$ 70.75	\$ 20.75	41.50%	0.15%
11	2 Inch Commercial	9	42,500	\$ 199.00	\$ 312.22	\$ 113.22	56.89%	0.43%
12	3 Inch Commercial	-	-	\$ 150.00	\$ 212.25	\$ 62.25	41.50%	0.00%
13	6 Inch Commercial	-	-	\$ 500.00	\$ 707.50	\$ 207.50	41.50%	0.00%
14								
15	5/8x3/4 Inch Irrigation	11	500	\$ 16.40	\$ 23.57	\$ 7.17	43.70%	0.55%
16	3/4 Inch Irrigation	-	-	\$ 20.00	\$ 28.30	\$ 8.30	41.50%	0.00%
17	1 Inch Irrigation	3	-	\$ 25.00	\$ 35.38	\$ 10.38	41.50%	0.14%
18	1 1/2 Inch Irrigation	1	55,000	\$ 204.00	\$ 352.51	\$ 148.51	72.80%	0.07%
19	2 Inch Irrigation	2	26,000	\$ 152.80	\$ 234.95	\$ 82.15	53.77%	0.10%
20	3 Inch Irrigation	-	-	\$ 150.00	\$ 212.25	\$ 62.25	41.50%	0.00%
21	4 Inch Irrigation	1	80,000	\$ 474.00	\$ 728.38	\$ 254.38	53.67%	0.05%
22								
23								
24								
25								
26								
27								
28								
29	Totals	1,978						100.00%
30								
31	Actual Year End Number							
32	of Customers:	2,011						
33								
34								
35								
36								

Quail Creek Water Company
Metered Revenue Breakdown Summary
Present Rates

Exhibit
Schedule H-2
Page 3
Witness: Bourassa

		Present Monthly Mins	Commodity First Tier	Commodity Second Tier	Commodity Third Tier	Total
5/8x3/4 Inch	Residential	\$ 321,120	\$ 343,170	\$ -	\$ -	\$ 664,290
3/4 Inch	Residential	-	-	-	-	-
1 Inch	Residential	38,700	25,851	-	-	64,551
1 1/2 Inch	Residential	-	-	-	-	-
2 Inch	Residential	960	2,464	-	-	3,424
Subtotal		\$ 360,780	\$ 371,484	\$ -	\$ -	\$ 732,264
		43.05%	44.33%	0.00%	0.00%	87.39%
5/8x3/4 Inch	Commercial	\$ 10,260	\$ 11,336	\$ -	\$ -	\$ 21,596
3/4 Inch	Commercial	-	-	-	-	-
1 Inch	Commercial	2,700	10,455	-	-	13,155
1 1/2 Inch	Commercial	1,800	8,142	-	-	9,942
2 Inch	Commercial	7,680	18,712	-	-	26,392
3 Inch	Commercial	-	-	-	-	-
6 Inch	Commercial	-	-	-	-	-
Subtotal		\$ 22,440	\$ 48,644	\$ -	\$ -	\$ 71,084
		0.00%	0.00%	0.00%	0.00%	0.00%
5/8x3/4 Inch	Irrigation	\$ 1,980	\$ 8,230	\$ -	\$ -	\$ 10,210
3/4 Inch	Irrigation	-	-	-	-	-
1 Inch	Irrigation	900	1,766	-	-	2,666
1 1/2 Inch	Irrigation	1,200	4,763	-	-	5,963
2 Inch	Irrigation	1,920	7,113	-	-	9,033
3 Inch	Irrigation	-	-	-	-	-
4 Inch	Irrigation	3,000	3,753	-	-	6,753
Golf Course	Irrigation	-	-	-	-	-
Subtotal		9,000	25,625	-	-	34,625
		1.07%	3.06%	0.00%	0.00%	4.13%
5/8x3/4 Inch	Construction	-	-	-	-	-
		0.00%	0.00%	0.00%	0.00%	0.00%

TOTALS	\$ 392,220	\$ 445,754	\$ -	\$ -	\$ 837,974
Percent of Total	46.81%	53.19%	0.00%	0.00%	100.00%
Cummulative %	46.81%	100.00%	100.00%	100.00%	

Quail Creek Water Company
Metered Revenue Breakdown Summary
Company Proposed Rates

Exhibit
Schedule H-2
Page 4
Witness: Bourassa

		Present Monthly Mins	Commodity First Tier	Commodity Second Tier	Commodity Third Tier	Total
5/8x3/4 Inch	Residential	\$ 454,385	\$ 262,826	\$ 185,354	\$ 55,640	\$ 958,205
3/4 Inch	Residential	-	-	-	-	-
1 Inch	Residential	54,761	41,939	1,599	-	98,299
1 1/2 Inch	Residential	-	-	-	-	-
2 Inch	Residential	1,358	2,447	2,067	-	5,872
Subtotal		\$ 510,504	\$ 307,212	\$ 189,020	\$ 55,640	\$ 1,062,376
		40.86%	24.59%	15.13%	4.45%	85.04%
5/8x3/4 Inch	Commercial	\$ 14,518	\$ 12,628	\$ 7,817	\$ -	\$ 34,963
3/4 Inch	Commercial	-	-	-	-	-
1 Inch	Commercial	3,821	4,278	16,309	-	24,407
1 1/2 Inch	Commercial	2,547	2,306	13,968	-	18,822
2 Inch	Commercial	10,867	12,932	22,676	-	46,475
3 Inch	Commercial	-	-	-	-	-
6 Inch	Commercial	-	-	-	-	-
Subtotal		\$ 31,753	\$ 32,144	\$ 60,771	\$ -	\$ 124,667
		2.54%	2.57%	4.86%	0.00%	9.98%
5/8x3/4 Inch	Irrigation	\$ 2,802	\$ 2,743	\$ 13,610	\$ -	\$ 19,154
3/4 Inch	Irrigation	-	-	-	-	-
1 Inch	Irrigation	1,274	815	2,641	-	4,729
1 1/2 Inch	Irrigation	1,698	2,931	6,217	-	10,847
2 Inch	Irrigation	2,717	3,060	10,911	-	16,688
3 Inch	Irrigation	-	-	-	-	-
4 Inch	Irrigation	4,245	4,877	1,729	-	10,851
Golf Course	Irrigation	-	-	-	-	-
Subtotal		\$ 12,735	\$ 14,427	\$ 35,108	\$ -	\$ 62,269
		1.02%	1.15%	2.81%	0.00%	4.98%
5/8x3/4 Inch	Construction	-	-	-	-	-
		0.00%	0.00%	0.00%	0.00%	0.00%

TOTALS	\$ 554,991	\$ 353,782	\$ 284,898	\$ 55,640	\$ 1,249,312
Percent of Total	44.42%	28.32%	22.80%	4.45%	100.00%
Cummulative %	44.42%	72.74%	95.55%	100.00%	

Quail Creek Water Company
Test Year Ended December 31, 2013
Present and Proposed Rates

Exhibit
Schedule H-3
Page 1

Line No.	Monthly Usage Charge for: Meter Size (All Classes)	Present Rates	Proposed Rates	Change	Percent Change
1	5/8x3/4 Inch	\$ 15.00	\$ 21.23	\$ 6.23	41.50%
2	3/4 Inch	20.00	28.30	8.30	41.50%
3	1 Inch	25.00	35.38	10.38	41.50%
4	1 1/2 Inch	50.00	70.75	20.75	41.50%
5	2 Inch	80.00	113.20	33.20	41.50%
6	3 Inch	150.00	212.25	62.25	41.50%
7	4 Inch	250.00	353.75	103.75	41.50%
8	6 Inch	500.00	707.50	207.50	41.50%
9	Standpipe	-	-	-	NM
10					
11					
12	Gallons In Minimum (all classes)	-	-	-	
13					
14					
15					
16					
17					
18					

Line No.	Commodity Rates (per 1,000 gallons)	Block	Present Rate	Proposed Rate
19	5/8x3/4 Inch (all classes)	Over Minimum	\$ 2.80	
20				
21	5/8x3/4 Inch - Residential	1 gallons to 4,000 gallons		\$ 3.58
22		4,001 gallons to 10,000 gallons		\$ 4.68
23		over 10,000 gallons		\$ 5.78
24				
25				
26				
27	5/8x3/4 Inch - Non-residential	1 gallons to 10,000 gallons		\$ 4.68
28		over 10,000 gallons		\$ 5.78
29				
30	3/4 Inch Meter (all classes)	Over Minimum	\$ 2.80	
31				
32	3/4 Inch Meter - Residential	1 gallons to 4,000 gallons		\$ 3.58
33		4,001 gallons to 10,000 gallons		\$ 4.68
34		over 10,000 gallons		\$ 5.78
35				
36	3/4 Inch Meter - Non-residential	1 gallons to 10,000 gallons		\$ 4.68
37		over 10,000 gallons		\$ 5.78
38				
39				
40				
41				
42				
43				
44				
45				

NM = not meaningful
NT = No Tariff

Quail Creek Water Company
Test Year Ended December 31, 2013
Present and Proposed Rates

Exhibit
Schedule H-3
Page 2

Line No.	Commodity Rates (per 1,000 gallons)	Block	Present Rate	Proposed Rate
1	1 Inch Meter (all classes)	Over Minimum	\$ 2.80	
2				
3	1 Inch Meter (all classes)	1 gallons to 17,000 gallons	\$	\$ 4.68
4		over 17,000 gallons		\$ 5.78
5				
6	1.5 Inch Meter (all classes)	Over Minimum	\$ 2.80	
7				
8	1.5 Inch Meter - (all classes)	1 gallons to 33,000 gallons	\$	\$ 4.68
9		over 33,000 gallons		\$ 5.78
10				
11	2 Inch Meter (all classes)	Over Minimum	\$ 2.80	
12				
13	2 Inch Meter - (all classes)	1 gallons to 53,000 gallons	\$	\$ 4.68
14		over 53,000 gallons		\$ 5.78
15				
16	3 Inch Meter (all classes)	Over Minimum	\$ 2.80	
17				
18	3 Inch Meter - (all classes)	1 gallons to 100,000 gallons	\$	\$ 4.68
19		over 107,000 gallons		\$ 5.78
20				
21	4 Inch Meter (all classes)	Over Minimum	\$ 2.80	
22				
23	4 Inch Meter - (all classes)	1 gallons to 167,000 gallons	\$	\$ 4.68
24		over 167,000 gallons		\$ 5.78
25				
26	6 Inch Meter (all classes)	Over Minimum	\$ 2.80	
27				
28	6 Inch Meter - (all classes)	1 gallons to 334,000 gallons	\$	\$ 4.68
29		over 334,000 gallons		\$ 5.78
30				
31				
32	Standpipe*	All gallons	\$ 2.80	\$ 5.78
33				
34				
35	* Includes hydrant or construction water.			
36	NT = No Tariff			

Quail Creek Water Company
Present and Proposed Rates
Test Year Ended December 31, 2013

Exhibit
Schedule H-3
Page 3
Witness: Bourassa

Line

No.

<u>Meter and Service Line Charges</u>						
	Present Service Line Charge	Present Meter Install- ation Charge	Total Present Charge	Proposed Service Line Charge ¹	Proposed Meter Install- ation Charge ¹	Total Proposed Charge ¹
7 5/8 x 3/4 Inch			\$ 350.00	\$ 385.00	\$ 135.00	\$ 520.00
8 3/4 Inch			\$ 400.00	415.00	205.00	620.00
9 1 Inch			\$ 470.00	465.00	265.00	730.00
10 1 1/2 Inch			\$ 695.00	520.00	475.00	995.00
11 2 Inch Turbo			\$ 1,225.00	800.00	995.00	1,795.00
12 2 Inch, Compound			\$ 1,820.00	800.00	1,840.00	2,640.00
13 3 Inch Turbo			\$ 1,735.00	1,015.00	1,620.00	2,635.00
14 3 Inch, compound			\$ 2,410.00	1,135.00	2,495.00	3,630.00
15 4 Inch Turbo			\$ 2,700.00	1,430.00	2,570.00	4,000.00
16 4 Inch, compound			\$ 3,455.00	1,610.00	3,545.00	5,155.00
17 6 Inch Turbo			\$ 5,115.00	2,150.00	4,925.00	7,075.00
18 6 Inch, compound			\$ 6,650.00	2,270.00	6,820.00	9,090.00

19

20

21 ¹ Based on ACC Staff Engineering Memo dated February 21, 2008

22

23 Other Charges:

24

25 Establishment	\$ 25.00	\$ 25.00
26 Establishment (after hours)	\$ 45.00	Remove
27 Reestablishment within 12 months	*	*
28 Reconnection/Delinquent	\$ 25.00	\$ 25.00
29 Meter Test (if correct)	\$ 30.00	\$ 30.00
30 Meter Re-read (if correct)	\$ 15.00	\$ 15.00
31 Deposit	**	**
32 Deposit Interest	**	**
33 NSF Check	\$ 15.00	\$ 15.00
34 Deferred Payment, per month	1.5% per month	1.5% per month
35 Late Payment Fee (per month)	***	***
36 After hours service charge	NT	\$ 50.00

37

38 Monthly Service Charge of Fire Sprinklers

39 4" or Smaller	****	****
40 6"	****	****
41 8"	****	****
42 10"	****	****
43 Larger than 10"	****	****

44

45 * Number of months off the system times the monthly minimum per Commission Rule A.A.C. R14-2-403(D).

46 ** Per Rule R14-2-403.B

47 *** 1.5% per month or a minimum of \$3.50.

48 **** 1% of monthly minimum for a comparable sized meter connection, but no less than \$5.00 per month (requires separate service line).

49

50 NT = No Tariff

Quail Creek Water Company
Bill Comparison of Present and Proposed Rates
Customer Classification Residential 5/8x3/4 Inch Meter
Test Year Ended December 31, 2013
(Excludes all Revenue Related Taxes)

Usage	Present Bill	Proposed Bill	Dollar Increase	Percent Increase
-	\$ 15.00	\$ 21.23	\$ 6.23	41.50%
1,000	17.80	24.81	7.01	39.37%
2,000	20.60	28.39	7.79	37.82%
3,000	23.40	31.97	8.57	36.64%
4,000	26.20	35.56	9.36	35.71%
5,000	29.00	40.24	11.24	38.76%
6,000	31.80	44.92	13.12	41.26%
7,000	34.60	49.60	15.00	43.37%
8,000	37.40	54.29	16.89	45.15%
9,000	40.20	58.97	18.77	46.69%
10,000	43.00	63.65	20.65	48.03%
12,000	48.60	75.22	26.62	54.77%
14,000	54.20	86.78	32.58	60.12%
16,000	59.80	98.35	38.55	64.47%
18,000	65.40	109.92	44.52	68.07%
20,000	71.00	121.48	50.48	71.10%
25,000	85.00	150.40	65.40	76.94%
30,000	99.00	179.31	80.31	81.12%
35,000	113.00	208.22	95.22	84.27%
40,000	127.00	237.14	110.14	86.72%
45,000	141.00	266.05	125.05	88.69%
50,000	155.00	294.97	139.97	90.30%
60,000	183.00	352.79	169.79	92.78%
70,000	211.00	410.62	199.62	94.61%
80,000	239.00	468.45	229.45	96.00%
90,000	267.00	526.28	259.28	97.11%
100,000	295.00	584.11	289.11	98.00%
Average Usage 5,725	\$ 31.03	\$ 43.63	\$ 12.60	40.62%
Median Usage 4,500	\$ 27.60	\$ 37.90	\$ 10.30	37.31%

Present Rates:
Monthly Minimum: \$ 15.00
Gallons in Minimum Charge Per 1,000 Gallons -
All Gallons over Min. \$ 2.80

Proposed Rates:
Monthly Minimum: \$ 21.23
Gallons in Minimum Charge Per 1,000 Gallons -
Up to 4,000 \$ 3.58
Up to 10,000 \$ 4.68
Over 10,000 \$ 5.78

Quail Creek Water Company
 Bill Comparison of Present and Proposed Rates
 Residential 3/4 Inch Meter
 Test Year Ended December 31, 2013
 (Excludes all Revenue Related Taxes)

Exhibit
 Schedule H-4
 Page 2
 Witness: Bourassa

Customer Classification	Usage	Present Bill	Proposed Bill	Dollar Increase	Percent Increase
	-	\$ 20.00	\$ 28.30	\$ 8.30	41.50%
	1,000	22.80	31.88	\$ 9.08	39.84%
	2,000	25.60	35.47	\$ 9.87	38.54%
	3,000	28.40	39.05	\$ 10.65	37.49%
	4,000	31.20	42.63	\$ 11.43	36.64%
	5,000	34.00	47.31	\$ 13.31	39.16%
	6,000	36.80	52.00	\$ 15.20	41.30%
	7,000	39.60	56.68	\$ 17.08	43.13%
	8,000	42.40	61.36	\$ 18.96	44.72%
	9,000	45.20	66.05	\$ 20.85	46.12%
	10,000	48.00	70.73	\$ 22.73	47.35%
	12,000	53.60	82.29	\$ 28.69	53.53%
	14,000	59.20	93.86	\$ 34.66	58.55%
	16,000	64.80	105.43	\$ 40.63	62.69%
	18,000	70.40	116.99	\$ 46.59	66.18%
	20,000	76.00	128.56	\$ 52.56	69.15%
	25,000	90.00	157.47	\$ 67.47	74.97%
	30,000	104.00	186.38	\$ 82.38	79.22%
	35,000	118.00	215.30	\$ 97.30	82.46%
	40,000	132.00	244.21	\$ 112.21	85.01%
	45,000	146.00	273.13	\$ 127.13	87.07%
	50,000	160.00	302.04	\$ 142.04	88.78%
	60,000	188.00	359.87	\$ 171.87	91.42%
	70,000	216.00	417.70	\$ 201.70	93.38%
	80,000	244.00	475.53	\$ 231.53	94.89%
	90,000	272.00	533.35	\$ 261.35	96.09%
	100,000	300.00	591.18	\$ 291.18	97.06%
Average Usage		\$ 20.00	\$ 28.30	\$ 8.30	41.50%
Median Usage		\$ 20.00	\$ 28.30	\$ 8.30	41.50%

Present Rates:
 Monthly Minimum: \$ 20.00
 Gallons in Minimum Charge Per 1,000 Gallons -
 All Gallons over Min. \$ 2.80

Proposed Rates:
 Monthly Minimum: \$ 28.30
 Gallons in Minimum Charge Per 1,000 Gallons -
 Up to 4,000 \$ 3.58
 Up to 10,000 \$ 4.68
 Over 10,000 \$ 5.78

Quail Creek Water Company
 Bill Comparison of Present and Proposed Rates
 Customer Classification Residential 1 Inch Meter
 Test Year Ended December 31, 2013
 (Excludes all Revenue Related Taxes)

Exhibit
 Schedule H-4
 Page 3
 Witness: Bourassa

Usage	Present Bill	Proposed Bill	Dollar Increase	Percent Increase
-	\$ 25.00	\$ 35.38	\$ 10.38	41.50%
1,000	27.80	40.06	\$ 12.26	44.09%
2,000	30.60	44.74	\$ 14.14	46.21%
3,000	33.40	49.42	\$ 16.02	47.97%
4,000	36.20	54.11	\$ 17.91	49.46%
5,000	39.00	58.79	\$ 19.79	50.74%
6,000	41.80	63.47	\$ 21.67	51.85%
7,000	44.60	68.15	\$ 23.55	52.81%
8,000	47.40	72.84	\$ 25.44	53.67%
9,000	50.20	77.52	\$ 27.32	54.42%
10,000	53.00	82.20	\$ 29.20	55.10%
12,000	58.60	91.57	\$ 32.97	56.26%
14,000	64.20	100.93	\$ 36.73	57.22%
16,000	69.80	110.30	\$ 40.50	58.02%
18,000	75.40	120.77	\$ 45.37	60.17%
20,000	81.00	132.33	\$ 51.33	63.37%
25,000	95.00	161.25	\$ 66.25	69.73%
30,000	109.00	190.16	\$ 81.16	74.46%
35,000	123.00	219.07	\$ 96.07	78.11%
40,000	137.00	247.99	\$ 110.99	81.01%
45,000	151.00	276.90	\$ 125.90	83.38%
50,000	165.00	305.82	\$ 140.82	85.34%
60,000	193.00	363.64	\$ 170.64	88.42%
70,000	221.00	421.47	\$ 200.47	90.71%
80,000	249.00	479.30	\$ 230.30	92.49%
90,000	277.00	537.13	\$ 260.13	93.91%
100,000	305.00	594.96	\$ 289.96	95.07%
Average Usage	41.70	63.31	\$ 21.61	51.81%
5,965				
Median Usage	37.60	56.45	\$ 18.85	50.13%
4,500				

Present Rates:
 Monthly Minimum: \$ 25.00
 Gallons in Minimum
 Charge Per 1,000 Gallons -
 All Gallons over Min. \$ 2.80

Proposed Rates:
 Monthly Minimum: \$ 35.38
 Gallons in Minimum -
 Charge Per 1,000 Gallons
 Up to 17,000 \$ 4.68
 Over 17,000 \$ 5.78

Quail Creek Water Company
 Bill Comparison of Present and Proposed Rates
 Customer Classification Residential 1.5 Inch Meter
 Test Year Ended December 31, 2013
 (Excludes all Revenue Related Taxes)

Exhibit
 Schedule H-4
 Page 4
 Witness: Bourassa

<u>Usage</u>	<u>Present</u> <u>Bill</u>	<u>Proposed</u> <u>Bill</u>	<u>Dollar</u> <u>Increase</u>	<u>Percent</u> <u>Increase</u>
-	\$ 50.00	\$ 70.75	\$ 20.75	41.50%
1,000	52.80	75.43	22.63	42.87%
2,000	55.60	80.12	24.52	44.09%
3,000	58.40	84.80	26.40	45.20%
4,000	61.20	89.48	28.28	46.21%
5,000	64.00	94.16	30.16	47.13%
6,000	66.80	98.85	32.05	47.97%
7,000	69.60	103.53	33.93	48.75%
8,000	72.40	108.21	35.81	49.46%
9,000	75.20	112.90	37.70	50.13%
10,000	78.00	117.58	39.58	50.74%
12,000	83.60	126.94	43.34	51.85%
14,000	89.20	136.31	47.11	52.81%
16,000	94.80	145.68	50.88	53.67%
18,000	100.40	155.04	54.64	54.42%
20,000	106.00	164.41	58.41	55.10%
25,000	120.00	187.82	67.82	56.52%
30,000	134.00	211.23	77.23	57.64%
35,000	148.00	236.85	88.85	60.03%
40,000	162.00	265.76	103.76	64.05%
45,000	176.00	294.68	118.68	67.43%
50,000	190.00	323.59	133.59	70.31%
60,000	218.00	381.42	163.42	74.96%
70,000	246.00	439.25	193.25	78.56%
80,000	274.00	497.08	223.08	81.41%
90,000	302.00	554.90	252.90	83.74%
100,000	330.00	612.73	282.73	85.68%
Average Usage	\$ 50.00	\$ 70.75	\$ 20.75	41.50%
Median Usage	\$ 50.00	\$ 70.75	\$ 20.75	41.50%

Present Rates:
 Monthly Minimum: \$ 50.00
 Gallons in Minimum -
 Charge Per 1,000 Gallons \$ 2.80
 All Gallons over Min.

Proposed Rates:
 Monthly Minimum: \$ 70.75
 Gallons in Minimum -
 Charge Per 1,000 Gallons
 Up to 33,000 \$ 4.68
 Over 33,000 \$ 5.78

Quail Creek Water Company
Bill Comparison of Present and Proposed Rates
Customer Classification Residential 2 Inch Meter
Test Year Ended December 31, 2013
(Excludes all Revenue Related Taxes)

<u>Usage</u>	<u>Present Bill</u>	<u>Proposed Bill</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>	
-	\$ 80.00	\$ 113.20	\$ 33.20	41.50%	
1,000	82.80	117.88	\$ 35.08	42.37%	
2,000	85.60	122.57	\$ 36.97	43.18%	
3,000	88.40	127.25	\$ 38.85	43.95%	
4,000	91.20	131.93	\$ 40.73	44.66%	
5,000	94.00	136.61	\$ 42.61	45.33%	
6,000	96.80	141.30	\$ 44.50	45.97%	
7,000	99.60	145.98	\$ 46.38	46.57%	
8,000	102.40	150.66	\$ 48.26	47.13%	
9,000	105.20	155.35	\$ 50.15	47.67%	
10,000	108.00	160.03	\$ 52.03	48.17%	
12,000	113.60	169.39	\$ 55.79	49.11%	
14,000	119.20	178.76	\$ 59.56	49.97%	
16,000	124.80	188.13	\$ 63.33	50.74%	
18,000	130.40	197.49	\$ 67.09	51.45%	
20,000	136.00	206.86	\$ 70.86	52.10%	
25,000	150.00	230.27	\$ 80.27	53.51%	
30,000	164.00	253.68	\$ 89.68	54.69%	
35,000	178.00	277.10	\$ 99.10	55.67%	
40,000	192.00	300.51	\$ 108.51	56.52%	
45,000	206.00	323.93	\$ 117.93	57.25%	
50,000	220.00	347.34	\$ 127.34	57.88%	
60,000	248.00	401.87	\$ 153.87	62.04%	
70,000	276.00	459.70	\$ 183.70	66.56%	
80,000	304.00	517.53	\$ 213.53	70.24%	
90,000	332.00	575.35	\$ 243.35	73.30%	
100,000	360.00	633.18	\$ 273.18	75.88%	
Average Usage	73,325	\$ 285.31	\$ 478.93	\$ 193.62	67.86%
Median Usage	70,000	\$ 276.00	\$ 459.70	\$ 183.70	66.56%

Present Rates:				
Monthly Minimum:	\$	80.00		
Gallons in Minimum				-
Charge Per 1,000 Gallons				2.80
All Gallons over Min.	\$			
Proposed Rates:				
Monthly Minimum:	\$	113.20		-
Gallons in Minimum				
Charge Per 1,000 Gallons				4.68
Up to	\$	53,000		5.78
Over	\$	53,000		

Present Rates:
Monthly Minimum: \$ 80.00
Gallons in Minimum -
Charge Per 1,000 Gallons \$ 2.80
All Gallons over Min.

Proposed Rates:
Monthly Minimum: \$ 113.20
Gallons in Minimum -
Charge Per 1,000 Gallons 53,000 \$ 4.68
Up to 53,000 \$ 5.78
Over

Quail Creek Water Company
 Bill Comparison of Present and Proposed Rates
 Customer Classification Commercial 5/8x3/4 Inch Meter
 Test Year Ended December 31, 2013
 (Excludes all Revenue Related Taxes)

Exhibit
 Schedule H-4
 Page 6
 Witness: Bourassa

<u>Usage</u>	<u>Present</u> <u>Bill</u>	<u>Proposed</u> <u>Bill</u>	<u>Dollar</u> <u>Increase</u>	<u>Percent</u> <u>Increase</u>
-	\$ 15.00	\$ 21.23	\$ 6.23	41.50%
1,000	17.80	25.91	8.11	45.55%
2,000	20.60	30.59	9.99	48.50%
3,000	23.40	35.27	11.87	50.74%
4,000	26.20	39.96	13.76	52.50%
5,000	29.00	44.64	15.64	53.93%
6,000	31.80	49.32	17.52	55.10%
7,000	34.60	54.00	19.40	56.08%
8,000	37.40	58.69	21.29	56.92%
9,000	40.20	63.37	23.17	57.64%
10,000	43.00	68.05	25.05	58.26%
12,000	48.60	79.62	31.02	63.82%
14,000	54.20	91.18	36.98	68.24%
16,000	59.80	102.75	42.95	71.82%
18,000	65.40	114.32	48.92	74.79%
20,000	71.00	125.88	54.88	77.30%
25,000	85.00	154.80	69.80	82.11%
30,000	99.00	183.71	84.71	85.57%
35,000	113.00	212.62	99.62	88.16%
40,000	127.00	241.54	114.54	90.19%
45,000	141.00	270.45	129.45	91.81%
50,000	155.00	299.37	144.37	93.14%
60,000	183.00	357.19	174.19	95.19%
70,000	211.00	415.02	204.02	96.69%
80,000	239.00	472.85	233.85	97.85%
90,000	267.00	530.68	263.68	98.76%
100,000	295.00	588.51	293.51	99.49%
Average Usage 5,808	\$ 31.26	\$ 48.42	\$ 17.16	54.89%
Median Usage 2,500	\$ 22.00	\$ 32.93	\$ 10.93	49.69%

Present Rates:
 Monthly Minimum: \$ 15.00
 Gallons in Minimum Charge Per 1,000 Gallons -
 All Gallons over Min. \$ 2.80

Proposed Rates:
 Monthly Minimum: \$ 21.23
 Gallons in Minimum Charge Per 1,000 Gallons -
 Up to 10,000 \$ 4.68
 Over 10,000 \$ 5.78

Quail Creek Water Company
 Bill Comparison of Present and Proposed Rates
 Customer Classification Commercial 3/4 Inch Meter
 Test Year Ended December 31, 2013
 (Excludes all Revenue Related Taxes)

Exhibit
 Schedule H-4
 Page 7
 Witness: Bourassa

Usage	Present Bill	Proposed Bill	Dollar Increase	Percent Increase
-	\$ 20.00	\$ 28.30	\$ 8.30	41.50%
1,000	22.80	32.98	10.18	44.66%
2,000	25.60	37.67	12.07	47.13%
3,000	28.40	42.35	13.95	49.11%
4,000	31.20	47.03	15.83	50.74%
5,000	34.00	51.71	17.71	52.10%
6,000	36.80	56.40	19.60	53.25%
7,000	39.60	61.08	21.48	54.24%
8,000	42.40	65.76	23.36	55.10%
9,000	45.20	70.45	25.25	55.85%
10,000	48.00	75.13	27.13	56.52%
12,000	53.60	86.69	33.09	61.74%
14,000	59.20	98.26	39.06	65.98%
16,000	64.80	109.83	45.03	69.48%
18,000	70.40	121.39	50.99	72.43%
20,000	76.00	132.96	56.96	74.94%
25,000	90.00	161.87	71.87	79.86%
30,000	104.00	190.78	86.78	83.45%
35,000	118.00	219.70	101.70	86.19%
40,000	132.00	248.61	116.61	88.34%
45,000	146.00	277.53	131.53	90.09%
50,000	160.00	306.44	146.44	91.53%
60,000	188.00	364.27	176.27	93.76%
70,000	216.00	422.10	206.10	95.42%
80,000	244.00	479.93	235.93	96.69%
90,000	272.00	537.75	265.75	97.70%
100,000	300.00	595.58	295.58	98.53%
Average Usage	\$ 20.00	\$ 28.30	\$ 8.30	41.50%
Median Usage	\$ 20.00	\$ 28.30	\$ 8.30	41.50%

Present Rates:
 Monthly Minimum: \$ 20.00
 Gallons in Minimum -
 Charge Per 1,000 Gallons \$ 2.80
 All Gallons over Min.

Proposed Rates:
 Monthly Minimum: \$ 28.30
 Gallons in Minimum -
 Charge Per 1,000 Gallons
 Up to 10,000 \$ 4.68
 Over 10,000 \$ 5.78

Quail Creek Water Company
 Bill Comparison of Present and Proposed Rates
 Customer Classification Commercial 1 Inch Meter
 Test Year Ended December 31, 2013

Exhibit
 Schedule H-4
 Page 8
 Witness: Bourassa

Usage	Present Bill	Proposed Bill	Dollar Increase	Percent Increase
-	\$ 25.00	\$ 35.38	\$ 10.38	41.50%
1,000	27.80	40.06	\$ 12.26	44.09%
2,000	30.60	44.74	\$ 14.14	46.21%
3,000	33.40	49.42	\$ 16.02	47.97%
4,000	36.20	54.11	\$ 17.91	49.46%
5,000	39.00	58.79	\$ 19.79	50.74%
6,000	41.80	63.47	\$ 21.67	51.85%
7,000	44.60	68.15	\$ 23.55	52.81%
8,000	47.40	72.84	\$ 25.44	53.67%
9,000	50.20	77.52	\$ 27.32	54.42%
10,000	53.00	82.20	\$ 29.20	55.10%
12,000	58.60	91.57	\$ 32.97	56.26%
14,000	64.20	100.93	\$ 36.73	57.22%
16,000	69.80	110.30	\$ 40.50	58.02%
18,000	75.40	120.77	\$ 45.37	60.17%
20,000	81.00	132.33	\$ 51.33	63.37%
25,000	95.00	161.25	\$ 66.25	69.73%
30,000	109.00	190.16	\$ 81.16	74.46%
35,000	123.00	219.07	\$ 96.07	78.11%
40,000	137.00	247.99	\$ 110.99	81.01%
45,000	151.00	276.90	\$ 125.90	83.38%
50,000	165.00	305.82	\$ 140.82	85.34%
60,000	193.00	363.64	\$ 170.64	88.42%
70,000	221.00	421.47	\$ 200.47	90.71%
80,000	249.00	479.30	\$ 230.30	92.49%
90,000	277.00	537.13	\$ 260.13	93.91%
100,000	305.00	594.96	\$ 289.96	95.07%
Average Usage				
34,704	\$ 122.17	\$ 217.36	\$ 95.19	77.92%
Median Usage				
6,500	\$ 43.20	\$ 65.81	\$ 22.61	52.35%

Present Rates:
 Monthly Minimum: \$ 25.00
 Gallons in Minimum -
 Charge Per 1,000 Gallons
 All Gallons over Min. \$ 2.80

Proposed Rates:
 Monthly Minimum: \$ 35.38
 Gallons in Minimum -
 Charge Per 1,000 Gallons
 Up to 17,000 \$ 4.68
 Over 17,000 \$ 5.78

Quail Creek Water Company
 Bill Comparison of Present and Proposed Rates
 Customer Classification Commercial 1 1/2 Inch Meter
 Test Year Ended December 31, 2013

Exhibit
 Schedule H-4
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 Witness: Bourassa

<u>Usage</u>	<u>Present Bill</u>	<u>Proposed Bill</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
-	\$ 50.00	\$ 70.75	\$ 20.75	41.50%
1,000	52.80	75.43	22.63	42.87%
2,000	55.60	80.12	24.52	44.09%
3,000	58.40	84.80	26.40	45.20%
4,000	61.20	89.48	28.28	46.21%
5,000	64.00	94.16	30.16	47.13%
6,000	66.80	98.85	32.05	47.97%
7,000	69.60	103.53	33.93	48.75%
8,000	72.40	108.21	35.81	49.46%
9,000	75.20	112.90	37.70	50.13%
10,000	78.00	117.58	39.58	50.74%
12,000	83.60	126.94	43.34	51.85%
14,000	89.20	136.31	47.11	52.81%
16,000	94.80	145.68	50.88	53.67%
18,000	100.40	155.04	54.64	54.42%
20,000	106.00	164.41	58.41	55.10%
25,000	120.00	187.82	67.82	56.52%
30,000	134.00	211.23	77.23	57.64%
35,000	148.00	236.85	88.85	60.03%
40,000	162.00	265.76	103.76	64.05%
45,000	176.00	294.68	118.68	67.43%
50,000	190.00	323.59	133.59	70.31%
60,000	218.00	381.42	163.42	74.96%
70,000	246.00	439.25	193.25	78.56%
80,000	274.00	497.08	223.08	81.41%
90,000	302.00	554.90	252.90	83.74%
100,000	330.00	612.73	282.73	85.68%
Average Usage				
80,778	\$ 276.18	\$ 501.57	\$ 225.40	81.61%
Median Usage				
-	\$ 50.00	\$ 70.75	\$ 20.75	41.50%

Present Rates:
 Monthly Minimum: \$ 50.00
 Gallons in Minimum -
 Charge Per 1,000 Gallons \$ 2.80
 All Gallons over Min.

Proposed Rates:
 Monthly Minimum: \$ 70.75
 Gallons in Minimum -
 Charge Per 1,000 Gallons 33,000 \$ 4.68
 Up to 33,000 \$ 5.78
 Over

Quail Creek Water Company
 Bill Comparison of Present and Proposed Rates
 Customer Classification Commercial 2 Inch Meter
 Test Year Ended December 31, 2013

Exhibit
 Schedule H-4
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 Witness: Bourassa

<u>Usage</u>	<u>Present</u> <u>Bill</u>	<u>Proposed</u> <u>Bill</u>	<u>Dollar</u> <u>Increase</u>	<u>Percent</u> <u>Increase</u>
-	\$ 80.00	\$ 113.20	\$ 33.20	41.50%
1,000	82.80	117.88	\$ 35.08	42.37%
2,000	85.60	122.57	\$ 36.97	43.18%
3,000	88.40	127.25	\$ 38.85	43.95%
4,000	91.20	131.93	\$ 40.73	44.66%
5,000	94.00	136.61	\$ 42.61	45.33%
6,000	96.80	141.30	\$ 44.50	45.97%
7,000	99.60	145.98	\$ 46.38	46.57%
8,000	102.40	150.66	\$ 48.26	47.13%
9,000	105.20	155.35	\$ 50.15	47.67%
10,000	108.00	160.03	\$ 52.03	48.17%
12,000	113.60	169.39	\$ 55.79	49.11%
14,000	119.20	178.76	\$ 59.56	49.97%
16,000	124.80	188.13	\$ 63.33	50.74%
18,000	130.40	197.49	\$ 67.09	51.45%
20,000	136.00	206.86	\$ 70.86	52.10%
25,000	150.00	230.27	\$ 80.27	53.51%
30,000	164.00	253.68	\$ 89.68	54.69%
35,000	178.00	277.10	\$ 99.10	55.67%
40,000	192.00	300.51	\$ 108.51	56.52%
45,000	206.00	323.93	\$ 117.93	57.25%
50,000	220.00	347.34	\$ 127.34	57.88%
60,000	248.00	401.87	\$ 153.87	62.04%
70,000	276.00	459.70	\$ 183.70	66.56%
80,000	304.00	517.53	\$ 213.53	70.24%
90,000	332.00	575.35	\$ 243.35	73.30%
100,000	360.00	633.18	\$ 273.18	75.88%

Average Usage				
70,019	\$	276.05	\$	459.81
			\$	183.75
Median Usage				
42,500	\$	199.00	\$	312.22
			\$	113.22

Present Rates:
 Monthly Minimum: \$ 80.00
 Gallons in Minimum -
 Charge Per 1,000 Gallons 2.80
 All Gallons over Min.

Proposed Rates:
 Monthly Minimum: \$ 113.20
 Gallons in Minimum -
 Charge Per 1,000 Gallons
 Up to 53,000 \$ 4.68
 Over 53,000 \$ 5.78

Quail Creek Water Company
 Bill Comparison of Present and Proposed Rates
 Customer Classification Commercial 3 Inch Meter
 Test Year Ended December 31, 2013

Exhibit
 Schedule H-4
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 Witness: Bourassa

<u>Usage</u>	<u>Present</u> <u>Bill</u>	<u>Proposed</u> <u>Bill</u>	<u>Dollar</u> <u>Increase</u>	<u>Percent</u> <u>Increase</u>
-	\$ 150.00	\$ 212.25	\$ 62.25	41.50%
1,000	152.80	216.93	\$ 64.13	41.97%
2,000	155.60	221.62	\$ 66.02	42.43%
3,000	158.40	226.30	\$ 67.90	42.87%
4,000	161.20	230.98	\$ 69.78	43.29%
5,000	164.00	235.66	\$ 71.66	43.70%
6,000	166.80	240.35	\$ 73.55	44.09%
7,000	169.60	245.03	\$ 75.43	44.48%
8,000	172.40	249.71	\$ 77.31	44.84%
9,000	175.20	254.40	\$ 79.20	45.20%
10,000	178.00	259.08	\$ 81.08	45.55%
12,000	183.60	268.44	\$ 84.84	46.21%
14,000	189.20	277.81	\$ 88.61	46.83%
16,000	194.80	287.18	\$ 92.38	47.42%
18,000	200.40	296.54	\$ 96.14	47.97%
20,000	206.00	305.91	\$ 99.91	48.50%
25,000	220.00	329.32	\$ 109.32	49.69%
30,000	234.00	352.73	\$ 118.73	50.74%
35,000	248.00	376.15	\$ 128.15	51.67%
40,000	262.00	399.56	\$ 137.56	52.50%
45,000	276.00	422.98	\$ 146.98	53.25%
50,000	290.00	446.39	\$ 156.39	53.93%
60,000	318.00	493.22	\$ 175.22	55.10%
70,000	346.00	540.05	\$ 194.05	56.08%
80,000	374.00	586.88	\$ 212.88	56.92%
90,000	402.00	633.70	\$ 231.70	57.64%
100,000	430.00	680.53	\$ 250.53	58.26%
Average Usage	\$ 150.00	\$ 212.25	\$ 62.25	41.50%
Median Usage	\$ 150.00	\$ 212.25	\$ 62.25	41.50%

Present Rates:
 Monthly Minimum: \$ 150.00
 Gallons in Minimum -
 Charge Per 1,000 Gallons
 All Gallons over Min. \$ 2.80

Proposed Rates:
 Monthly Minimum: \$ 212.25
 Gallons in Minimum -
 Charge Per 1,000 Gallons
 Up to 100,000 \$ 4.68
 Over 100,000 \$ 5.78

Quail Creek Water Company
Bill Comparison of Present and Proposed Rates
Customer Classification Commercial 6 Inch Meter
Test Year Ended December 31, 2013

Usage	Present Bill	Proposed Bill	Dollar Increase	Percent Increase
-	\$ 500.00	\$ 707.50	\$ 207.50	41.50%
1,000	502.80	712.18	\$ 209.38	41.64%
2,000	505.60	716.87	\$ 211.27	41.79%
3,000	508.40	721.55	\$ 213.15	41.93%
4,000	511.20	726.23	\$ 215.03	42.06%
5,000	514.00	730.91	\$ 216.91	42.20%
6,000	516.80	735.60	\$ 218.80	42.34%
7,000	519.60	740.28	\$ 220.68	42.47%
8,000	522.40	744.96	\$ 222.56	42.60%
9,000	525.20	749.65	\$ 224.45	42.74%
10,000	528.00	754.33	\$ 226.33	42.87%
12,000	533.60	763.69	\$ 230.09	43.12%
14,000	539.20	773.06	\$ 233.86	43.37%
16,000	544.80	782.43	\$ 237.63	43.62%
18,000	550.40	791.79	\$ 241.39	43.86%
20,000	556.00	801.16	\$ 245.16	44.09%
25,000	570.00	824.57	\$ 254.57	44.66%
30,000	584.00	847.98	\$ 263.98	45.20%
35,000	598.00	871.40	\$ 273.40	45.72%
40,000	612.00	894.81	\$ 282.81	46.21%
45,000	626.00	918.23	\$ 292.23	46.68%
50,000	640.00	941.64	\$ 301.64	47.13%
60,000	668.00	988.47	\$ 320.47	47.97%
70,000	696.00	1,035.30	\$ 339.30	48.75%
80,000	724.00	1,082.13	\$ 358.13	49.46%
90,000	752.00	1,128.95	\$ 376.95	50.13%
100,000	780.00	1,175.78	\$ 395.78	50.74%
Average Usage	\$ 500.00	\$ 707.50	\$ 207.50	41.50%
Median Usage	\$ 500.00	\$ 707.50	\$ 207.50	41.50%

Present Rates:
Monthly Minimum: \$ 500.00
Gallons in Minimum -
Charge Per 1,000 Gallons \$ 2.80
All Gallons over Min.

Proposed Rates:
Monthly Minimum: \$ 707.50
Gallons in Minimum -
Charge Per 1,000 Gallons 333,000 \$ 4.68
Up to 333,000 \$
Over 333,000 \$ 5.78

Quail Creek Water Company
 Bill Comparison of Present and Proposed Rates
 Customer Classification 5/8x3/4 Inch Irrigation
 Test Year Ended December 31, 2013

Exhibit
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 Witness: Bourassa

<u>Usage</u>	<u>Present Bill</u>	<u>Proposed Bill</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
-	\$ 15.00	\$ 21.23	\$ 6.23	41.50%
1,000	17.80	25.91	8.11	45.55%
2,000	20.60	30.59	9.99	48.50%
3,000	23.40	35.27	11.87	50.74%
4,000	26.20	39.96	13.76	52.50%
5,000	29.00	44.64	15.64	53.93%
6,000	31.80	49.32	17.52	55.10%
7,000	34.60	54.00	19.40	56.08%
8,000	37.40	58.69	21.29	56.92%
9,000	40.20	63.37	23.17	57.64%
10,000	43.00	68.05	25.05	58.26%
12,000	48.60	79.62	31.02	63.82%
14,000	54.20	91.18	36.98	68.24%
16,000	59.80	102.75	42.95	71.82%
18,000	65.40	114.32	48.92	74.79%
20,000	71.00	125.88	54.88	77.30%
25,000	85.00	154.80	69.80	82.11%
30,000	99.00	183.71	84.71	85.57%
35,000	113.00	212.62	99.62	88.16%
40,000	127.00	241.54	114.54	90.19%
45,000	141.00	270.45	129.45	91.81%
50,000	155.00	299.37	144.37	93.14%
60,000	183.00	357.19	174.19	95.19%
70,000	211.00	415.02	204.02	96.69%
80,000	239.00	472.85	233.85	97.85%
90,000	267.00	530.68	263.68	98.76%
100,000	295.00	588.51	293.51	99.49%
Average Usage	78.21	140.78	62.57	79.99%
Median Usage	16.40	23.57	7.17	43.70%

Present Rates:
 Monthly Minimum: \$ 15.00
 Gallons in Minimum -
 Charge Per 1,000 Gallons \$ 2.80
 All Gallons over Min.

Proposed Rates:
 Monthly Minimum: \$ 21.23
 Gallons in Minimum -
 Charge Per 1,000 Gallons
 Up to 10,000 \$ 4.68
 Over 10,000 \$ 5.78

Quail Creek Water Company
 Bill Comparison of Present and Proposed Rates
 Customer Classification 3/4 Inch Irrigation
 Test Year Ended December 31, 2013

Exhibit
 Schedule H-4
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 Witness: Bourassa

Usage	Present Bill	Proposed Bill	Dollar Increase	Percent Increase
-	\$ 20.00	\$ 28.30	\$ 8.30	41.50%
1,000	22.80	32.98	10.18	44.66%
2,000	25.60	37.67	12.07	47.13%
3,000	28.40	42.35	13.95	49.11%
4,000	31.20	47.03	15.83	50.74%
5,000	34.00	51.71	17.71	52.10%
6,000	36.80	56.40	19.60	53.25%
7,000	39.60	61.08	21.48	54.24%
8,000	42.40	65.76	23.36	55.10%
9,000	45.20	70.45	25.25	55.85%
10,000	48.00	75.13	27.13	56.52%
12,000	53.60	86.69	33.09	61.74%
14,000	59.20	98.26	39.06	65.98%
16,000	64.80	109.83	45.03	69.48%
18,000	70.40	121.39	50.99	72.43%
20,000	76.00	132.96	56.96	74.94%
25,000	90.00	161.87	71.87	79.86%
30,000	104.00	190.78	86.78	83.45%
35,000	118.00	219.70	101.70	86.19%
40,000	132.00	248.61	116.61	88.34%
45,000	146.00	277.53	131.53	90.09%
50,000	160.00	306.44	146.44	91.53%
60,000	188.00	364.27	176.27	93.76%
70,000	216.00	422.10	206.10	95.42%
80,000	244.00	479.93	235.93	96.69%
90,000	272.00	537.75	265.75	97.70%
100,000	300.00	595.58	295.58	98.53%
Average Usage	\$ 20.00	\$ 28.30	\$ 8.30	41.50%
Median Usage	\$ 20.00	\$ 28.30	\$ 8.30	41.50%

Present Rates:
 Monthly Minimum: \$ 20.00
 Gallons in Minimum Charge Per 1,000 Gallons -
 All Gallons over Min. \$ 2.80

Proposed Rates:
 Monthly Minimum: \$ 28.30
 Gallons in Minimum Charge Per 1,000 Gallons -
 Up to 10,000 \$ 4.68
 Over 10,000 \$ 5.78

Quail Creek Water Company
 Bill Comparison of Present and Proposed Rates
 Customer Classification 1 Inch Irrigation
 Test Year Ended December 31, 2013

Exhibit
 Schedule H-4
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 Witness: Bourassa

<u>Usage</u>	<u>Present</u> <u>Bill</u>	<u>Proposed</u> <u>Bill</u>	<u>Dollar</u> <u>Increase</u>	<u>Percent</u> <u>Increase</u>
-	\$ 25.00	\$ 35.38	\$ 10.38	41.50%
1,000	27.80	40.06	\$ 12.26	44.09%
2,000	30.60	44.74	\$ 14.14	46.21%
3,000	33.40	49.42	\$ 16.02	47.97%
4,000	36.20	54.11	\$ 17.91	49.46%
5,000	39.00	58.79	\$ 19.79	50.74%
6,000	41.80	63.47	\$ 21.67	51.85%
7,000	44.60	68.15	\$ 23.55	52.81%
8,000	47.40	72.84	\$ 25.44	53.67%
9,000	50.20	77.52	\$ 27.32	54.42%
10,000	53.00	82.20	\$ 29.20	55.10%
12,000	58.60	91.57	\$ 32.97	56.26%
14,000	64.20	100.93	\$ 36.73	57.22%
16,000	69.80	110.30	\$ 40.50	58.02%
18,000	75.40	120.77	\$ 45.37	60.17%
20,000	81.00	132.33	\$ 51.33	63.37%
25,000	95.00	161.25	\$ 66.25	69.73%
30,000	109.00	190.16	\$ 81.16	74.46%
35,000	123.00	219.07	\$ 96.07	78.11%
40,000	137.00	247.99	\$ 110.99	81.01%
45,000	151.00	276.90	\$ 125.90	83.38%
50,000	165.00	305.82	\$ 140.82	85.34%
60,000	193.00	363.64	\$ 170.64	88.42%
70,000	221.00	421.47	\$ 200.47	90.71%
80,000	249.00	479.30	\$ 230.30	92.49%
90,000	277.00	537.13	\$ 260.13	93.91%
100,000	305.00	594.96	\$ 289.96	95.07%
Average Usage	18,277	\$ 76.18	\$ 122.37	\$ 46.19
Median Usage	-	\$ 25.00	\$ 35.38	\$ 10.38
Present Rates:				
Monthly Minimum:				\$ 25.00
Gallons in Minimum				-
Charge Per 1,000 Gallons				2.80
All Gallons over Min.				
Proposed Rates:				
Monthly Minimum:				\$ 35.38
Gallons in Minimum				-
Charge Per 1,000 Gallons				4.68
Up to				17,000
Over				17,000
				\$ 5.78

Present Rates:
 Monthly Minimum: \$ 25.00
 Gallons in Minimum -
 Charge Per 1,000 Gallons \$ 2.80
 All Gallons over Min.

Proposed Rates:
 Monthly Minimum: \$ 35.38
 Gallons in Minimum -
 Charge Per 1,000 Gallons 17,000 \$ 4.68
 Up to 17,000 \$ 5.78
 Over

Quail Creek Water Company
 Bill Comparison of Present and Proposed Rates
 Customer Classification 1.5 Inch Irrigation
 Test Year Ended December 31, 2013

Exhibit
 Schedule H-4
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 Witness: Bourassa

Usage	Present Bill	Proposed Bill	Dollar Increase	Percent Increase
-	\$ 50.00	\$ 70.75	\$ 20.75	41.50%
1,000	52.80	75.43	\$ 22.63	42.87%
2,000	55.60	80.12	\$ 24.52	44.09%
3,000	58.40	84.80	\$ 26.40	45.20%
4,000	61.20	89.48	\$ 28.28	46.21%
5,000	64.00	94.16	\$ 30.16	47.13%
6,000	66.80	98.85	\$ 32.05	47.97%
7,000	69.60	103.53	\$ 33.93	48.75%
8,000	72.40	108.21	\$ 35.81	49.46%
9,000	75.20	112.90	\$ 37.70	50.13%
10,000	78.00	117.58	\$ 39.58	50.74%
12,000	83.60	126.94	\$ 43.34	51.85%
14,000	89.20	136.31	\$ 47.11	52.81%
16,000	94.80	145.68	\$ 50.88	53.67%
18,000	100.40	155.04	\$ 54.64	54.42%
20,000	106.00	164.41	\$ 58.41	55.10%
25,000	120.00	187.82	\$ 67.82	56.52%
30,000	134.00	211.23	\$ 77.23	57.64%
35,000	148.00	236.85	\$ 88.85	60.03%
40,000	162.00	265.76	\$ 103.76	64.05%
45,000	176.00	294.68	\$ 118.68	67.43%
50,000	190.00	323.59	\$ 133.59	70.31%
60,000	218.00	381.42	\$ 163.42	74.96%
70,000	246.00	439.25	\$ 193.25	78.56%
80,000	274.00	497.08	\$ 223.08	81.41%
90,000	302.00	554.90	\$ 252.90	83.74%
100,000	330.00	612.73	\$ 282.73	85.68%
Average Usage	70,475	\$ 442.00	\$ 194.67	78.71%
Median Usage	55,000	\$ 352.51	\$ 148.51	72.80%

Present Rates:
 Monthly Minimum: \$ 50.00
 Gallons in Minimum -
 Charge Per 1,000 Gallons \$ 2.80
 All Gallons over Min.

Proposed Rates:
 Monthly Minimum: \$ 70.75
 Gallons in Minimum -
 Charge Per 1,000 Gallons 33,000 \$ 4.68
 Up to 33,000 \$ 5.78
 Over

Quail Creek Water Company
 Bill Comparison of Present and Proposed Rates
 Customer Classification 2 Inch Irrigation
 Test Year Ended December 31, 2013

Exhibit
 Schedule H-4
 Page 17
 Witness: Bourassa

<u>Usage</u>	<u>Present Bill</u>	<u>Proposed Bill</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
-	\$ 80.00	\$ 113.20	\$ 33.20	41.50%
1,000	82.80	117.88	35.08	42.37%
2,000	85.60	122.57	36.97	43.18%
3,000	88.40	127.25	38.85	43.95%
4,000	91.20	131.93	40.73	44.66%
5,000	94.00	136.61	42.61	45.33%
6,000	96.80	141.30	44.50	45.97%
7,000	99.60	145.98	46.38	46.57%
8,000	102.40	150.66	48.26	47.13%
9,000	105.20	155.35	50.15	47.67%
10,000	108.00	160.03	52.03	48.17%
12,000	113.60	169.39	55.79	49.11%
14,000	119.20	178.76	59.56	49.97%
16,000	124.80	188.13	63.33	50.74%
18,000	130.40	197.49	67.09	51.45%
20,000	136.00	206.86	70.86	52.10%
25,000	150.00	230.27	80.27	53.51%
30,000	164.00	253.68	89.68	54.69%
35,000	178.00	277.10	99.10	55.67%
40,000	192.00	300.51	108.51	56.52%
45,000	206.00	323.93	117.93	57.25%
50,000	220.00	347.34	127.34	57.88%
60,000	248.00	401.87	153.87	62.04%
70,000	276.00	459.70	183.70	66.56%
80,000	304.00	517.53	213.53	70.24%
90,000	332.00	575.35	243.35	73.30%
100,000	360.00	633.18	273.18	75.88%
Average Usage				
105,846	\$ 376.37	\$ 666.99	\$ 290.62	77.22%
Median Usage				
26,000	\$ 152.80	\$ 234.95	\$ 82.15	53.77%

Present Rates:
 Monthly Minimum: \$ 80.00
 Gallons in Minimum Charge Per 1,000 Gallons -
 All Gallons over Min. \$ 2.80

Proposed Rates:
 Monthly Minimum: \$ 113.20
 Gallons in Minimum Charge Per 1,000 Gallons -
 Up to 53,000 \$ 4.68
 Over 53,000 \$ 5.78

Quail Creek Water Company
 Bill Comparison of Present and Proposed Rates
 Customer Classification 3 Inch Irrigation
 Test Year Ended December 31, 2013

Exhibit
 Schedule H-4
 Page 18
 Witness: Bourassa

<u>Usage</u>	<u>Present</u> <u>Bill</u>	<u>Proposed</u> <u>Bill</u>	<u>Dollar</u> <u>Increase</u>	<u>Percent</u> <u>Increase</u>
-	\$ 150.00	\$ 212.25	\$ 62.25	41.50%
1,000	152.80	216.93	64.13	41.97%
2,000	155.60	221.62	66.02	42.43%
3,000	158.40	226.30	67.90	42.87%
4,000	161.20	230.98	69.78	43.29%
5,000	164.00	235.66	71.66	43.70%
6,000	166.80	240.35	73.55	44.09%
7,000	169.60	245.03	75.43	44.48%
8,000	172.40	249.71	77.31	44.84%
9,000	175.20	254.40	79.20	45.20%
10,000	178.00	259.08	81.08	45.55%
12,000	183.60	268.44	84.84	46.21%
14,000	189.20	277.81	88.61	46.83%
16,000	194.80	287.18	92.38	47.42%
18,000	200.40	296.54	96.14	47.97%
20,000	206.00	305.91	99.91	48.50%
25,000	220.00	329.32	109.32	49.69%
30,000	234.00	352.73	118.73	50.74%
35,000	248.00	376.15	128.15	51.67%
40,000	262.00	399.56	137.56	52.50%
45,000	276.00	422.98	146.98	53.25%
50,000	290.00	446.39	156.39	53.93%
60,000	318.00	493.22	175.22	55.10%
70,000	346.00	540.05	194.05	56.08%
80,000	374.00	586.88	212.88	56.92%
90,000	402.00	633.70	231.70	57.64%
100,000	430.00	680.53	250.53	58.26%
Average Usage	\$ 150.00	\$ 212.25	\$ 62.25	41.50%
Median Usage	\$ 150.00	\$ 212.25	\$ 62.25	41.50%

Present Rates:
 Monthly Minimum: \$ 150.00
 Gallons in Minimum Charge Per 1,000 Gallons -
 All Gallons over Min. \$ 2.80

Proposed Rates:
 Monthly Minimum: \$ 212.25
 Gallons in Minimum Charge Per 1,000 Gallons -
 Up to 100,000 \$ 4.68
 Over 100,000 \$ 5.78

Quail Creek Water Company
 Bill Comparison of Present and Proposed Rates
 Customer Classification 4 Inch Irrigation
 Test Year Ended December 31, 2013

Exhibit
 Schedule H-4
 Page 19
 Witness: Bourassa

Usage	Present Bill	Proposed Bill	Dollar Increase	Percent Increase
-	\$ 250.00	\$ 353.75	\$ 103.75	41.50%
1,000	252.80	358.43	105.63	41.79%
2,000	255.60	363.12	107.52	42.06%
3,000	258.40	367.80	109.40	42.34%
4,000	261.20	372.48	111.28	42.60%
5,000	264.00	377.16	113.16	42.87%
6,000	266.80	381.85	115.05	43.12%
7,000	269.60	386.53	116.93	43.37%
8,000	272.40	391.21	118.81	43.62%
9,000	275.20	395.90	120.70	43.86%
10,000	278.00	400.58	122.58	44.09%
12,000	283.60	409.94	126.34	44.55%
14,000	289.20	419.31	130.11	44.99%
16,000	294.80	428.68	133.88	45.41%
18,000	300.40	438.04	137.64	45.82%
20,000	306.00	447.41	141.41	46.21%
25,000	320.00	470.82	150.82	47.13%
30,000	334.00	494.23	160.23	47.97%
35,000	348.00	517.65	169.65	48.75%
40,000	362.00	541.06	179.06	49.46%
45,000	376.00	564.48	188.48	50.13%
50,000	390.00	587.89	197.89	50.74%
60,000	418.00	634.72	216.72	51.85%
70,000	446.00	681.55	235.55	52.81%
80,000	474.00	728.38	254.38	53.67%
90,000	502.00	775.20	273.20	54.42%
100,000	530.00	822.03	292.03	55.10%
Average Usage				
111,709	\$ 562.78	\$ 876.86	\$ 314.08	55.81%
Median Usage				
80,000	\$ 474.00	\$ 728.38	\$ 254.38	53.67%

Present Rates:
 Monthly Minimum: \$ 250.00
 Gallons in Minimum Charge Per 1,000 Gallons -
 All Gallons over Min. \$ 2.80

Proposed Rates:
 Monthly Minimum: \$ 353.75
 Gallons in Minimum Charge Per 1,000 Gallons -
 Up to 167,000 \$ 4.68
 Over 167,000 \$ 5.78

Customer Classification Residential 5/8x3/4 Inch Meter

Exhibit
Schedule H-5
Page 1
Witness: Boura

[illegible]

Totals	1,736	1,741	1,748	1,754	1,755	1,758	1,758	1,763	1,753	1,765	1,772	1,784	21,087
										Average Usage			5,725
										Median Usage			4,500
										Average # Customers			1,757
										Change in Number of Customers			48

Exhibit
Schedule H-5
Page 2
Witness: Bourassa

Usage From:	Usage To:	Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul	Month of Aug	Month of Sep	Month of Oct	Month of Nov	Month of Dec	Total Year	Cumulative Billing	Cumulative Sales (1,000s)
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1	1,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1,001	2,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2,001	3,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3,001	4,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4,001	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5,001	6,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6,001	7,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7,001	8,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8,001	9,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
9,001	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10,001	12,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12,001	14,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
14,001	16,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
16,001	18,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
18,001	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
20,001	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
25,001	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
30,001	35,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
35,001	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
40,001	45,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
45,001	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
50,001	60,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
60,001	70,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
70,001	80,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
80,001	90,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
90,001	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Totals		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
																Average Usage
																Median Usage
																Average # Customers
																Change in Number of Customers

Quail Creek Water Company

Test Year Ended December 31, 2013

Customer Classification Residential 1 Inch Meter

Exhibit
Schedule H-5
Page 3

Witness: Bourassa

Usage From:	Usage To:	Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul	Month of Aug	Month of Sep	Month of Oct	Month of Nov	Month of Dec	Total Year	Cumulative Billing	Cumulative Gals (1,000s)
1,001	1,000	2	2	1	2	1	3	2	2	1	1	-	2	19	19	-
2,001	2,000	6	4	7	4	15	12	12	12	11	9	5	6	99	118	50
3,001	3,000	13	9	7	6	7	11	11	14	13	16	12	10	122	240	233
4,001	4,000	23	13	19	7	13	10	8	15	13	13	14	21	159	399	630
5,001	5,000	18	29	17	10	12	15	15	16	13	21	24	23	218	617	1,393
6,001	6,000	10	15	20	19	14	13	14	12	19	19	17	19	199	816	2,289
7,001	7,000	19	10	15	19	12	12	17	10	8	9	14	11	152	968	3,125
8,001	8,000	10	9	12	10	9	6	6	11	12	6	10	8	128	1,096	3,957
9,001	9,000	2	6	8	7	7	8	9	9	5	6	7	7	92	1,188	4,647
10,001	10,000	6	4	8	4	6	6	6	6	3	5	7	5	70	1,258	5,242
12,001	12,000	8	7	4	10	5	6	8	7	6	8	1	4	59	1,317	5,803
14,001	14,000	5	2	2	9	8	6	6	6	5	4	5	6	79	1,396	6,672
16,001	16,000	-	1	1	2	4	3	2	4	5	6	7	1	63	1,459	7,491
18,001	18,000	-	-	-	3	2	5	4	-	2	2	2	3	29	1,488	7,926
20,001	20,000	-	2	-	1	1	1	2	-	2	1	3	-	20	1,508	8,266
25,001	25,000	-	-	-	1	1	3	2	-	2	1	1	3	14	1,522	8,532
30,001	30,000	2	1	1	-	1	-	1	2	-	1	-	1	12	1,534	8,802
35,001	35,000	-	-	-	1	-	1	1	-	-	-	-	-	11	1,545	9,104
40,001	40,000	-	-	-	-	-	-	-	-	-	-	1	-	3	1,548	9,202
45,001	45,000	-	-	-	-	-	-	-	-	-	-	-	-	1	1,549	9,239
50,001	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	1,549	9,239
60,001	60,000	-	-	-	-	-	-	-	-	-	-	-	-	-	1,549	9,239
70,001	70,000	-	-	-	-	-	-	-	-	-	-	-	-	-	1,549	9,239
80,001	80,000	-	-	-	-	-	-	-	-	-	-	-	-	-	1,549	9,239
90,001	90,000	-	-	-	-	-	-	-	-	-	-	-	-	-	1,549	9,239
100,001	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	1,549	9,239
Totals		126	129	128	128	130	131	129	129	129	129	130	130	1,549	1,549	9,239

Average Usage
Median Usage
Average # Customers
Change in Number of Customers

5,965
4,500
129
4

Exhibit
Schedule H-5
Page 4
Witness: Bourassa

[illegible]

Totals

Average Usage	-
Median Usage	-
Average # Customers	-
Change in Number of Customers	0

Exhibit
Schedule H-5
Page 5
Witness: Bourassa

[illegible]

Totals

Average Usage	73,325
Median Usage	70,000
Average # Customers	1
Change in Number of Customers	0

Customer Classification Commercial 5/8x3/4 Inch Meter

Exhibit
Schedule H-5
Page 6
Witness: Bourassa

[illegible]

Totals

Average Usage	5,808
Median Usage	2,500
Average # Customers	53
Change in Number of Customers	5

Customer Classification Commercial 3/4 Inch Meter

Exhibit
Schedule H-5
Page 7
Witness: Bourassa

[illegible]

Exhibit
Schedule H-5
Page 8
Witness: Boura

Usage From:	Usage To:	Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul	Month of Aug	Month of Sep	Month of Oct	Month of Nov	Month of Dec	Total Year	Cumulative Billing	Cumulative Gals (1,000s)
-	-	-	-	-	-	-	-	-	1	1	-	-	-	2	2	-
1	1,000	-	-	1	-	-	-	2	1	3	-	1	-	10	12	5
1,001	2,000	-	1	-	-	2	2	1	1	1	1	1	3	17	29	31
2,001	3,000	-	-	-	2	-	1	-	-	-	1	1	2	7	36	48
3,001	4,000	-	-	1	-	-	-	-	-	-	-	1	2	4	40	62
4,001	5,000	-	1	-	1	-	-	-	-	-	-	-	-	2	42	71
5,001	6,000	1	1	-	-	-	-	-	1	-	-	-	-	3	45	88
6,001	7,000	1	-	1	1	-	-	2	-	1	1	1	-	10	49	114
7,001	8,000	-	2	-	1	1	-	-	-	-	1	1	-	6	59	189
8,001	9,000	1	-	-	1	1	-	-	1	1	1	-	-	4	65	240
9,001	10,000	-	-	1	-	-	1	1	1	-	-	-	-	4	69	278
10,001	12,000	-	-	-	-	-	-	1	1	-	-	-	-	1	70	289
12,001	14,000	-	-	-	1	-	-	-	-	-	-	-	-	1	71	302
14,001	16,000	-	-	-	-	-	-	-	-	-	-	-	-	-	71	302
16,001	18,000	-	-	-	-	1	-	-	-	-	-	-	-	1	72	319
18,001	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	72	319
20,001	25,000	-	-	-	-	-	-	-	-	-	1	-	1	2	74	364
25,001	30,000	-	-	-	-	-	1	-	-	-	-	-	-	1	75	391
30,001	35,000	-	-	-	-	-	-	-	1	-	-	-	-	3	78	489
35,001	40,000	-	-	-	-	-	-	1	1	1	-	-	-	1	79	526
40,001	45,000	-	-	-	-	-	-	-	-	-	-	-	-	-	79	526
45,001	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	79	526
50,001	60,000	-	-	-	-	-	-	60,001	70,000	-	-	-	-	-	79	526
60,001	70,000	-	-	-	-	-	-	-	-	-	-	-	-	-	79	526
70,001	80,000	-	-	-	-	-	-	-	-	-	-	-	-	-	79	526
80,001	90,000	-	-	-	-	-	-	-	-	-	-	-	-	-	79	526
90,001	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	80	651
124,750	124,750	-	-	-	-	-	-	-	-	-	-	-	-	1	81	760
109,340	109,340	-	-	-	-	-	-	-	-	-	-	-	-	1	81	760
139,950	139,950	-	1	-	-	-	-	-	-	-	-	-	-	1	82	900
190,800	190,800	-	-	1	1	-	-	-	-	-	-	-	-	1	83	1,091
196,420	196,420	-	-	-	-	1	-	-	-	-	-	-	-	1	84	1,287
320,200	320,200	-	-	-	-	-	1	-	-	-	-	-	-	1	85	1,607
378,070	378,070	-	-	-	-	-	-	1	-	-	-	-	-	1	86	1,986
202,250	202,250	-	-	-	-	-	-	-	1	1	-	-	-	1	87	2,188
414,860	414,860	-	-	-	-	-	-	-	-	-	-	-	-	1	88	2,603
192,830	192,830	-	-	-	-	-	-	-	-	-	1	-	-	1	89	2,796
362,580	362,580	-	-	-	-	-	-	-	-	-	-	1	-	1	90	3,158
-	-	-	-	-	-	-	-	-	-	-	-	-	1	1	91	3,158
-	-	-	-	-	-	-	-	-	-	-	-	-	1	-	91	3,158

Customer Classification	Commercial 1 1/2 Inch Meter
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Exhibit
Schedule H-5
Page 9
Witness: Bourassa

Usage From:	Usage To:	Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul	Month of Aug	Month of Sep	Month of Oct	Month of Nov	Month of Dec	Total Year	Cumulative Billing	Cumulative Gals (1,000s)
-	-	2	2	2	2	1	1	1	2	2	2	1	1	19	19	-
1,001	1,000	-	-	-	-	1	-	-	-	-	-	-	-	1	20	1
2,001	2,000	-	-	-	-	-	-	-	-	-	-	-	-	-	20	1
3,001	3,000	-	-	-	-	-	-	-	-	-	-	-	-	1	21	3
4,001	4,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
5,001	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
6,001	6,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
7,001	7,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
8,001	8,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
9,001	9,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
10,001	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
12,001	12,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
14,001	14,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
16,001	16,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
18,001	18,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
20,001	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
25,001	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
30,001	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
35,001	35,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
40,001	40,000	-	1	-	-	-	-	-	-	-	-	-	-	-	21	3
45,001	45,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
50,001	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
60,001	60,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
70,001	70,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
80,001	80,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
90,001	90,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
100,001	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	21	3
115,500	115,500	1	-	-	-	-	-	-	-	-	-	-	-	-	21	3
100,700	100,700	-	-	1	-	-	-	-	-	-	-	-	-	1	22	31
324,000	324,000	-	-	-	1	-	-	-	-	-	-	-	-	1	22	31
445,200	445,200	-	-	-	-	-	-	-	-	-	-	-	-	1	23	68
118,200	118,200	-	-	-	-	-	-	1	-	-	-	-	-	1	24	111
333,700	333,700	-	-	-	-	-	-	-	-	-	-	-	-	1	25	158
359,800	359,800	-	-	-	-	-	-	-	-	-	-	-	-	-	25	158
191,200	191,200	-	-	-	-	-	-	-	-	-	-	-	-	-	25	158
186,500	186,500	-	-	-	-	-	-	-	-	-	-	-	-	-	25	158
346,000	346,000	-	-	-	-	-	-	-	-	-	-	-	-	-	25	158
229,200	229,200	-	-	-	-	-	-	-	-	-	-	1	-	-	26	274
-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	27	374
-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	28	698
-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	29	1,143
-	-	-	-	-	-	-	-	1	-	-	-	-	-	1	30	1,262
-	-	-	-	-	-	-	-	-	1	-	-	-	-	1	31	1,595
-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	32	1,955
-	-	-	-	-	-	-	-	-	-	1	-	-	-	1	33	2,146
-	-	-	-	-	-	-	-	-	-	-	1	-	-	1	34	2,333
-	-	-	-	-	-	-	-	-	-	-	-	1	-	1	35	2,679
-	-	-	-	-	-	-	-	-	-	-	-	-	1	1	36	2,908
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	36	2,908

Exhibit
Schedule H-5
Page 10
Witness: Bourassa

Usage From:	Usage To:	Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul	Month of Aug	Month of Sep	Month of Oct	Month of Nov	Month of Dec	Total Year	Cumul. alive Billing	Cumul. alive Cals (1,000s)
-	1,000	1	-	1	1	1	1	1	1	1	1	1	1	12	12	-
1,001	2,000	-	-	-	-	-	-	-	1	-	-	-	-	1	13	1
2,001	3,000	-	-	-	-	-	-	-	-	-	-	-	-	-	13	1
3,001	4,000	-	-	-	-	-	-	-	-	-	-	-	1	1	14	3
4,001	5,000	1	1	1	1	1	1	1	1	1	2	1	-	10	24	38
5,001	6,000	-	-	-	-	-	-	-	-	-	-	-	-	-	25	43
6,001	7,000	-	-	1	-	-	-	-	-	-	-	-	-	-	25	43
7,001	8,000	1	-	-	-	-	-	-	-	-	-	-	1	3	28	62
8,001	9,000	-	1	-	-	-	-	1	1	-	1	-	-	3	31	85
9,001	10,000	-	-	-	-	-	-	-	-	-	-	-	1	2	33	102
10,001	12,000	1	1	-	1	-	1	-	1	-	-	-	-	4	37	140
12,001	14,000	-	-	-	1	-	-	-	-	2	-	-	-	5	42	195
14,001	16,000	-	-	-	1	-	1	-	-	-	-	-	-	3	45	234
16,001	18,000	-	1	-	-	-	-	-	-	-	-	-	-	2	47	264
18,001	20,000	-	-	-	-	-	-	-	-	-	-	-	-	1	48	281
20,001	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	48	281
25,001	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	48	281
30,001	35,000	-	-	-	-	-	-	-	-	-	-	-	-	-	48	281
35,001	40,000	-	-	-	-	-	-	-	-	-	-	-	1	1	49	313
40,001	45,000	-	-	-	-	-	1	-	-	-	-	-	-	-	49	313
45,001	50,000	-	1	-	-	-	1	-	1	-	1	-	-	3	52	441
50,001	60,000	1	-	1	1	-	1	-	1	2	-	1	1	8	62	976
60,001	70,000	-	-	-	-	-	1	-	-	-	1	-	-	4	66	1,236
70,001	80,000	1	1	-	1	-	-	-	1	-	-	-	1	7	73	1,761
80,001	90,000	1	-	-	-	2	-	-	-	-	-	-	-	1	80	2,356
90,001	100,000	-	1	-	-	-	-	-	1	-	1	-	-	1	81	2,451
120,900	120,900	1	-	-	-	-	-	-	-	-	-	-	-	1	82	2,571
162,300	162,300	1	-	-	-	-	-	-	-	-	-	-	-	1	83	2,734
102,800	102,800	-	1	-	-	-	-	-	-	-	-	-	-	1	84	2,837
195,900	195,900	-	1	-	-	-	-	-	-	-	-	-	-	1	85	3,032
122,600	122,600	-	-	1	-	-	-	-	-	-	-	-	-	1	86	3,155
141,300	141,300	-	-	1	-	-	-	-	-	-	-	-	-	1	87	3,296
104,500	104,500	-	-	-	1	-	-	-	-	-	-	-	-	1	88	3,401
202,600	202,600	-	-	-	1	-	-	-	-	-	-	-	-	1	89	3,603
241,600	241,600	-	-	-	1	-	-	-	-	-	-	-	-	1	90	3,845
219,700	219,700	-	-	-	-	1	-	-	-	-	-	-	-	1	91	4,065
276,200	276,200	-	-	-	-	1	-	-	-	-	-	-	-	1	92	4,341
218,900	218,900	-	-	-	-	-	1	-	-	-	-	-	-	1	93	4,560
318,200	318,200	-	-	-	-	-	1	-	-	-	-	-	-	1	94	4,878
462,900	462,900	-	-	-	-	-	-	1	-	-	-	-	-	1	95	5,341
355,300	355,300	-	-	-	-	-	-	-	1	-	-	-	-	1	96	5,696
261,100	261,100	-	-	-	-	-	-	-	-	-	-	-	-	1	97	5,957
180,700	180,700	-	-	-	-	-	-	-	-	1	-	-	-	1	98	6,138
392,300	392,300	-	-	-	-	-	-	-	-	-	-	-	-	1	99	6,530
112,600	112,600	-	-	-	-	-	-	-	-	-	1	-	-	1	100	6,643
166,700	166,700	-	-	-	-	-	-	-	-	-	-	1	-	1	101	6,810
332,300	332,300	-	-	-	-	-	-	-	-	-	-	1	-	1	102	7,142
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	102	7,142

Exhibit
Schedule H-5
Page 11
Witness: Bourassa

[illegible]

Quail Creek Water Company
Test Year Ended December 31, 2013
Customer Classification Commercial

Exhibit
Schedule H-5
Page 12
Witness: Bourassa

Usage From:	Usage To:	Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul	Month of Aug	Month of Sep	Month of Oct	Month of Nov	Month of Dec	Total Year	Cumul-ative Billing	Cumul-ative Gals (1,000s)
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1,001	1,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2,001	2,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3,001	3,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4,001	4,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5,001	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6,001	6,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7,001	7,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8,001	8,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
9,001	9,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10,001	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12,001	12,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
14,001	14,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
16,001	16,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
18,001	18,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
20,001	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
25,001	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
30,001	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
35,001	35,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
40,001	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
45,001	45,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
50,001	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
60,001	60,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
70,001	70,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
80,001	80,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
90,001	90,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
90,001	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Totals																
Average Usage																
Median Usage																
Average # Customers																
Change in Number of Customers																

Quail Creek Water Company
 Test Year Ended December 31, 2013
 Customer Classification 5/8x3/4 Inch Irrigation

Exhibit
 Schedule H-5
 Page 13
 Witness: Bourassa

Usage From:	Usage To:	Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul	Month of Aug	Month of Sep	Month of Oct	Month of Nov	Month of Dec	Total Year	Cumulative Billing	Cumulative Gals (1,000s)
1	1,000	3	2	3	2	4	4	5	5	8	5	5	4	50	50	8
1,001	2,000	1	1	1	1	1	2	1	2	1	2	1	2	16	66	10
2,001	3,000	1	-	-	-	-	-	-	-	-	-	-	-	-	67	10
3,001	4,000	-	-	-	-	-	-	-	-	-	-	-	-	-	67	10
4,001	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	72	27
5,001	6,000	-	-	-	-	-	-	-	-	-	-	-	-	-	74	36
6,001	7,000	-	-	-	-	-	-	-	-	-	-	-	-	-	74	36
7,001	8,000	1	2	2	-	1	1	-	-	-	-	-	-	-	74	36
8,001	9,000	-	1	-	2	2	1	-	-	-	-	-	1	8	82	96
9,001	10,000	-	-	1	-	1	-	1	-	-	1	-	-	8	90	164
10,001	12,000	1	-	-	1	-	1	-	-	-	-	-	-	3	93	193
12,001	14,000	-	-	-	1	-	-	-	-	-	-	-	-	6	99	259
14,001	16,000	1	-	-	-	-	-	-	-	-	-	-	-	1	100	272
16,001	18,000	-	-	-	-	-	-	-	-	-	-	-	-	1	101	287
18,001	20,000	-	-	1	1	2	-	-	-	-	-	-	-	1	102	304
20,001	25,000	-	-	1	-	-	-	-	-	-	-	-	-	4	106	380
25,001	30,000	-	1	-	1	-	-	1	-	1	-	-	1	7	113	537
30,001	35,000	-	-	-	-	-	-	-	-	-	-	-	-	3	116	620
35,001	40,000	-	-	-	-	-	-	-	-	-	-	-	-	1	117	652
40,001	45,000	-	-	-	1	-	-	-	1	-	-	-	-	3	120	765
45,001	50,000	-	-	-	-	-	-	-	-	-	-	-	1	1	121	807
50,001	60,000	-	1	-	-	-	-	-	-	-	-	-	-	-	121	807
60,001	70,000	-	-	-	-	-	-	-	-	-	-	-	-	1	122	862
70,001	80,000	-	1	-	-	-	-	-	-	-	-	-	-	2	124	1,012
80,001	90,000	-	-	-	-	-	-	-	-	-	-	-	-	-	124	1,012
90,001	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	124	1,012
100,001	171,500	-	-	-	-	-	1	-	-	-	-	2	-	2	126	1,202
171,501	513,700	-	-	-	-	-	-	1	-	-	-	-	-	1	127	1,374
513,701	732,920	-	-	-	-	-	-	-	-	-	-	-	-	1	128	1,887
732,921	155,400	1	-	-	-	-	-	-	-	-	1	-	-	1	129	2,620
155,401	182,000	-	-	-	-	-	-	-	-	-	-	-	-	1	130	2,776
182,001	-	-	-	-	-	-	-	-	-	-	-	-	-	1	131	2,958
Totals	-	9	9	9	11	11	10	11	13	13	12	12	11	131	131	2,958
														22,577	500	
														Average Usage	11	
														Median Usage	2	
														Average # Customers		
														Change in Number of Customers		

Customer Classification 3/4 Inch Irrigation

Exhibit
Schedule H-5

Witness: Bourassa

[illegible]

Quail Creek Water Company
 Test Year Ended December 31, 2013
 Customer Classification 1 Inch Irrigation

Exhibit
 Schedule H-5
 Page 15
 Witness: Bourassa

Usage From:	Usage To:	Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul	Month of Aug	Month of Sep	Month of Oct	Month of Nov	Month of Dec	Total Year	Cumulative Billing	Cumulative Gals (1,000s)
1	1,000	2	2	2	2	1	1	2	2	1	2	1	2	20	20	2
1,001	2,000	-	-	-	-	1	-	-	-	-	-	-	-	3	23	2
2,001	3,000	-	-	1	-	-	-	-	-	-	-	-	-	-	23	2
3,001	4,000	-	-	-	-	-	-	-	-	-	-	-	-	1	24	4
4,001	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	24	4
5,001	6,000	-	-	-	-	-	-	-	-	-	-	-	-	-	24	4
6,001	7,000	-	-	-	-	-	-	-	-	-	-	-	-	-	24	4
7,001	8,000	-	-	-	-	-	-	-	-	-	-	-	-	-	24	4
8,001	9,000	-	-	-	-	-	-	-	-	-	-	-	-	-	24	4
9,001	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	24	4
10,001	12,000	-	-	-	-	-	-	-	-	-	-	-	-	-	24	4
12,001	14,000	-	-	-	-	-	-	-	-	-	-	-	-	-	24	4
14,001	16,000	-	-	-	-	-	-	-	-	-	-	-	-	-	24	4
16,001	18,000	-	-	-	-	-	-	-	-	-	-	-	-	-	24	4
18,001	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	24	4
20,001	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	24	4
25,001	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	24	4
30,001	35,000	-	-	-	-	-	-	-	-	-	-	-	-	-	24	4
35,001	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-	24	4
40,001	45,000	-	-	-	-	-	-	-	-	-	-	-	-	-	24	4
45,001	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	24	4
50,001	60,000	-	-	-	-	-	-	-	1	1	1	-	1	5	29	279
60,001	70,000	-	-	-	-	1	-	-	-	-	-	-	-	3	32	474
70,001	80,000	-	-	-	-	-	-	-	-	-	-	-	-	-	32	474
80,001	90,000	-	-	-	-	-	-	-	-	-	-	-	-	-	32	474
90,001	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	32	474
129,150	129,150	-	-	-	1	-	-	-	-	-	-	-	-	1	33	603
Totals		2	2	3	3	3	3	3	3	3	3	2	3	33	33	603

Average Usage
 Median Usage
 Average # Customers
 Change in Number of Customers

18,277
 -
 3
 1

Quail Creek Water Company
 Test Year Ended December 31, 2013
 Customer Classification 1.5 Inch Irrigation

Exhibit
 Schedule H-5
 Page 16
 Witness: Bourassa

Usage From:	Usage To:	Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul	Month of Aug	Month of Sep	Month of Oct	Month of Nov	Month of Dec	Total Year	Cumulative Billing	Cumulative Gals (1,000s)
1	1,000	-	-	-	-	-	-	-	1	1	1	-	-	3	3	-
1,001	2,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-
2,001	3,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-
3,001	4,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-
4,001	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-
5,001	6,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-
6,001	7,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-
7,001	8,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-
8,001	9,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-
9,001	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-
10,001	12,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-
12,001	14,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-
14,001	16,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-
16,001	18,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-
18,001	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-
20,001	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-
25,001	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-
30,001	35,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	-
35,001	40,000	-	-	-	-	-	-	-	-	1	-	-	-	1	4	33
40,001	45,000	-	-	-	-	-	-	-	-	-	-	-	-	-	5	70
45,001	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	5	70
50,001	60,000	-	-	-	-	-	-	-	-	-	-	-	-	-	6	118
60,001	70,000	1	-	-	1	-	-	-	-	-	-	-	1	3	9	283
70,001	80,000	-	-	-	-	-	-	-	-	-	1	-	-	2	11	413
80,001	90,000	-	-	-	-	-	-	-	-	-	-	-	-	-	11	413
90,001	100,000	-	1	-	-	-	-	-	-	-	-	1	-	-	13	603
278,500	278,500	-	-	-	-	-	1	-	-	-	-	-	-	1	14	881
132,000	132,000	-	-	-	-	-	-	-	-	-	-	1	-	1	15	1,013
114,600	114,600	-	-	-	-	-	-	-	-	-	-	-	1	1	16	1,128
-	-	-	-	-	-	-	-	-	-	-	-	-	1	-	16	1,128
Totals		1	1	1	1	1	1	-	2	2	2	2	2	16	16	

Average Usage 70,475
 Median Usage 55,000
 Average # Customers 1
 Change in Number of Customers 1

Exhibit
Schedule H-5
Page 17
Witness: Boura

[illegible]

Exhibit
Schedule H-5
Page 18
Witness: Bourassa

Usage From:	Usage To:	Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul	Month of Aug	Month of Sep	Month of Oct	Month of Nov	Month of Dec	Total Year	Cumulative Billing	Cumulative Gals (1,000s)
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1,001	1,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2,001	2,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3,001	3,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4,001	4,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5,001	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6,001	6,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7,001	7,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8,001	8,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
9,001	9,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10,001	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12,001	12,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
14,001	14,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
16,001	16,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
18,001	18,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
20,001	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
25,001	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
30,001	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
35,001	35,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
40,001	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
45,001	45,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
50,001	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
60,001	60,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
70,001	70,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
80,001	80,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
90,001	90,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
90,001	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Totals																
Average Usage																
Median Usage																
Average # Customers																
Change in Number of Customers																

Quail Creek Water Company
 Test Year Ended December 31, 2013
 Customer Classification 4 Inch Irrigation

Exhibit
 Schedule H-5
 Page 19
 Witness: Bourassa

Usage From:	Usage To:	Month of Jan	Month of Feb	Month of Mar	Month of Apr	Month of May	Month of Jun	Month of Jul	Month of Aug	Month of Sep	Month of Oct	Month of Nov	Month of Dec	Total Year	Cumulative Billing	Cumulative Gals (1,000s)
1	1,000	-	-	-	-	-	-	-	-	-	-	-	1	-	1	1
1,001	2,000	-	-	-	-	-	-	-	-	-	-	-	-	-	1	1
2,001	3,000	-	-	-	-	-	-	-	-	-	-	-	-	1	2	3
3,001	4,000	-	1	-	-	-	-	-	-	-	-	-	-	1	3	7
4,001	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	7
5,001	6,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	7
6,001	7,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	7
7,001	8,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	7
8,001	9,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	7
9,001	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3	7
10,001	12,000	1	-	-	-	-	-	-	-	-	-	-	-	1	4	18
12,001	14,000	-	-	-	-	-	-	-	-	-	-	-	-	-	4	18
14,001	16,000	-	-	-	-	-	-	-	-	-	-	-	-	-	4	18
16,001	18,000	-	-	-	-	-	-	-	-	-	-	-	-	-	4	18
18,001	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	4	18
20,001	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	4	18
25,001	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	4	18
30,001	35,000	-	-	-	-	-	-	-	-	-	-	-	-	-	4	18
35,001	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-	4	18
40,001	45,000	-	-	-	-	-	-	-	-	-	-	-	-	-	4	18
45,001	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	4	18
50,001	60,000	-	-	-	-	-	-	-	-	-	-	-	-	-	4	18
60,001	70,000	-	-	-	-	-	-	-	-	-	1	1	-	2	6	148
70,001	80,000	-	-	-	-	-	-	-	-	-	-	-	-	-	6	148
80,001	90,000	-	-	-	1	-	-	-	-	-	-	-	-	1	7	233
90,001	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	7	233
100,001	141,000	-	-	-	-	1	-	-	-	-	-	-	-	1	8	374
141,001	141,000	-	-	-	-	-	-	-	-	-	-	-	-	1	9	587
213,000	213,000	-	-	-	-	-	1	-	-	-	-	-	-	1	10	938
351,000	351,000	-	-	-	-	-	-	-	1	-	-	-	-	1	11	1,167
229,000	229,000	-	-	-	-	-	-	-	-	-	-	-	-	1	12	1,341
174,000	174,000	-	-	-	-	-	-	-	-	1	-	-	-	1	12	1,341
Totals		1	1	1	1	1	1	1	1	1	1	1	1	-	12	1,341

Average Usage 111,709
 Median Usage 80,000
 Average # Customers 1
 Change in Number of Customers -

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Telephone (602) 916-5000

4 Attorneys for Quail Creek Water Company, Inc.
5
6

7 **BEFORE THE ARIZONA CORPORATION COMMISSION**

8
9 IN THE MATTER OF THE APPLICATION
10 OF QUAIL CREEK WATER COMPANY,
11 INC., AN ARIZONA CORPORATION,
12 FOR A DETERMINATION OF THE FAIR
13 VALUE OF ITS UTILITY PLANTS AND
PROPERTY AND FOR INCREASES IN
14 ITS WATER RATES AND CHARGES FOR
15 UTILITY SERVICE BASED THEREON.

DOCKET NO: W-02514A-14-_____

16 **DIRECT TESTIMONY OF**
17 **THOMAS J. BOURASSA**
18 **COST OF CAPITAL**

19 **September 19, 2014**
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9524673.1/036331.0002

1 **I. INTRODUCTION AND QUALIFICATION**

2 **Q. PLEASE STATE YOUR NAME AND ADDRESS.**

3 A. My name is Thomas J. Bourassa. My business address is 139 W. Wood Drive,
4 Phoenix, Arizona 85029.

5 **Q. ARE YOU THE SAME THOMAS J. BOURASSA THAT CONCURRENTLY**
6 **FILED DIRECT TESTIMONY ON RATE BASE, INCOME STATEMENT,**
7 **REVENUE REQUIREMENT AND RATE DESIGN IN THIS DOCKET?**

8 A. Yes, and all of my background information and testimony regarding my
9 qualifications are contained in that portion of my direct testimony.

10 **II. SUMMARY OF TESTIMONY AND THE PROPOSED COST OF CAPITAL**
11 **FOR THE COMPANY**

12 **Q. WHAT IS THE PURPOSE OF THIS PORTION OF YOUR DIRECT**
13 **TESTIMONY?**

14 A. This portion of my direct testimony focuses on cost of capital issues. I will testify
15 in support of Quail Creek Water Company, Inc.'s ("QCW" or "Company")
16 proposed rate of return on its fair value rate base ("FVRB"). I am sponsoring the
17 Company's D Schedules, which are attached to this testimony. There are 19
18 schedules and 2 exhibits that support my cost of capital testimony. As noted
19 above, I am also sponsoring direct testimony that addresses the Company's rate
20 base, income statement (revenue and operating expenses), required increase in
21 revenue, and its rate design and proposed rates and charges for service.
22 For convenience, that testimony and my related schedules are contained in separate
23 volumes.

24 **Q. PLEASE SUMMARIZE YOUR COST OF CAPITAL TESTIMONY.**

25 A. I have determined that the cost of equity for the publicly traded water utilities falls
26 in the range of 9.8 percent to 10.3 percent with the midpoint of the range at

1 10.1 percent. After considering the differences in business and financial risk
2 between QCW and the publicly traded water utilities, the cost of equity for QCW
3 falls in the range of 9.7 percent to 10.2 percent with a mid-point of 10.0 percent. I
4 am recommending a return on equity ("ROE") of 10.0 percent for QCW.

5 **Q. WHAT IS THE RECOMMENDED CAPITAL STRUCTURE FOR QCW?**

6 A. The actual capital structure at the end of the test year (December 31, 2013) was 100
7 percent equity.

8 **Q. WHAT IS THE WEIGHTED AVERAGE COST OF CAPITAL?**

9 A. The weighted cost of capital based upon a pro forma capital structure consisting of
10 0 percent debt and 100 percent equity and a cost of equity of 10.0 percent is 10.0
11 percent as shown on Schedule D-1.

12 **Q. PLEASE SUMMARIZE THE APPROACH YOU USED TO ESTIMATE**
13 **THE COST OF EQUITY FOR THE COMPANY.**

14 A. The cost of equity for QCW cannot be estimated directly because the Company's
15 equity is not in the form of a publicly traded security and thus there is no market
16 data for QCW. Consequently, I applied market based models (Discounted Cash
17 Flow ("DCF"), Risk Premium Model ("RPM"), Capital Asset Pricing Model
18 ("CAPM"), and Modified CAPM ("MCAPM")) using data from a sample of water
19 utilities selected from the Value Line Investment Survey. There are seven water
20 utilities in my sample: American States Water, Aqua America, California Water,
21 Connecticut Water, Middlesex Water, SJW Corp., and York Water Company.
22 As explained later in my testimony, these companies aren't really comparable to
23 QCW, but they are water utilities with available market data and the Utilities
24 Division Staff has relied on data for these water utilities in a number of recent
25 water and sewer utility rate cases.

1 My DCF analyses indicate ROEs in the range of 9.4 percent to 9.6 percent
2 with a midpoint of 9.5 percent. My RPM analysis indicates an ROE of 10.6
3 percent. My CAPM analyses, again using the same sample group, indicate that
4 ROEs in the range of 9.5 percent to 11.4 percent are appropriate with a midpoint of
5 10.5 percent. All of the results on my market-based models are before
6 consideration of the relative difference in risk (both business and financial)
7 between the sample water companies and QCW.

8 My ROE estimates before consideration of the risk associated with an
9 investment in QCW are in the range of 9.8 percent to 10.3 percent with a midpoint
10 of 10.1 percent. My ROE estimates, after consideration of the business and
11 financial risk associated with QCW compared to the water proxy group, are in the
12 range of 9.7 percent to 10.2 percent with a midpoint of 10.0 percent. Given
13 QCW's relatively small size compared to the larger publicly-traded utilities used in
14 my sample, the regulatory methods and policies used in this jurisdiction, and
15 difference in business and financial risk, it is my opinion that at the present time,
16 a cost of equity of no less than 10.0 percent is warranted. A summary of my cost
17 of equity analysis result is shown on Schedule D-4.1.

18 **III. OVERVIEW OF THE RELATIONSHIP BETWEEN RISK AND THE**
19 **EXPECTED RETURN ON AN INVESTMENT**

20 **Q. HOW IS THE COST OF EQUITY TYPICALLY ANALYZED?**

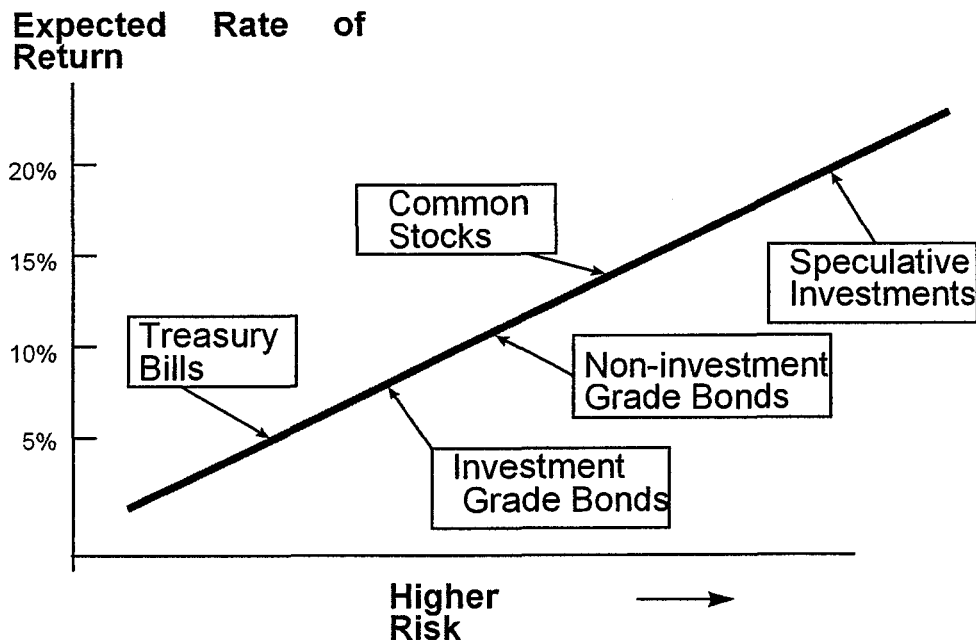
21 A. The cost of equity is the rate of return that equity investors expect to receive on
22 their investment. Investors can choose from numerous investment options, not
23 simply publicly traded stock. Investments have varying degrees of risk, ranging
24 from relatively low risk assets such as Treasury securities to somewhat higher risk
25 corporate bonds to even higher risk common stocks. As the level of risk increases,
26 investors require higher returns on their investment. Finance models that are used

to estimate the cost of equity rely on this basic concept.

Q. CAN YOU ILLUSTRATE THE CAPITAL MARKET RISK-RETURN CONCEPT?

A. Yes. The following graph depicts the risk-return relationship that has become widely known as the Capital Market Line ("CML"). The CML illustrates in a general way the risk-return relationship.

The Capital Market Line (CML)



The CML can be viewed as a continuum of the available investment opportunities for investors. Investment risk increases as you move upward and to the right along the CML. Again, the return required by investors increases with the risk.

1 **Q. HOW DOES THE RISK-RETURN TRADE OFF CONCEPT WORK IN**
2 **THE CAPITAL MARKET?**

3 A. As indicated by the CML, the allocation of capital in a free market economy is
4 based upon the relative risk of, and expected return from, an investment.
5 In general, investors rank investment opportunities in the order of their relative
6 risks. Investment alternatives in which the expected return is commensurate with
7 the perceived risk become viable investment options. If all other factors remain
8 equal, the greater the risk, the higher the rate of return investors will require to
9 compensate them for the possibility of loss of either the principal amount invested
10 or the expected annual income from such investment.

11 Short-term Treasury bills provide a high degree of certainty and in nominal
12 terms (after considering inflation) are considered virtually risk free. Long-term
13 bonds and preferred stocks, having priority claims to assets and fixed income
14 payments, are relatively low risk, but are not risk free. The market values of long-
15 term bonds often fluctuate when government policies or other factors cause interest
16 rates to change. Common stocks are higher and to the right on the CML continuum
17 because they are exposed to more risk. Common stock risk includes the nature of
18 the underlying business and financial strength of the issuing corporation as well as
19 market-wide factors, such as general changes in capital costs.

20 The capital markets reflect investor expectations and requirements each day
21 through market prices. Prices for stocks and bonds change to reflect investor
22 expectations and the relative attractiveness of one investment relative to others.
23 While the example provided above seems straightforward, returns on common
24 stocks are not directly observable in advance, in contrast to debt or preferred stocks
25 with fixed payment terms. This means that these returns must be estimated from
26 market data. Estimating the cost of equity capital should be a matter of informed

1 judgment about the relative risk of the investment in question and the expected rate
2 of return characteristics of other alternative investments.

3 The estimation of a utility's cost of equity is complex. It requires an
4 analysis of the factors influencing the cost of various types of capital, such as
5 interest on long-term debt, dividends on preferred stock, and earnings on common
6 equity. The data for such an analysis comes from highly competitive capital
7 markets, where the firm raises funds by issuing common stock, selling bonds, and
8 by borrowing (both long- and short-term) from banks and other financial
9 institutions. In the capital markets, the cost of capital, whether the capital is in the
10 form of debt or equity, is determined by two important factors: (1) the pure or real
11 rate of interest, often called the risk-free rate of interest; and (2) the uncertainty or
12 risk premium (the compensation the investor requires over and above the real or
13 pure rate of interest for subjecting his capital to additional risk).

14 **Q. PLEASE DISCUSS THESE FACTORS IN GREATER DETAIL.**

15 A. The pure rate of interest essentially reflects both the time preference for and the
16 productivity of capital. From the standpoint of the individual, it is the rate of
17 interest required to induce the individual to forgo present consumption and offer
18 the funds thus saved to others for a specified length of time. Moreover, the pure
19 rate of interest concept is based on the assumption that no uncertainty affects the
20 investment undertaken by the individual, i.e., there is no doubt that the periodic
21 interest payments will be made and the principal returned at the end of the time
22 period. In reality, investments without any risk do not exist. Every commitment of
23 funds involves some degree of uncertainty.

24 Turning to the second factor affecting the cost of capital, it is generally
25 accepted that the higher the degree of uncertainty, the higher the cost of capital.
26 Investors are regarded as risk adverse and require that the rate of return increase as

1 the risk(s) (uncertainty) associated with an investment increase(s).

2 **Q. CAN YOU PROVIDE SOME PERSPECTIVE ON YOUR PREVIOUS**
3 **DISCUSSION WITH RESPECT TO RETURNS ON COMMON STOCKS?**

4 A. Yes. Conceptually,

5 [1] Required Return for Common Stocks = Return on a risk-free asset + Risk Premium
6

7 where the risk premium investors require for common stocks will be higher than
8 the risk premium they require for investment grade bonds. This relationship is
9 depicted in the graph of the CML above. As I will discuss later in this testimony,
10 this concept is the basis of risk premium methods, such as the Capital Asset Pricing
11 Model ("CAPM"), that are used to estimate the cost of equity.

12 **Q. PLEASE DISCUSS IN MORE DETAIL THE IMPACT OF RISK ON**
13 **CAPITAL COSTS.**

14 A. With reference to specific utilities, risk is often discussed as consisting of two
15 separate types of risk: business risk and financial risk.

16 Business risk, the basic risk associated with any business undertaking, is the
17 uncertainty associated with the enterprise's day-to-day operations. In essence, it is
18 a function of the normal day-to-day business environment, both locally and
19 nationally. Business risks include the condition of the economy and capital
20 markets, the state of labor markets, regional stability, government regulation,
21 technological obsolescence, and other similar factors that may impact demand for
22 the business product and its cost of production. For utilities, business risk also
23 includes the volatility of revenues due to abnormal weather conditions, degree of
24 operational leverage, regulation, and regulatory climate. Regulation, for example,
25 can compound the business risk if it is unpredictable in reacting to cost increases,
26 both in terms of the time lag and magnitude for recovery of such increases.

1 Regulatory lag makes it difficult to earn a reasonable return, particularly in an
2 inflationary environment and/or when there is significant lag between the timing of
3 investment in capital projects and its recognition in rates. Put simply, the greater
4 the degree of uncertainty regarding the various factors affecting a company's
5 business, the greater the risk of an investment in that company and the greater the
6 compensation required by the investor.

7 Financial risk, on the other hand, concerns the distribution of business risk
8 to the various capital investors in the utility. As I discussed earlier, permanent
9 capital is normally divided into three categories: long-term debt, preferred stock,
10 and common equity. Because common equity owners have only a residual claim
11 on earnings after debt and preferred stockholders are paid, financial risk tends to be
12 concentrated in that element of the firm's capital. Thus, a decision by management
13 to raise additional capital by issuing additional debt concentrates even more of the
14 financial risk of the utility in the common equity owners.

15 **Q. WHAT ABOUT CONSTRUCTION RISK?**

16 A. Construction risk, the risk of both tying your capital up in projects that are not
17 earning returns, or of not having sufficient capital to build the assets you need to
18 keep generating returns, is an important component of financial risk. If a company
19 has a large construction budget relative to internally generated cash flows, it will
20 require external financing. It is important that companies have access to capital
21 funds on reasonable terms and conditions. Utilities are more susceptible to
22 construction risk for two reasons. First, water utilities generally have high capital
23 requirements to build plant to serve customers. Second, utilities have a mandated
24 obligation to serve leaving less flexibility both in the timing and discretion of
25 scheduling capital projects. This is compounded by the limited ability to wait for
26 more favorable market conditions to raise the capital necessary to fund the capital

1 projects, and then the lag between when plant can be built and when rates can be
2 approved to provide returns on and of that capital.

3 Although often discussed separately, the two types of risks (business and
4 financial) are interrelated. Specifically, a common equity investor may seek to
5 offset exposure to high financial risk by investing in a firm perceived to have a low
6 degree of business risk. In other words, the total risk to an investor would be high
7 if the enterprise was characterized as a high business risk with a large portion of its
8 permanent capital financed with senior debt. To attract capital under these
9 circumstances, the firm would have to offer higher rates of return to its common
10 equity investors.

11 **IV. THE MEANING OF "JUST AND REASONABLE" RATE OF RETURN**

12 **Q. HAVE THE COURTS SET FORTH ANY CRITERIA THAT GOVERN THE**
13 **RATE OF RETURN THAT A UTILITY'S RATES SHOULD PRODUCE?**

14 **A.** Yes. In 1923, the U.S. Supreme Court set forth the following criteria for
15 determining whether a rate of return is reasonable in *Bluefield Water Works and*
16 *Improvement Co. v. Public Service Commission of West Virginia*, 262 U.S. 679,
17 692-93 (1923):

18 A public utility is entitled to such rates as will permit it to earn a
19 return on the value of the property which it employs for the
20 convenience of the public equal to that generally being made at the
21 same time and in the same general part of the country on investments
22 on other business undertakings which are attended by corresponding
23 risks and uncertainties The return should be reasonably sufficient
24 to assure confidence in the financial soundness of the utility and
25 should be adequate, under efficient and economical management, to
26 maintain and support its credit and enable it to raise money necessary
for the proper discharge of its public duties. A rate of return may be
reasonable at one time and become too high or too low by changes
affecting opportunities for investment, the money market, and
business conditions generally.

1 Then, in *Federal Power Commission v. Hope Natural Gas Co.*, 320 U.S. 591
2 (1944), the U.S. Supreme Court stated the following regarding the return to owners
3 of a company:

4 [T]he return to the equity owner should be commensurate
5 with returns on investments in other enterprises having
6 corresponding risks. That return, moreover, should be
sufficient to assure confidence in the financial integrity of the
enterprise, so as to maintain its credit and to attract capital.

7 320 U.S. at 603.

8 In summary, under *Hope* and *Bluefield*:

- 9 (1) The rate of return should be similar to the return in businesses with
10 similar or comparable risks;
11 (2) The return should be sufficient to ensure the confidence in the
12 financial integrity of the utility; and
13 (3) The return should be sufficient to maintain and support the utility's
14 credit.

15 **Q. HAVE THESE CRITERIA BEEN APPLIED IN REGULATORY**
16 **PROCEEDINGS?**

17 A. Yes, but the application of the "reasonableness" criteria laid down by the Supreme
18 Court has resulted in controversy. The typical method of computing the overall
19 cost of capital is quite straightforward: it is the composite, weighted cost of the
20 various classes of capital (debt, preferred stock, and common equity) used by the
21 utility. Calculating the proportion that each class of capital bears to total capital
22 does the weighting. However, there is no consensus regarding the best method of
23 estimating the cost of equity capital. The increasing regulatory use of market-
24 based finance models in equity return determination has not led to a universally
25 accepted means of estimating the ROE. In addition, the market-based results are
26 too often applied to a book-value investment base, which, as I will discuss,

understates the return expected by investors who invest in real markets based on market values.

V. THE ESTIMATED COST OF EQUITY FOR QCW

A. The Publicly Traded Utilities That Comprise the Sample Group Used to Estimate the Company's Cost of Equity

Q. PLEASE DESCRIBE THE APPROACH YOU FOLLOWED IN YOUR COST OF CAPITAL ANALYSIS FOR QCW.

A. Again, estimating the cost of equity is a matter of informed judgment. The development of an appropriate rate of return for a regulated enterprise involves a determination of the level of risk associated with that enterprise and the determination of an appropriate return for that risk level. Practitioners employ various techniques that provide a link to actual capital market data and assist in defining the various relationships that underlie the equity cost estimation process.

Since QCW is not publicly traded, the information required to directly estimate its cost of equity is not available. Accordingly, as previously noted, I used a sample group of water utilities as a starting point to develop an appropriate cost of equity for QCW. An analysis of a proxy group serves as a starting point because no proxy group can be selected to be identical in risk to QCW. Therefore, the proxy group's results must be adjusted to reflect the unique relative risks, financial and business risks, of QCW, as I will discuss in detail below.

For the three models contained in my analysis, I use data from a sample of publicly traded water utilities, or proxy group, selected from the *Value Line Investment Survey* as a starting point in my analysis. There are seven water utilities in my sample: American States Water (AWR), Aqua America (WTR), California Water Company (CWT), Connecticut Water (CTWS), Middlesex Water (MSEX), SJW Corp. (SJW), and York Water Company (YORW).

1 The basis of selection for the proxy group of seven water companies was to
2 select those companies which meet the following criteria: 1) they are included in
3 the Water Company Group of AUS Utility Reports (August 2014); 2) they are
4 followed by the *Value Line Investment Survey*; 3) they have at least ten years of
5 historical financial and market information; 4) they have a *Value Line* adjusted
6 beta; 5) they have not cut or omitted their common dividends during the five years
7 ending 2013 or through the time of the preparation of this testimony; 6) they have
8 60 percent or greater of 2013 total net operating income derived from regulated
9 water operations; and 7) which, at the time of the preparation of this testimony, had
10 not publicly announced that they were involved in any major merger or acquisition
11 activity.

12 **Q. ARE THE WATER UTILITIES IN YOUR SAMPLE DIRECTLY**
13 **COMPARABLE TO QCW?**

14 A. No, but they are utilities for which market data is available. All of them are
15 regulated, they primarily provide water service, although some provide both water
16 and wastewater services, and their primary source of revenues is from regulated
17 services. Therefore, they provide a useful starting point for developing a cost of
18 equity for the Company recognizing that the proxy group is not perfectly
19 comparable to QCW.

20 **Q. BRIEFLY, WHY IS A COMPARABLE PROXY GROUP NECESSARY IN A**
21 **COST OF CAPITAL ANALYSIS?**

22 A. First, a fair rate of return for a specific utility is the return required by investors to
23 hold correspondingly risky assets. Market data for a sample of comparable risk
24 companies provides insight into the investors' required return and that satisfies the
25 U.S. Supreme Court's decisions in *Bluefield* and *Hope* which I discussed earlier.
26 The comparable earnings standard set forth in the *Hope* and *Bluefield* decisions

1 requires the rate of return afforded to utilities be similar to the return in businesses
2 with similar or comparable risks. It follows that a proxy group of companies with
3 comparable risk is the starting point in a cost of capital analysis.

4 Second, a primary objective of rate regulation is to determine an authorized
5 ROE that is both fair to customers and provides satisfactory returns for QCW.
6 The best estimate of that ROE is QCW's cost of equity. The cost of equity is a cost
7 of service fairly recovered from customers through rates. It is also satisfactory to
8 QCW because it is commensurate with returns an investor in QCW would expect
9 to earn from investments of comparable risk. To estimate the cost of equity
10 requires market data that reveal investors required returns. But, QCW is not
11 publicly traded so there is no market information to determine the cost of equity.
12 This necessitates the selection of a proxy group.

13 **Q. PLEASE PROVIDE A GENERAL DESCRIPTION OF THE WATER**
14 **UTILITIES IN YOUR SAMPLE.**

15 A. Schedule D-4.2 lists the percentages of regulated revenues, operating revenues, net
16 plant, S&P bond ratings, allowed ROE's, *Value Line* betas, market capitalization,
17 and market size category for the seven water utilities. Comparative data for QCW
18 is also shown in Schedule D-4.2. The seven sample companies may be generally
19 described as follows:

- 20 (1) American States Water (AWR) primarily serves the California
21 market through Golden State Water Company, which provides water
22 services to over 257,000 customers within 75 communities in
23 10 counties in the State of California, primarily in Los Angeles,
24 San Bernardino, and Orange counties. AWR also owns an electric
25 utility service provider with over 23,600 customers. AWR also
26 provides contractual services to the U.S. government and private

1 entities located in 7 states through its subsidiary, American States
2 Utility Services. Total operating revenues for AWR are over \$472
3 million and net plant is over \$972 million.

4 (2) Aqua America (WTR) owns regulated utilities in Pennsylvania,
5 Ohio, North Carolina, Illinois, Texas, New Jersey, Indiana, and
6 Virginia, serving nearly 900,000 customers. WTR's utility base is
7 diversified among residential water, commercial water, fire
8 protection, industrial water, other water, and wastewater customers.
9 Total operating revenues for WTR are nearly \$769 million and net
10 plant is over \$4.16 billion.

11 (3) California Water Service Group (CWT) owns subsidiaries in
12 California, New Mexico, Washington, and Hawaii serving nearly
13 502,000 customers. Operating revenues for CWT are over \$584
14 million and net plant is nearly \$1.5 billion.

15 (4) Connecticut Water Services (CTWS) owns subsidiaries in
16 Connecticut and Maine, Massachusetts and Rhode Island serving
17 nearly 122,000 customers. Revenues for CTWS are over \$89 million
18 and net plant is nearly \$462 million.

19 (5) Middlesex Water (MSEX) owns subsidiaries in New Jersey,
20 Delaware and Pennsylvania serving over 110,000 customers, and
21 provides water service under contract to municipalities in central
22 New Jersey serving a population of 219,000. Operating revenues for
23 MSEX is over \$114 million and net plant is nearly \$447 million.

24 (6) SJW Corp. (SJW) owns San Jose Water, which provides water
25 service in a 138 square mile area in San Jose, California, and
26 surrounding communities serving nearly 228,000 customers.

1 SJW also owns operations in Texas serving approximately 11,000
2 connections. Operating revenues for SJW are nearly \$277 million
3 and net plant is nearly \$870 million.

4 (7) York Water Company (YORW) provides water service in the state of
5 Pennsylvania serving over 64,000 customers in more than 47
6 communities. Operating revenues for YORW are over \$42 million
7 and net plant is over \$244 million.

8 Again, it is pretty obvious that these utilities are very different than QCW.

9 **Q. HOW DOES QCW COMPARE TO THE SAMPLE WATER UTILITIES?**

10 A. It is much smaller with fewer customers, a relatively small and limited service
11 territory, far less revenues and far less net plant. At the end of the test year, the
12 Company had approximately 2,000 water customers. The larger publicly traded
13 water companies have many times the customers as does QCW. QCW's revenues
14 totaled approximately \$0.83 million, and net plant-in-service was approximately
15 \$5.9 million. The average revenues of my water proxy group is nearly 404 times
16 greater than QCW and has over 214 times the net plant than QCW. The smallest of
17 the publicly traded water utilities in my proxy group (York Water Company) has
18 nearly 53 times the revenues and over 42 times the net plant than QCW. So, the
19 water proxy group utilities are much larger and according the empirical financial
20 data less risky than QCW.

21 **Q. DO RECENT DEVELOPMENTS IN THE WATER UTILITY INDUSTRY**
22 **ARE IMPACT INVESTMENTS?**

23 A. Yes. On the whole, the water utility industry is expected to continue to confront
24 increasing need for infrastructure upgrades and replacement, as well as possible
25 additional demand. *Value Line Investment Survey* (July 18, 2014) continues to
26 stress that many utilities have facilities that are decades old and in need of

1 significant maintenance and, in some cases, massive renovation and replacement.
2 As infrastructure costs continue to climb, many smaller companies are at a serious
3 disadvantage. *Value Line* notes that most of the companies in this sector lack the
4 finances necessary to fund improvements on their own. This will require water
5 utilities in this sector to rely heavily upon debt and equity offerings for funding.
6 The additional funding will thwart share-earnings and dilute shareholder gains.
7 A copy of the most recent Value Line report on the water industry along with each
8 water utility in my proxy group is attached as **Exhibit TJB-COC-DT1**. Along
9 with the industry as a whole, QCW faces these risks

10 **Q. WHAT OTHER RISK FACTORS DISTINGUISH QCW FROM THE**
11 **LARGER SAMPLE OF WATER UTILITIES?**

12 A. First, water utilities are capital intensive and typically have relatively large
13 construction budgets. As I have previously discussed in this testimony, firms with
14 large capital budgets face construction risk (a form of financial risk). The size of a
15 utility's capital budget relative to the size of the utility itself often increases
16 construction risk. Large utilities are more able to fund their capital budgets from
17 their earnings, cash flows, and short-term borrowings. For smaller utilities, like
18 QCW, the ability to fund relatively large capital budgets from earnings, cash flows,
19 and short-term debt is difficult, if not impossible, without reliance upon additional
20 outside capital. A comparison of the operating margins over the last 5 years shows
21 that the water proxy group had an average operating margin of nearly 29 percent
22 while QCW's operating margin was just over 21 percent.

23 Second, smaller companies are simply less able to cope with significant
24 events that affect sales, revenues and earnings. In general, the loss of revenues
25 from a few larger customers or from trends in the reduction of water use by
26 customers through conservation or the makeup of the customer base, for example,

1 would have a greater effect on a small company than on a much larger company
2 with a larger customer base. In addition, the effect of extreme weather conditions,
3 i.e., prolonged droughts or extremely wet weather will have a greater affect upon a
4 small operating water utility than upon the much larger, more geographically
5 diverse holding companies.

6 Third, there are a number of other factors including the differences in
7 regulatory environments, differences in the type of test year used for rate making,
8 and differences in the available regulatory mechanisms for recovery of costs
9 outside of a rate case. The large water utilities in my water proxy group are
10 generally not subject to the adverse impacts of an unfavorable regulatory
11 environment of one jurisdiction.

12 All these factors have an impact on the ability of a smaller utility to actually
13 earn its authorized return and leads to a greater variability of earnings for QCW
14 compared to the water proxy group, which means greater risk.

15 **Q. ARE THERE QUANTITATIVE MEASURES THAT CAN BE USED TO**
16 **HELP IDENTIFY DIFFERENCES IN BUSINESS RISK?**

17 A. Yes. There are a number of fundamental accounting based risk measures that can
18 be used to assess the relative differences between firms and include: 1) the co-
19 efficient of variance of ROE; 2) the co-efficient of variance of operating income;
20 3) the co-efficient of variance of operating margin, and 4) operating leverage. The
21 first three are a reflection of the distributions of earnings. These are meaningful
22 when measured against the distribution of earnings of alternative investments, like
23 the water utilities in my water proxy group.

24 The co-efficient of variance of ROE can be quantified using a relatively
25 simple formula:

26 [2] Co-efficient of Variance of ROE = Standard Deviation of ROE/Mean of ROE

1 The co-efficient of variance of operating income can be quantified using a
2 relatively simple formula:

3 [3] Co-efficient of Variance of Operating Income = Standard Deviation of
4 Operating Income/Mean of Operating Income

5 The co-efficient of variance of operating margin can be quantified using a
6 relatively simple formula:

7 [4] Co-efficient of Variance of Operating Margin = Standard Deviation of
8 Operating Margin/Mean of Operating Margin

9 The Operating Leverage formula is expressed as:

10 [5] Operating Leverage = Percentage Change in Operating Income/ Percentage
11 Change in Sales

12 Using the business risk measures expressed in equations [2], [3], and [4], the
13 greater the co-efficient of variation or operating leverage, the greater the risk to
14 investors of not receiving expected returns.¹ Below are the computed co-efficient
15 of variation for ROE, Operating Income, and Operating Margin, as well as
16 Operating Leverage using the most recent 5 years of historical data for my water
17 proxy group and QCW:

<u>Company</u>	Business Risk	Business Risk	Business Risk	<u>Operating Leverage</u>
	Co-efficient of variance_of <u>ROE</u>	Co-efficient of variance_of <u>Operating Income</u>	Co-efficient of variance_of <u>Operating Margin</u>	
Water Proxy Group	0.1029	0.1530	0.0836	0.79
QCW	0.4178	0.1852	0.2074	1.00
Relative Risk of QCW	4.06	1.21	2.48	1.28

25 ¹ Tuller, Lawrence W., *The Small Business Valuation Book*, Adams Media Corporation,
26 1994, p. 89.

1 This shows that QCW is 1.2 to 4.0 times more risky than the water proxy group.

2 **Q. CAN METRICS LIKE A COMPANY'S CO-EFFICIENT OF ROE,**
3 **OPERATING INCOME, AND OPERATING MARGIN, BE USED ALONG**
4 **WITH MARKET DATA TO DEVELOP COMPANY-SPECIFIC RISK**
5 **PREMIUMS?**

6 A. Yes. *Duff & Phelps* publishes comparative risk characteristics using market data
7 that provides a nexus between a market beta and the metrics operating margin, the
8 coefficient of variation in operating margin, and the coefficient of variation in
9 return on equity.² This information can be used to develop an implied beta for
10 QCW for use in the CAPM. By comparing the results of the CAPM for the water
11 proxy group with the CAPM for QCW using the implied beta, an indicated risk
12 premium for QCW can be developed. As one would expect, the implied beta for
13 QCW is higher than the beta of my water proxy group and a risk premium of 100
14 to 120 basis points over the cost of equity of the water proxy group is indicated.
15 I will discuss this method and the implied beta for QCW in more detail in the
16 Company Specific Risk Premium section of my testimony.

17 **Q. WHAT ABOUT LIQUIDITY RISK, MR. BOURASSA?**

18 A. A rational investor would not regard an investment in QCW as having the same
19 level of risk as WTR or even CTWS, because of the previously mentioned small
20 size characteristics of QCW, and the fact that an investment in QCW is relatively
21 illiquid compared to the publicly traded water utilities. An investor in a publicly
22 traded stock can sell his/her stock in a very short period of time if he/she is
23 dissatisfied with the returns. An investor in a non-publicly traded stock does not
24 have the ability to sell quickly. Consequently, investors will require a greater risk

25 ² 2014 *Valuation Handbook, Guide to Cost of Capital*, Duff & Phelps, LLC., Exhibits D-1
26 through D-2.

1 premium, often called liquidity risk. As a consequence of these differences in risk,
2 the results produced by the DCF, RPM, and CAPM methodologies, utilizing data
3 for the sample utilities, often understate the appropriate return on equity for a
4 small-regulated water utility provider such as QCW.

5 **Q. IS THERE A RELATIONSHIP BETWEEN A UTILITY'S CAPITAL**
6 **STRUCTURE AND ITS COST OF CAPITAL?**

7 A. Yes. Generally speaking, when a firm engages in debt financing, it exposes itself
8 to greater risk. Once debt becomes significant relative to the total capital structure,
9 the risk increases in a geometric fashion compared to the linear percentage increase
10 in the debt ratio itself. This risk is illustrated by considering the effect of leverage
11 on net earnings. For example, as leverage increases, the equity ratio falls. This
12 creates two adverse effects. First, equity earnings decline rapidly and may even
13 disappear. Second, the "cushion" of equity protection for debt falls. A decline in
14 the protection afforded debt holders, or the possibility of a serious decline in debt
15 protection, will act to increase the cost of debt financing. Therefore, one may
16 conclude that each new financing, whether through debt or equity, impacts the
17 marginal cost of future financing by any alternative method.

18 For a firm already perceived as being over-leveraged, this additional
19 borrowing would cause the marginal cost of both equity and debt to increase.
20 On the other hand, if the same firm instead successfully employed equity funding,
21 this could actually reduce the real marginal cost of additional borrowing, even if
22 the particular equity issuance occurred at a higher unit cost than an equivalent
23 amount of debt.

24 **Q. HOW DO THE CAPITAL STRUCTURES OF THE SAMPLE WATER**
25 **UTILITIES COMPARE TO QCW?**

26 A. Schedule D-4.2 shows that the debt and equity capital structure used to develop the

1 cost of capital for QCW contains 100 percent equity and 0 percent debt, compared
2 to the average of the water utility sample of approximately 55 percent equity and
3 45 percent debt. Having less debt in its capital structure implies that QCW has
4 lower financial risk as the sample water utilities. I will explain why this
5 implication is really no more than implication, however, unless one lives in a world
6 where the only risk is a simple financial risk analysis – i.e., how much debt do the
7 entity have? Places where size and liquidity risk don't really matter do not exist in
8 real world economics.

9 **B. Overview of the DCF, RPM, AND CAPM Methodologies**

10 **Q. PLEASE EXPLAIN THE GENERAL APPROACHES TO ESTIMATING**
11 **THE COST OF CAPITAL.**

12 **A.** These two broad approaches:

- 13 1) identify comparable-risk sample companies and estimate the cost of
14 capital directly, or,
- 15 2) find the location of the CML and estimate the relative risk of the
16 company, which jointly determines the cost of capital.

17 The Discounted Cash Flow ("DCF") method is an example of a method
18 falling into the first general approach. It is a direct method, but uses only a subset
19 of the total capital market evidence. The DCF rests on the premise that the
20 fundamental value of an asset (stock) is its ability to generate future cash flows to
21 the owner of that asset (stock). I will explain the DCF in detail in a moment, but
22 for now, the DCF is simply the sum of a stock's expected dividend yield and the
23 expected long-term growth rate. Dividend yields are readily available, but long-
24 term growth estimates are not.

25 The Risk Premium Model ("RPM") model and Capital Asset Pricing Model
26 ("CAPM") are examples methods falling into the second general approach.

1 An equity risk premium is made first by determining the relationship between the
2 cost of equity and an interest rate over time. To implement these approaches,
3 generally, it is assumed that the past relationship will continue on into the future.
4 The RPM generally uses a small subset of the capital market evidence whereas the
5 CAPM uses information on all securities rather than a small subset. I will explain
6 the RPM and CAPM in more detail later. For now, both the RPM and CAPM
7 reflect a risk-return relationship, often depicted graphically as the CML. The RPM
8 and CAPM cost of equity estimates are the sum of a risk-free return and a risk
9 premium.

10 Each of these methods measures investor expectations. In the final analysis,
11 ROE estimates are subjective and should be based on sound, informed judgment
12 rationally articulated and supported by competent evidence. I have applied three
13 versions of the DCF, one version of the RPM, and two versions of the CAPM to
14 "bracket" the fair cost of equity capital for the publicly traded water utilities in my
15 proxy group. I then add 50 basis points to results of the models for the water proxy
16 group to account for the differences in risk between the water proxy group and
17 QCW.

18 **C. Explanation of the DCF Model and Its Inputs**

19 **Q. PLEASE EXPLAIN IN DETAIL THE DCF METHOD OF ESTIMATING**
20 **THE COST OF EQUITY.**

21 **A.** The DCF model is based on the concept that the current price of a share of stock is
22 equal to the present value of future cash flows from the purchase of the stock.
23 In other words, the DCF model is an attempt to replicate the market valuation
24 process that sets the price investors are willing to pay for a share of a company's
25 stock. It rests on the assumption that investors rely on the expected returns
26 (i.e., cash flow they expect to receive) to set the price of a security. The DCF

1 model in its most general form is:

2 [6]
$$P_0 = CF_1/(1+k) + CF_2/(1+k)^2 + \dots + CF_n/(1+k)^n$$

3 where k is the cost of equity; n is a very large number; P_0 is the current stock price;
4 and, CF_1, CF_2, \dots, CF_n are all the expected future cash flows expected to be received
5 in periods 1, 2, ... n.

6 Equation [6] can be written to show that the current price (P_0) is also equal
7 to

8 [7]
$$P_0 = CF_1/(1+k) + CF_2/(1+k)^2 + \dots + P_t/(1+k)^t$$

9 where P_t is the price expected to be received at the end of the period t. If the future
10 price (P_t) included a premium (an expected increase in the stock price or capital
11 gain), the price the investor would pay today (in anticipation of receiving that
12 premium) would increase. In other words, by estimating the cash flows from the
13 purchase of a stock in the form of dividends and capital gains, we can calculate the
14 investor's required rate of return, i.e., the rate of return an investor presumptively
15 used in bidding the current price to the stock (P_0) to its current level.

16 Equation [7] is a Market Price version of the DCF model. As with the
17 general form of the DCF model in equation [6], in the Market Price approach the
18 current stock price (P_0) is the present value of the expected cash inflows. The cash
19 flows are comprised of dividends and the final selling price of the stock. The
20 estimated cost of equity (k) is the rate of return investors expect if they bought the
21 stock at today's price, held the stock and received dividends through the transition
22 period, and then sold it for price (P_t).

23 **Q. CAN YOU PROVIDE AN EXAMPLE TO ILLUSTRATE THE MARKET**
24 **PRICE VERSION OF THE DCF MODEL?**

25 **A.** Yes. Assume an investor buys a share of common stock for \$40. If the expected
26 dividend during the coming year is \$2.00, then the expected dividend yield is

1 5 percent ($\$2.00/\$40 = 5.0$ percent). If the stock price is also expected to increase
2 to $\$43.00$ after one year, this $\$3.00$ expected gain adds an additional 7.5 percent to
3 the expected total rate of return ($\$3.00/\$40 = 7.5$ percent). Thus, the investor
4 buying the stock at $\$40$ per share expects a total return of 12.5 percent (5 percent
5 dividend yield plus 7.5 percent price appreciation). The total return of 12.5 percent
6 is the appropriate measure of the cost of capital because this is the rate of return
7 that caused the investor to commit $\$40$ of his capital by purchasing the stock.

8 **Q. PLEASE CONTINUE WITH YOUR DESCRIPTION OF THE DCF**
9 **MODEL.**

10 A. Under the assumption that future cash flow is expected to grow at a constant rate
11 (“g”), equation [6] can be solved for k and rearranged into the simple form:

12 [8] $k = CF_1/P_0 + g$

13 where CF_1/P_0 is the expected dividend yield and g is the expected long-term
14 dividend (price) growth rate (“g”). The expected dividend yield is computed as the
15 ratio of next period’s expected dividend (“ CF_1 ”) divided by the current stock price
16 (“ P_0 ”).

17 This form of the DCF model is known as the constant growth DCF model
18 and recognizes that investors expect to receive a portion of their total return in the
19 form of current dividends and the remainder through future dividends and capital
20 (price) appreciation. A key assumption of this form of the model is that investors
21 expect that same rate of return (k) every year and that market price grows at the
22 same rate as dividends. But, this has not been historically true for the water utility
23 sample, as shown by the data in Schedule D-4.4 and Schedule D-4.5. As a result,
24 estimates of long-term growth rates (g) should take this into account.

1 **Q. ARE THERE ANY CONCERNS ABOUT APPLYING THE DCF MODEL**
2 **TO UTILITY STOCKS?**

3 A. There are a number of reasons why caution must be used when applying the DCF
4 model to utility stocks. First, a non-publicly traded company does not have a stock
5 market price. Using the stock prices from a proxy group assumes that QCW's
6 stock would be similarly priced and have similar dividend yields as the publicly
7 traded water companies. Second, the stock price and dividend yield components
8 may be unduly influenced by structural changes in the industry, such as mergers
9 and acquisitions, which influence investor expectations. Third, the DCF model is
10 based on a number of assumptions that may not be realistic given the current
11 capital market environment. The traditional DCF model assumes that the stock
12 price, book value, dividends, and earnings all grow at the same rate. This has not
13 been historically true for the sample water utility companies.

14 Fourth, the application of the DCF model produces estimates of the cost of
15 equity that are consistent with investor expectations only when the market price of
16 a stock and the stock's book value are approximately the same. The DCF model
17 will understate the cost of equity when the market-to-book ratio exceeds 1.0 and
18 conversely will overstate the cost of equity when the market-to-book ratio is less
19 than 1.0. The reason for this is that the market-derived return produced by the
20 DCF is often applied to book value rate base by regulators.

21 Fifth, the assumption of a constant growth rate may be unrealistic, and there
22 may be difficulty in finding an adequate proxy for the growth rate. Historical
23 growth rates can be downward biased as a result of the impact of anemic historical
24 growth rates in earnings, mergers and acquisitions, restructuring, unfavorable
25 regulatory decisions, and even abnormal weather patterns. Further, by placing too
26 much emphasis on the past, the estimation of future growth becomes circular.

1 Q. LET'S TURN TO THE SPECIFIC INPUTS USED IN YOUR DCF MODELS.
2 WHAT DATA HAVE YOU USED TO COMPUTE THE EXPECTED
3 DIVIDEND YIELD (CF_1/P_0) IN YOUR MODELS?

4 A. First, I computed a current dividend yield (CF_0/P_0). The expected dividend yield
5 (CF_1/P_0) is the current dividend yield (CF_0/P_0) times one plus the growth rate (g).
6 I used the spot price for each of the stocks of the water utilities in the sample group
7 on as reported by the *Value Line Investment Analyzer* for June 13, 2014 for P_0 .
8 The current dividend (CF_0) is the current indicated dividend as reported by Value
9 Line. In my schedules, the current dividend yield is denoted as (D_0/P_0), where D_0
10 is the current dividend and P_0 is the spot stock price. (D_1/P_0) is used to denote the
11 expected dividend yield in the schedules.

12 Q. DO YOU HAVE ANY CONCERNS REGARDING THE YIELDS ON
13 WATER STOCK?

14 A. Yes. As noted by the *Value Line* Investment Survey for the Water Utility Industry
15 (July 18, 2014), "Investors appear to be focusing almost exclusively on current
16 income and overlooking risk. This has effected water utilities in that the yield
17 spread between high- and low-quality stocks is now very compressed."

18 Q. WHAT MEASURES OF GROWTH ("g") HAVE YOU USED?

19 A. I have used two estimates of growth; one based on an average of historical and
20 forecast growth and the other based only on forecast growth. For my average
21 historical and forecast growth estimate, I average the 5-year historical average
22 growth rates in the stock price, book value per share ("BVPS"), earnings per share
23 ("EPS") and dividends per share ("DPS") with *Value Line's* forecast of EPS
24 growth.³ Using the historical average of growth in price, BVPS, EPS, and DPS is
25

26 ³ See Schedule D-4.4.

1 reasonable because investors know that, in equilibrium, common stock prices,
2 BVPS, EPS and DPS will all grow at the same rate and would take information
3 about changes in stock prices and growth in BVPS into account when they price
4 utilities' stocks. As I stated earlier, a basic assumption of the DCF model is that
5 the stock price, BVPS, EPS and DPS all grow at the same rate. For my forecast
6 growth estimate, I have used the growth forecasts from *Value Line*.⁴

7 **Q. WHY DID YOU INCORPORATE A HISTORICAL GROWTH RATE**
8 **ESTIMATE INTO ONE OF YOUR GROWTH ESTIMATES?**

9 A. Past growth rates may provide a reasonable basis for determining prospective
10 growth rates. Their use assumes the past is a reflection of the future. While I
11 believe the use of historical growth rates gives added recognition to the past, which
12 is already incorporated into analyst estimates of growth, I nevertheless include a
13 version of the DCF that reflects historical growth. I would point out, however, that
14 historical growth rates may not be the best measure for the future. The empirical
15 evidence indicates that analyst estimates of growth are the best measure of growth
16 for use in the DCF for utility stocks.⁵

17 **Q. WHY DID YOU USE FORECASTED GROWTH RATES IN YOUR**
18 **GROWTH ESTIMATES?**

19 A. The DCF model requires estimates of growth that investors expect in the future and
20 not past estimates of growth that have already occurred. Accordingly, I use

21
22 ⁴ See Schedule D-4.4.

23 ⁵ David A. Gordon, Myron J. Gordon and Lawrence I. Gould, *Choice Among Methods of*
24 *Estimating Share Yield*, Journal of Portfolio Management (Spring 1989) 50-55. Gordon,
25 Gordon and Gould found that a consensus of analysts' forecasts of earnings per share
26 growth for the next five years provides a more accurate estimate of growth required in the
DCF model than three different historical measures of growth (historical EPS, historical
DPS, and historical retention growth). They explain that this result makes sense because
analysts would take into account such past growth as indicators of future growth as well
as any new information.

analysts' forecasts of growth. Logically, in estimating future growth, financial institutions and analysts have taken into account all relevant historical information on a company as well as other more recent information.⁶ To the extent that past results provide useful indications of future growth prospects, analysts' forecasts would already incorporate that information. In addition, a stock's current price reflects known historic information on that company, including its past earnings history. Any further recognition of the past will double count what has already occurred. Therefore, forward-looking growth rates should be used.

D. Explanation of the RPM and Its Inputs

Q. PLEASE EXPLAIN THE RPM METHODOLOGY FOR ESTIMATING THE COST OF EQUITY.

A. The RPM is sometimes referred to as the "bond yield plus risk premium method". The general approach is to determine the spread between the return on debt and the return on equity and add this spread to the current debt yield to derive an estimate of the cost of equity. To implement the RPM, it is assumed that the past relationship will continue into the future. The RPM is widely used by analysts and investors.⁷

The RPM formula provides a formal risk-return relationship and is stated as:

$$(6) \quad k = K_d + \text{Historical bond-equity spread}$$

where k is the expected return on equity and K_d is the current cost of debt or debt yield.

Q. HOW DID YOU DETERMINE THE HISTORICAL BOND-EQUITY SPREAD?

A. I computed the bond-equity spread as the difference between the average total

⁶ Gordon, Gordon, and Gould.

⁷ Morin, Roger A., *New Regulatory Finance*, Public Utility Reports, Inc. (2006) at 108.

1 realized market return of my water proxy group and the average annual long-term
2 treasury yields for the years 1999-2013 - a 15-year historical period.⁸

3 **Q. WHY DID YOU USE TOTAL REALIZED MARKET RETURNS?**

4 A. Total realized market returns are market based which makes this approach a market
5 based approach. While the annual actual risk premium in any given year may not
6 equal the required risk premium, over longer periods of time, the average actual
7 risk premiums can provide a good estimate of the average risk premium required.

8 **Q. WHAT DO YOU USE AS THE CURRENT COST OF DEBT (K_d)?**

9 A. I use the expected U.S. Long-term Treasury rate for 2016-2018 as the basis for the
10 risk free rate. Since the cost of capital is an opportunity cost and is prospective, it
11 necessarily requires the use of a forward-looking bond yield. In recent years,
12 interest rates have dropped to very low levels when compared to interest rates for
13 similar securities in the past. From 1999 to 2007, the annual average rates for
14 long-term Treasury bonds was 5.24 percent ranging from a low of 4.84 percent in
15 2007 to a high of 5.94 in 2000. In 2008, and during the recent recession, that
16 annual average dropped to 4.24 percent and dropped further in 2012 to 2.9 percent.

17 The drop in long-term treasury rates has been largely attributed to the
18 market intervention by the Federal Reserve through its quantitative easing
19 programs. Long-term Treasury rates increased in 2013 to 3.45 percent and are
20 expected to increase further as the Federal Reserve tapers the bond-buying program
21 expected to end sometime in 2015. Notwithstanding these current low rates, 30-
22 year Treasury rates are expected to bounce back up in 2016-2018. Analysts at
23 *Value Line* expect that future average to be 4.5 percent. The consensus estimate
24 made by analysts surveyed by the *Blue Chip Financial Forecasts* indicates analysts
25

26 ⁸ See Schedule D-4.9.

1 expect that average to be higher at 4.7 percent. For my analyses, I have relied upon
2 the average of *Value Line Quarterly Forecast* forecasts and the consensus forecast
3 reported by *Blue Chip Financial Forecasts* of 4.6 percent.⁹

4 **Q. WHY DO YOU USE LONG-TERM U.S. TREASURY YIELDS?**

5 A. The yields on long-term Treasury bonds match more closely with the perpetual
6 nature of common stock investments.¹⁰ Further, short-term rates are more volatile,
7 fluctuate widely and are subject to more random disturbances than long-term rates.
8 In short, long-term Treasury rates are preferred for these reasons and because long-
9 term rates are more appropriately matched to securities with an indefinite life or
10 long-term investment horizon.

11 **E. Explanation of the CAPM and Its Inputs**

12 **Q. PLEASE EXPLAIN THE CAPM METHODOLOGY FOR ESTIMATING**
13 **THE COST OF EQUITY.**

14 A. Like the RPM, the CAPM is the sum of a risk-free rate plus a risk premium. And,
15 like the RPM, it quantifies the additional return required by investors for bearing
16 incremental risk. The CAPM was developed by William Sharpe and John Lintner
17 in the mid-1960's and is a common topic in college finance textbooks. The CAPM
18 provides a formal risk-return relationship premised on the idea that only market
19 risk matters, as measure by beta. The traditional version of CAPM is represented
20 by the formula:

21
$$[9] \quad k = R_f + \beta(R_m - R_f)$$

22 where k is the expected return, R_f is the risk-free rate (or zero beta asset), R_m is the
23 market return, $(R_m - R_f)$ is the market risk premium, and β is beta.

24
25 ⁹ See Schedule D-4.8.

26 ¹⁰ Morin at 112.

1 Q. ARE THERE ANY CONCERNS ABOUT APPLYING THE CAPM MODEL
2 TO UTILITY STOCKS?

3 A. Yes. I have concerns with using this model in most periods because mechanical
4 application of the model may produce unreasonable results. The traditional CAPM
5 only captures a single measure of systematic risk as measured by beta, but there are
6 other forms of systematic risk priced by the market such as company size. A size
7 premium is necessary because, even after adjusting for the beta risk of small
8 stocks, they generally outperform larger stocks. Size may just be a proxy for other
9 risks. Nevertheless, the empirical evidence indicates that beta alone does not
10 measure the risk of smaller companies.¹¹

11 Q. ARE THERE ALTERNATIVES TO THE TRADITIONAL CAPM?

12 A. Yes, alternative versions of the CAPM have been developed that provide more
13 robust explanations of returns required by investors. A version of the CAPM
14 called the Empirical CAPM or ECAPM was developed to recognize that
15 estimations of R_f is higher than the return on long-term Treasuries. Dr. Roger
16 Morin discusses ECAPM at pages 189-191 of his book, New Regulatory Finance.
17 The ECPAM is represented as follows:

18
$$[10] \quad k = R_f + .25(R_m - R_f) + .75\beta(R_m - R_f)$$

19 *Duff & Phelps* suggest a version of the CAPM in which a size premium is
20 included.¹² This modified CAPM ("MCAPM") is represented as follows:

21
$$[11] \quad k = R_f + \beta(R_m - R_f) + RP_s$$

22 where k is the expected return, R_f is the risk-free rate (or zero beta asset), R_m is the
23 market return, $(R_m - R_f)$ is the market risk premium, β is beta, and RP_s is the size
24 premium. The MCAPM recognizes the CAPM is incomplete and does not fully

25 ¹¹ *Duff & Phelps* at 2-5.

26 ¹² *Duff & Phelps* at 2-7.

1 account for the higher returns that are needed on small company stocks. In other
2 words, the higher risks associated with smaller firms are not fully accounted for by
3 beta.¹³

4 **Q. IS FIRM SIZE A UNIQUE RISK?**

5 A. No. The firm size is a systematic risk factor and is an adjustment to the pure
6 CAPM.¹⁴ Putting aside the empirical financial data, the need for a risk premium
7 for size makes sense. Company size is a significant element of business risk for
8 which investors expect to be compensated through greater returns. Smaller
9 companies are simply less able to cope with significant events that affect sales,
10 revenues, and earnings. For example, smaller companies face more risk exposure
11 to business cycles and economic conditions, both nationally and locally.
12 Additionally, the loss of revenues from a few larger customers would have a
13 greater effect on a small company than on a much larger company with a larger,
14 more diverse, customer base. Moreover, smaller companies are generally less
15 diverse in their operations and have less financial flexibility.

16 **Q. DID YOU EMPLOY EITHER OF THESE ALTERNATIVE CAPM**
17 **METHODS AS PART OF YOUR ANALYSIS?**

18 A. No. Instead, I conducted a risk study to develop an indicated additional risk
19 premium for QCW. Based on this study I add a risk premium to the results of each
20 method I use (the DCF, RPM, and the CAPM) as an alternative way of dealing
21 with additional risk associated with QCW. Having said that, these two methods
22 would produce an indicated cost of equity for my water proxy group in the range of
23 10.6 percent to 11.4 percent with a mid-point of 11 percent, which is significantly

24 ¹³ *Morningstar, Ibbotson SBBI 2013 Valuation Yearbook*, pp. 85-88.

25 ¹⁴ Shannon P. Pratt and Roger J. Grabowski. *Cost of Capital: Applications and Examples*,
26 *Fourth Edition*. John Wiley and Sons, 2010, p. 56.

greater than my overall estimate for my water proxy group of 10.1 percent.

Q. WHAT IS THE RISK-FREE RATE (R_f)?

A. It is the return on an investment with no risk. The U.S. Treasury rate serves as the basis for the risk-free rate because the yields are directly observable in the market and are backed by the U.S. government. Practically speaking, short-term rates are volatile, fluctuate widely and are subject to more random disturbances than long-term rates. In short, long-term Treasury rates are preferred for these reasons and because long-term rates are more appropriately matched to securities with an indefinite life or long-term investment horizon.

Q. WHAT DO YOU ADOPT AS THE RETURN FOR THE RISK-FREE RATE?

A. I use long-term expected Treasury bond rates as the measure of the risk-free return for use with CAPM cost of equity estimates from two sources: the *Blue Chip Financial Forecasts* and the *Value Line Quarterly Forecast*.¹⁵ The appropriate choice for the risk-free rate is the expected return for long-term Treasury securities.¹⁶ Thus, when determining an estimate of the risk-free rate, it is appropriate to adopt a return that is no less than the expected return on the long-term Treasury bond rate. Both of my CAPM estimates are based on expected yields of the long-term treasury rates for 2016 through 2018 (from *Blue Chip Financial Forecasts* and *Value Line Quarterly Forecasts*).¹⁷ The 2016 to 2018 timeframe is the period when new rates will be in effect for the Company.

Q. WHAT IS BETA AND WHAT DOES IT MEASURE?

A. Beta is a measure of the relative risk of a security in relation to the market. In other words, it is a measure of the sensitivity of a security to the market as a

¹⁵ See Schedule D-4.9.

¹⁶ *Duff & Phelps* at 3-1.

¹⁷ See Schedule D-4.8.

1 whole. This sensitivity is also known as systematic risk. It is estimated by
2 regressing a security's excess returns against a market portfolio's excess returns.
3 The slope of the regression line is the beta.

4 Beta for the market is 1.0. A security with a beta greater than 1.0 is
5 considered riskier than the market. A security with a beta less than 1.0 is
6 considered less risky than the market.

7 There are computational problems surrounding beta. It depends on the
8 return data, the time period used, its duration, the choice of the market index, and
9 whether annual, monthly, or weekly return figures are used. Betas are estimated
10 with error. Based on empirical evidence, high betas will tend to have a positive
11 error (risk is overestimated) and low betas will have a negative error (risk is
12 underestimated).¹⁸

13 **Q. WHAT DID YOU USE AS THE PROXY OF THE BETA FOR QCW?**

14 A. I used the average beta of the sample water utility companies. Betas were obtained
15 from *Value Line Investment Analyzer* (weekly data as of June 5, 2014). *Value Line*
16 is the source for estimated betas that I regularly employ. The average beta for my
17 water proxy group as shown on Schedule D-4.2 is 0.71. I should note that because
18 QCW is not publicly traded, QCW has no beta. In my expert opinion, I strongly
19 believe that QCW, if it were publicly traded, would have a higher beta than the
20 sample water utility companies.

21 **Q. WHY WOULD QCW HAVE A HIGHER BETA?**

22 A. As previously indicated, smaller companies are inherently more risky than larger
23 companies. *Morningstar* reports that when betas (a measure of market risk) are
24 properly estimated, betas are greater for small companies than for larger

25 ¹⁸ Eugene F. Fama and Kenneth R. French, "The Capital Asset Pricing Model: Theory
26 and Evidence," *Journal of Economic Perspectives* (Summer 2004) 25-46.

1 companies.¹⁹ *Morningstar* also finds that even after accounting for differences in
2 beta risk, small firms require an additional risk premium over and above the added
3 risk premium indicated by differences in beta risk.

4 **Q. PLEASE EXPLAIN THE MARKET RISK PREMIUM.**

5 A. The market-risk premium ($R_m - R_f$) is the return an investor expects to receive as
6 compensation for market risk. It is the expected market return minus the risk-free
7 rate. Approaches for estimating the market risk premium can be historical or
8 prospective.

9 Since expected returns are not directly observable, historical realized returns
10 are often used as a proxy for expected returns on the basis that the historical market
11 risk premium follows what is known in statistics as a “random walk.” If the
12 historical risk premium does follow the random walk, then one should expect the
13 risk premium to remain at its historical mean. Based on this argument, the best
14 estimate of the future market risk premium is the historical mean. *Duff & Phelps*
15 provides historical market returns for various asset classes from 1926 to 2013.
16 This publication also provides market risk premiums over U.S. Treasury bonds,
17 which make it an excellent source for historical market risk premiums.

18 Prospective market risk premium estimation approaches necessarily require
19 examining the returns expected from common equities and bonds. One method
20 employs applying the DCF model to a representative market index such as the
21 *Value Line* 1700 stocks. The expected return from the DCF is measured for a
22 number of periods of time, and then subtracted from the prevailing risk-free rate for
23 each period to arrive at market risk premium for each period. The market risk
24 premium subsequently employed in the CAPM is the average market risk premium
25

26 ¹⁹ *Ibbotson SBBI 2012 Valuation Yearbook*, Morningstar, Chapter 7.

1 of the overall period.

2 **Q. HOW MANY MARKET RISK PREMIUM ESTIMATES DID YOU**
3 **PREPARE IN CONNECTION WITH YOUR ASSIGNMENT FOR QCW?**

4 A. I used two market risk premium estimates: An historical market risk premium and
5 a current market risk premium.

6 **Q. HOW DID YOU ESTIMATE THE HISTORICAL MARKET RISK**
7 **PREMIUM?**

8 A. I used the *Duff & Phelps* measure of the average premium of the market over long-
9 term treasury securities from 1926 through 2013, which uses the S&P 500 market
10 index. The average historical market risk premium over long-term treasury
11 securities is 6.96 percent.

12 **Q. IS THE S&P 500 INDEX A LARGE COMPANY INDEX?**

13 A. Yes. The S&P 500 consists of the 500 largest companies and only approximately
14 20 percent of the S&P 500 would be considered Mid-Cap companies. Further,
15 there are no companies in the Low-Cap or Micro-Cap categories. Because it is
16 heavily weighted with Large-Cap companies, the S&P 500 is essentially a large
17 company index. *Morningstar* refers to the S&P 500 as a large company index and
18 cautions that "if using a large company index to calculate the equity risk premium,
19 an adjustment is usually needed to account for the different risk and return
20 characteristics of small stocks."²⁰

21 **Q. HOW DID YOU ESTIMATE THE CURRENT MARKET RISK PREMIUM?**

22 A. I derived a market risk premium by, first, using the DCF model to compute an
23 expected market return for each of the past 12 months using *Value Line's*
24 projections of the median dividend yield for the dividend yield in the DCF and an
25

26 ²⁰ *Morningstar, 2014 Ibbotson SBBI 2014 Classic Yearbook, p. 152.*

1 average of the median EPS, DPS and BVPS growth on the *Value Line* 1700 stocks.
2 I then subtracted the historical monthly average 30-year Treasury yield for each
3 month from the expected market returns to arrive at the expected market risk
4 premiums. Finally, I averaged the computed market risk premiums to determine
5 the current market risk premium for the last 12 months, 9 months, 6 months, and
6 3 months. The data and computations are shown on Schedule D-4.10. The recent
7 3 month average current market risk premium is 8.73 percent. Estimates of the
8 current market risk premium have ranged from 8.2 percent to 8.91 percent over the
9 past 12 months. My recommended market risk premium is based on the recent 3-
10 month average estimate of 8.73 percent and is well within the past 12 month range.

11 **F. Financial Risk Adjustment**

12 **Q. ARE YOU RECOMMENDING A FINANCIAL RISK ADJUSTMENT TO**
13 **ACCOUNT FOR DIFFERENCES IN LEVERAGE BETWEEN YOUR**
14 **WATER PROXY GROUP AND QCW?**

15 A. Yes. I have included a downward financial risk adjustment to the cost of equity of
16 60 basis points based upon the Hamada method²¹ to account for the difference in
17 financial risk between QCW and the water proxy group.²²

18 **G. Company Specific Risk Premium**

19 **Q. PLEASE DISCUSS YOUR COMPANY-SPECIFIC RISK PREMIUM.**

20 A. As I testified earlier, QCW is not directly comparable to the publicly traded water
21 utilities in my water proxy group. The characteristics associated with small size,
22 such as the lack of diversification, limited revenue and cash flow, relatively small
23 customer base, lack of investment liquidity, and earnings volatility, increase the
24

25 ²¹ "Effects of the Firm's Capital Structure on Systematic Risk of Common Stock,"
Journal of Finance, Vol. 27 No. 2 (May 1972) 435 - 453.

26 ²² See Schedule D-4.14.

1 risks of smaller water utilities over the risks associated with the water proxy group.

2 **Q. PLEASE DISCUSS SIZE RISK FOR SMALL UTILITY COMPANIES.**

3 A. Investment risk increases as the firm size decreases, all else remaining constant.
4 There is a great deal of empirical evidence that the firm size phenomenon exists.
5 Morningstar's *Ibbotson SBBI 2013 Valuation Yearbook* (Chapter 7) reports that
6 smaller companies have experienced higher returns that are not fully explainable
7 by their higher betas and that beta is inversely related to company size. In other
8 words, smaller companies not only have higher betas but higher returns than larger
9 ones. Even after accounting for differences in beta risk, small companies require
10 an additional risk premium over and above the added risk premium indicated by
11 differences in beta risk. Dr. Zepp also reported evidence that the stocks of small
12 water or wastewater utilities are more risky than the stocks of larger water utilities,
13 such as those in the water utilities sample.²³ Even the California PUC conducted a
14 study that showed smaller water utilities are more risky than larger ones.²⁴ Based
15 on the evidence, it is clear that investors require higher returns on small company
16 stocks than on large company stocks. I have included in Schedule D-4.15 the
17 results of a *Morningstar* study using annual data reporting the size premium based
18 upon firm size and return data (i) provided in Morningstar's *Ibbotson SBBI 2013*
19 *Valuation Yearbook* and information, and (ii) contained in Dr. Thomas M. Zepp's
20 2003 article in *The Quarterly Review Economic and Finance*. Based on these
21 sources, I have estimated that a small company risk premium in the range of 99 to
22 367 basis points is appropriate for QCW.

23 Thomas M. Zepp, *Utility Stocks and the Size Effect – Revisited*, *The Quarterly Review Economics and Finance*, Vol. 43, Issue 3, Autumn 2003, 578-582.

24 Staff Report on Issues Related to Small Water Utilities, June 10, 1991 and CPUC Decision 92-03-093.

1 Q. HAVE YOU CONDUCTED A COMPARATIVE RISK STUDY TO
2 DEVELOP AN INDICATED RISK PREMIUM FOR QCW OVER THE
3 WATER PROXY GROUP COST OF EQUITY?

4 A. Yes. Attached as Exhibit TJB-COC-DT2 is the risk study I prepared. To conduct
5 my risk study, I started by computing the 5-year historical operating margin,
6 coefficient of variation of operating margin, coefficient of variation of ROE.
7 Operating margin is a measure of profitability. The co-efficient of variation of
8 operating margin is a measure of earnings variability. Both of these metrics are
9 highly correlated with size and risk. Next, I cross-referenced these metrics with
10 data published by *Duff & Phelps*²⁵ and identified the corresponding market
11 portfolio beta for QCW and for my water proxy group. I then computed the
12 relative difference in beta between QCW and my proxy group. Assuming that the
13 relative difference in the market portfolio beta for the all publicly traded companies
14 is the same for publicly traded water utilities, I then computed an implied beta for
15 QCW using the difference in portfolio betas.²⁶ Finally, I used the CAPM to
16 compute the indicated cost of equity for QCW and compared the results to the
17 CAPM results for my water proxy group.²⁷

18 Q. BASED ON YOUR COMPARATIVE RISK STUDY WHAT ADDITIONAL
19 RISK PREMIUM IS INDICATED?

20 A. The indicated risk premium for QCW is in the range of 100 to 120 basis points
21 which falls at the low end of the range of small company risk premiums based two
22 other sources of data discussed above.
23

24 ²⁵ *Duff & Phelps*, Exhibits D-1 and D-2.

25 ²⁶ See page 1 of Exhibit TJB-COC-DT2.

26 ²⁷ See page 2 of Exhibit TJB-COC-DT2.

1 Q. WHAT COMPANY SPECIFIC-RISK PREMIUM DO YOU RECOMMEND
2 FOR QCW?

3 A. To be conservative, I add an upward risk premium of 50 basis points to the results
4 of my models, which is well below the bottom end of the range of my risk
5 premium estimates. I also recommend a 60 basis point downward adjustment for
6 the difference in financial risk between QCW and the water proxy group. In effect,
7 the net downward adjustment to the indicated cost of equity is 10 basis points
8 (50 basis points less 60 basis points). My recommended 10 percent return on
9 equity is 10 basis points below the midpoint of the overall results for the water
10 proxy group.

11 H. Summary and Conclusions

12 Q. HAVE YOU PREPARED A SCHEDULE THAT SUMMARIZES YOUR
13 EQUITY COST ESTIMATES AND PRESENTS YOUR
14 RECOMMENDATIONS?

15 A. Yes. The equity cost estimates and my recommendations are summarized in
16 Schedule D-4.1.

17 In the first part of my analysis, I applied two versions of the constant growth
18 DCF model – one using historical and forecast growth and one using only forecast
19 growth. The DCF models produce an indicated equity cost for the water proxy
20 group in the range of 9.4 percent to 9.6 percent.²⁸

21 In the second part of my analysis, I applied a risk premium model. I used
22 historical annual total market returns for the water proxy group and historical
23 average annual average long-term treasury yields to develop an equity risk
24 premium to which I added the expected long-term treasury to estimate the current
25

26 ²⁸ See Schedule D-4.7, pages 1 and 2.

1 cost of equity. My risk premium model produces an indicated cost of equity of
2 10.6 percent for the water proxy group.²⁹

3 In the third part of my analysis, I applied two versions of the CAPM –
4 a historical risk premium CAPM and a current market risk premium CAPM.
5 The CAPM analyses produce an indicated cost of equity in the range of 9.5 percent
6 to 10.8 percent for the water proxy group.³⁰

7 The overall results on the DCF, CAPM, and RPM analyses for the water
8 proxy group are in the range of 9.8 percent to 10.3 percent with a mid-point of
9 10.1 percent.

10 In the fourth part of my analysis, I reviewed the financial literature on the
11 small firm size effect and determined that an appropriate risk premium for small
12 utilities like QCW that should be applied to the DCF, RPM, and CAPM results is
13 the range of 99 to 367 basis points.³¹

14 In the fifth part of my analysis, I conducted a comparative risk study using
15 market based information and determined the indicated risk premium for QCW
16 falls in the range of 100 to 120 basis points.³² To be conservative, I recommend a
17 risk premium of 50 basis points. Using my recommended risk premium of 50 basis
18 points the additional risk premium, the DCF models produce an indicated equity
19 cost for QCW in the range of 9.9 percent to 10.1 percent. My risk premium model
20 produces an indicated cost of equity of 11.1 percent for QCW. My CAPM
21 analyses produce an indicated cost of equity in the range of 10.0 percent to
22 11.3 percent for QCW. After adjusting for the difference in financial risk,

23
24 ²⁹ See Schedule D-4.9.

25 ³⁰ See Schedule D-4.11.

26 ³¹ See Schedule D-4.12.

³² See **Exhibit TJB-COC-DT2** and Schedule D-4.12.

1 the range of cost of equity estimates falls in the range of 9.7 to 10.2 percent with a
2 midpoint of 10.0 percent.³³

3 **Q. WHAT EQUITY RETURN DO YOU RECOMMEND?**

4 A. I am recommending a cost of equity of no less than 10.0 percent. I am
5 recommending a 50 basis point risk premium for QCW which is well below the
6 low end (100 basis points) of the indicated range of risk premiums based on my
7 comparative risk study.

8 **Q. DOES THAT CONCLUDE YOUR DIRECT TESTIMONY ON COST OF**
9 **CAPITAL?**

10 A. Yes.

11

12

13

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³³ See Schedule D-4.1.

Quail Creek Water Company, Inc.

**Direct Testimony of Thomas J. Bourassa
Cost of Capital**

Exhibit TJB-COC-DT1

INDUSTRY TIMELINESS: 51 (of 97)

Water utility stocks have performed relatively well of late. Primarily purchased for their income and predictable earnings stream, these defensive stocks have managed to keep pace with the broader market averages during the most recent stock rally.

America's water infrastructure remains in terrible condition. Most systems were built decades ago and are now in desperate need of repair.

Large amounts of capital will be required to fund the necessary work.

Consolidation should accelerate in the years ahead as many small municipally owned water utilities do not have the wherewithal needed to modernize their pipelines.

The water utility consists of only nine stocks, as most systems are owned by municipalities.

Due to investors reaching for yield and ignoring risk, we believe that high-quality water utility stocks are attractive on a relative basis.

Keeping Pace With The Market

Water utility stocks are usually known for their defensive characteristics. During an economic slump, people may be able to defer buying a new car, but they will still need water. Like electric utilities, income-oriented investors are interested in water equities for the yield. Traditionally, this type of stock trails the market averages during rallies and outperforms during a market sell off. The Water Utility sector is currently ranked 51st out of 97 industries followed by *Value Line*. This isn't too bad considering that the stock market is near all-time highs. One similar sector that has performed incredibly well is electric utilities. Recently, this group's ranking has averaged between 10 and 20.

Infrastructure Is Badly In Need Of Repair

Water facilities in America are very old and in real need of being replaced. As is the case with highways, bridges, and airports, municipal governments have been skimping on capital expenditures for years, leaving such things as water pipelines, valves, and water treatment facilities in desperate need of modernization. According to the American Water Works Association (AWWA), \$1 trillion will have to be spent over the next 25 years to modernize the nation's water infrastructure. A different industry group also found that only 30% of the budgets earmarked for such construction is currently being funded.

The Nature Of The Domestic Water Industry

There is a huge difference between the electric and water utility sectors. The water industry consists of tens of thousands of small municipally owned water companies. There are literally very few large publicly traded water utilities. And, only four that have market capitalization of over \$1 billion. Meanwhile, there are at least 50 major publicly owned power companies that have much greater expertise and must answer to shareholders as well as customers.

Where Will The Funds Come From?

Many of the small municipally owned water authori-

ties do not have the capital to pay for the construction needed to replace their aging facilities. They can issue municipal bonds but this market has changed considerably in the past decade. Without bond insurance and the AAA rating that previously was available, many of these authorities are shut out of the tax-free debt market. The large investor-owned water utilities have the ability to finance such expenditures with their access to the debt and equity markets. Thus, the consolidation trend will most likely continue. We expect to see the "Big Two", *American Water Works* and *Aqua America* to be the main buyers. *American States Water* and *California* may also absorb small utilities, to a lesser degree.

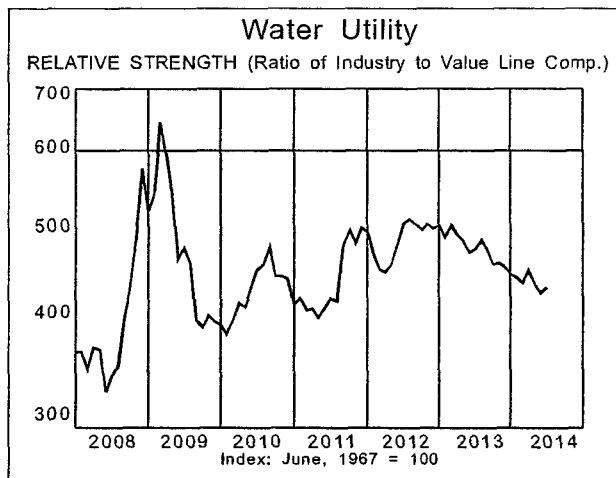
Large Appetite For Yield

With interest rates remaining low for an extended period of time, many investors are taking on more risk in search of additional income. This can be seen across the fixed income and equity markets. High-yield corporate (or junk) bonds, now carry interest rates of below 5%. Troubled economies such as Greece and Spain have seen the yields on their bonds narrow incredibly to the benchmark 10-year U.S. Treasury bond. Investors appear to be focusing almost exclusively on current income and overlooking risk. This has effected water utilities in that the yield spread between high- and low-quality stocks is now very compressed. Indeed, among the nine stocks in the industry, the yields range from only 2.6% to 3.6%. This is very tight on an historical basis. In layman's terms, it means that "quality is cheap" or that not as much current income has to be sacrificed in return for the potential of strong dividend growth, as in the past.

Conclusion

Based on our ranking system, *American Water Works* merits the strongest consideration, as it has a Timeliness of 1 (Highest). *California Water* also is ranked to outperform the broader market averages in the year ahead. As always, we advise our subscribers to read each page closely to understand the specific risks associated with each company before investing.

James A. Flood



RECENT PRICE	32.29	P/E RATIO	20.2	(Trailing: 21.0 Median: 21.0)	RELATIVE P/E RATIO	1.07	DIV'D YLD	2.7%	VALUE LINE
--------------	-------	-----------	------	----------------------------------	--------------------	------	-----------	------	------------

3

Lowered 5/16/14

2

Raised 7/20/12

2

Lowered 7/11/14

.70

(1.00 = Market)

2017-19 PROJECTIONS

Ann'l Total

Price	45	Gain	11%
Low	35	(+10%)	5%

Insider Decisions

	A	S	O	N	D	J	F	M	A
to Buy	0	1	0	0	0	0	0	0	0
Options	0	0	0	0	1	0	0	1	0
to Sell	0	0	0	2	0	0	2	0	2

Institutional Decisions

	3Q2013	4Q2013	1Q2014
to Buy	72	79	79
to Sell	90	72	72
Hld's(000)	23953	23188	23233

High: 14.5 13.4 17.3 21.9 23.1 21.0 19.4 19.8 18.2 24.1 33.1 34.0

Low: 10.8 10.4 12.2 15.1 16.8 13.5 14.9 15.6 15.3 17.0 24.0 27.0

LEGENDS

1.25 x Dividends p sh
divided by Interest Rate

Relative Price Strength

3-for-2 split 6/02

2-for-1 split 9/13

Options: Yes

Shaded area indicates recession

<

1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	© VALUE LINE PUB. LLC	17-19
5.51	6.45	6.08	6.53	6.89	6.99	6.81	7.03	7.88	8.75	9.21	9.74	10.71	11.12	12.12	12.19	12.50	13.35	Revenues per sh	15.05
1.02	1.13	1.10	1.26	1.27	1.04	1.11	1.32	1.45	1.65	1.69	1.70	2.11	2.13	2.48	2.65	2.75	2.80	"Cash Flow" per sh	3.35
.54	.60	.54	.67	.67	.39	.53	.66	.67	.81	.78	.81	1.11	1.12	1.41	1.61	1.60	1.65	Earnings per sh ^A	1.95
.42	.43	.43	.43	.44	.44	.44	.45	.46	.48	.50	.51	.52	.55	.64	.76	.84	.92	Div'd Decl'd per sh ^B	1.10
1.56	2.15	1.51	1.59	1.34	1.88	2.51	2.12	1.95	1.45	2.23	2.09	2.12	2.13	1.77	2.52	2.30	2.25	Cap'l Spending per sh	2.50
5.74	5.91	6.37	6.61	7.02	6.98	7.51	7.86	8.32	8.77	8.97	9.70	10.13	10.84	11.80	12.72	12.90	13.35	Book Value per sh	15.35
26.87	26.87	30.24	30.24	30.36	30.42	33.50	33.60	34.10	34.46	34.60	37.06	37.26	37.70	38.53	38.72	38.00	37.50	Common Shs Outst'g ^C	37.50
15.5	17.1	15.9	16.7	18.3	31.9	23.2	21.9	27.7	24.0	22.6	21.2	15.7	15.4	14.3	17.2	Bold figures are Value Line estimates		Avg Ann'l P/E Ratio	20.0
.81	.97	1.03	.86	1.00	1.82	1.23	1.17	1.50	1.27	1.36	1.41	1.00	.97	.91	.97			Relative P/E Ratio	1.25
5.0%	4.2%	4.2%	3.9%	3.6%	3.5%	3.6%	3.1%	2.5%	2.5%	2.9%	2.9%	3.0%	3.2%	3.1%	2.7%			Avg Ann'l Div'd Yield	2.8%

CAPITAL STRUCTURE as of 3/31/14				228.0	236.2	268.6	301.4	318.7	361.0	398.9	419.3	466.9	472.1	475	500	Revenues (\$mill)	585			
Total Debt \$356.3 mill. Due in 5 Yrs \$7.6 mill.				16.5	22.5	23.1	28.0	26.8	29.5	41.4	42.0	54.1	62.7	61.0	60.0	Net Profit (\$mill)	73.0			
LT Debt \$326.0 mill. LT Interest \$21.0 mill.				37.4%	47.0%	40.5%	42.6%	37.8%	38.9%	43.2%	41.7%	39.9%	36.3%	37.0%	40.0%	Income Tax Rate	40.0%			
(LT interest earned: 5.7 x: total interest coverage: 5.4 x) (40% of Cap'l)				--	--	12.2%	8.5%	6.9%	3.2%	5.8%	2.0%	2.5%	5%	5%	2.5%	AFUDC % to Net Profit	2.5%			
Leases, Uncapitalized: Annual rentals \$2.2 mill.				47.7%	50.4%	48.6%	46.9%	46.2%	45.9%	44.3%	45.4%	42.2%	39.8%	41.5%	43.0%	Long-Term Debt Ratio	42.5%			
Pension Assets-12/13 \$127.5 mill. Oblig. \$152.7 mill.				52.3%	49.6%	51.4%	53.1%	53.8%	54.1%	55.7%	54.6%	57.8%	60.2%	58.5%	57.0%	Common Equity Ratio	57.5%			
Pfd Stock None.				480.4	532.5	551.6	569.4	577.0	665.0	677.4	749.1	787.0	818.4	840	875	Total Capital (\$mill)	1000			
Common Stock 38,778,608 shs. as of 5/5/14				664.2	713.2	750.6	776.4	825.3	866.4	855.0	896.5	917.8	981.5	1010	1050	Net Plant (\$mill)	1180			
				5.2%	5.4%	6.0%	6.7%	6.4%	5.9%	7.6%	7.1%	8.3%	8.9%	8.5%	8.0%	Return on Total Cap'l	9.5%			
				6.6%	8.5%	8.1%	9.3%	8.6%	8.2%	11.0%	10.3%	11.9%	12.7%	12.5%	12.0%	Return on Shr. Equity	12.5%			
				6.6%	8.5%	8.1%	9.3%	8.6%	8.2%	11.0%	10.3%	11.9%	12.7%	12.5%	12.0%	Return on Com Equity	12.5%			
MARKET CAP: \$1.3 billion (Mid Cap)				1.0%	2.8%	2.7%	3.9%	3.1%	3.2%	5.8%	5.3%	6.6%	6.8%	6.0%	5.0%	Retained to Com Eq	5.5%			
CURRENT POSITION				2012	2013	3/31/14	84%	67%	67%	58%	64%	61%	47%	49%	45%	47%	53%	58%	All Div'ds to Net Prof	56%

Cash Assets	23.5	38.2	74.9	BUSINESS: American States Water Co. operates as a holding company. Through its principal subsidiary, Golden State Water Company, it supplies water to more than 250,000 customers in 75 communities in 10 counties. Service areas include the greater metropolitan areas of Los Angeles and Orange Counties. The company also provides electric utility services to nearly 23,250 customers in the city of Big Bear Lake and in areas of San Bernardino County. Sold Chaparral City Water of Arizona (6/11). Has 728 employees. Officers & directors own 2.9% of common stock (4/12 Proxy). Chairman: Lloyd Ross. President & CEO: Robert J. Spowils. Inc. CA. Addr: 630 East Foothill Boulevard, San Dimas, CA 91773. Tel: 909-394-3600. Internet: www.aswater.com .
Other	160.5	153.4	138.3	
Current Assets	184.0	191.7	213.2	
Accts Payable	40.6	49.8	42.6	
Debt Due	3.3	6.3	30.3	
Other	49.8	44.8	46.2	
Current Liab.	93.7	100.9	119.1	

Fix. Chg. Cov.	488%	531%	533%
ANNUAL RATES	Past	Past	Est'd '11-'13
of change (per sh)	10 Yrs.	5 Yrs.	to '17-'19
Revenue	5.5%	6.5%	4.2%
"Cash Flow"	7.5%	8.5%	5.0%
Earnings	9.0%	13.0%	6.5%
Dividends	4.0%	6.5%	9.0%
Book Value	5.5%	6.5%	4.5%

Calendar	QUARTERLY REVENUES (\$ mill.)					Full Year
	Mar. 31	Jun. 30	Sep. 30	Dec. 31		
2011	94.3	109.8	119.9	95.3		419.3
2012	107.6	114.3	133.5	111.5		466.9
2013	110.6	120.7	130.9	109.9		472.1
2014	101.9	125	133	115		475
2015	120	130	135	115		500

Calendar	EARNINGS PER SHARE A					Full Year
	Mar.31	Jun.30	Sep.30	Dec.31		
2011	.19	.34	.42	.17	1.12	
2012	.27	.40	.49	.26	1.41	
2013	.35	.43	.53	.30	1.61	
2014	.28	.42	.55	.30	1.60	
2015	.30	.45	.58	.32	1.65	

Severe drought conditions in California should not have a material impact on American States Water's main subsidiary. State regulators have established mechanisms that allow Golden Gate Water Co. (GGWC) to pass through higher costs to consumers resulting from the drought. To date, conservation efforts have proved successful in lowering the demand for water and easing any rate shock over the higher monthly bills. GGWC will continue to pump and collect as much of its own water as possible because purchasing water (about 35% of total) on the California market is more expensive.

Share earnings will likely remain flat-tish through 2015. GGWC is earning close to the maximum allowed by state regulators. Thus, we don't expect much growth in utility operations in the near term. Due to solid cash generation, however, annual dividend hikes should remain healthy.

Longer term, nonregulated activities are a major plus. American States Utility Services (ASUS) operates the water systems at nine U.S. Army bases. Currently, this segment accounts for 22% of net in-

come. Over the next few years, we expect profits from this segment to increase as the government continues to privatize the water services at more bases. This also represents a relatively low-risk opportunity for the company to earn a greater return on equity than permitted by regulators.

American States has the strongest balance sheet in the industry. The equity-to-total capital ratio has recently been in the 60% neighborhood as the company has been retiring outstanding debt. As a result, American States is the sole company in the industry with an A Financial Strength rating. Moreover, a 1.25 million share-buyback program through mid-2016 was just announced.

These shares have been on a roll. Over the past month, the price has risen about 18%, versus 5% for the broader market averages. And, while this run-up has diminished some of the equity's luster over the 2017-2019 time frame, it still offers better total return potential than others in the water group because of its solid dividend growth prospects.

James A. Flood *July 18, 2014*

<p>(A) Primary earnings. Excludes nonrecurring gains/(losses): '04, 7¢; '05, 13¢; '06, 3¢; '08, 14¢; '10, (23¢) '11, 10¢. Next earnings report due early August. Quarterly earnings may not add due to rounding.</p>	<p>(B) Dividends historically paid in early March, June, September, and December. ■ Div'd reinvestment plan available.</p>	<p>(C) In millions, adjusted for splits.</p>	<p>Company's Financial Strength Stock's Price Stability Price Growth Persistence Earnings Predictability</p>	<p>A 90 75 90</p>
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AQUA AMERICA NYSE-WTR				RECENT PRICE	25.01	P/E RATIO	20.8	(Trailing: 21.9 Median: 24.0)	RELATIVE P/E RATIO	1.11	DIV'D YLD	2.6%	VALUE LINE			
TIMELINESS	3	Lowered 5/24/13	High: 13.4	14.8	23.4	23.8	21.3	17.6	17.2	18.4	19.0	21.5	28.1	26.3	Target Price	Range
SAFETY	2	Raised 4/20/12	Low: 9.5	11.3	14.0	16.1	15.1	9.8	12.3	13.2	15.4	16.8	20.6	22.4	2017	2018
TECHNICAL	2	Raised 7/11/14	LEGENDS												2019	
BETA	.70	(1.00 = Market)	1.60 x Dividends p sh divided by Interest Rate													
2017-19 PROJECTIONS			Relative Price Strength													
High	45	Gain (+80%)	5-for-4 split 12/01													
Low	30	Return 16%	5-for-4 split 12/03													
Insider Decisions			4-for-3 split 12/05													
Institutional Decisions			5-for-4 split 9/13													
to Buy			Options: Yes													
to Sell			Shaded area indicates recession													
to Buy			Percent shares traded													
to Sell			Percent shares traded													
to Buy			Percent shares traded													
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CALIFORNIA WATER NYSE-CWT										RECENT PRICE	23.82	P/E RATIO	23.8	(Trailing: 26.5 Median: 20.0)	RELATIVE P/E RATIO	1.27	DIV'D YLD	2.8%	VALUE LINE													
TIMELINESS	3	Raised 6/20/14	High: 15.7	19.0	21.1	22.9	22.7	23.3	24.1	19.8	19.4	19.3	23.4	24.8						Target Price	2017	2018	2019									
SAFETY	3	Lowered 7/27/07	Low: 11.8	13.0	15.6	16.4	17.1	13.8	16.7	16.9	16.7	16.8	18.4	20.3																		
TECHNICAL	2	Raised 7/4/14	LEGENDS 1.33 x Dividends p sh divided by Interest Rate Relative Price Strength 2-for-1 split 6/11 Options: Yes Shaded area indicates recession																													
BETA	.70	(1.00 = Market)																														
2017-19 PROJECTIONS																																
Price	35	Gain (+45%)	Ann'l Total	Return																												
High	25	Low	25	4%																												
Insider Decisions																																
A	S	O	N	D	J	F	M	A																								
to Buy	0	1	0	0	0	0	0	0																								
Options	1	0	0	0	0	0	0	1																								
to Sell	0	0	0	0	0	0	0	0																								
Institutional Decisions																																
3Q2013	4Q2013	1Q2014																														
to Buy	60	74	64																													
to Sell	51	52	58																													
Hld's(000)	27841	27908	29389																													
Percent shares traded	18	12	6																													
1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	© VALUE LINE PUB. LLC			17-19											
7.38	7.98	8.08	8.13	8.67	8.18	8.59	8.72	8.10	8.88	9.90	10.82	11.05	12.00	13.34	12.23	12.60	13.25	Revenues per sh			16.50											
1.30	1.37	1.26	1.10	1.32	1.26	1.42	1.52	1.36	1.56	1.86	1.93	1.93	2.07	2.32	2.21	2.20	2.40	"Cash Flow" per sh			3.00											
.73	.77	.66	.47	.63	.61	.73	.74	.67	.75	.95	.98	.91	.86	1.02	1.02	1.00	1.20	Earnings per sh A			1.50											
.54	.54	.55	.56	.56	.56	.57	.57	.58	.58	.59	.59	.60	.62	.63	.64	.65	.68	Div'd Decl'd per sh B			.94											
1.37	1.72	1.23	2.04	2.91	2.19	1.87	2.01	2.14	1.84	2.41	2.66	2.97	2.83	3.04	2.58	2.65	3.35	Cap'l Spending per sh			3.20											
6.69	6.71	6.45	6.48	6.56	7.22	7.83	7.90	9.07	9.25	9.72	10.13	10.45	10.76	11.28	12.54	12.90	13.30	Book Value per sh C			15.10											
25.24	25.87	30.29	30.36	30.36	33.86	36.73	36.78	41.31	41.33	41.45	41.53	41.67	41.82	41.98	47.74	48.00	48.00	Common Shs Outst'g D			50.00											
17.8	17.8	19.6	27.1	19.8	22.1	20.1	24.9	29.2	26.1	19.8	19.7	20.3	21.3	17.9	20.1	20.1	20.1	Avg Ann'l P/E Ratio			20.0											
.93	1.01	1.27	1.39	1.08	1.26	1.06	1.33	1.58	1.39	1.19	1.31	1.29	1.34	1.14	1.13	1.13	1.13	Relative P/E Ratio			1.25											
4.2%	4.0%	4.3%	4.4%	4.5%	4.2%	3.9%	3.1%	2.9%	3.0%	3.1%	3.1%	3.2%	3.4%	3.5%	3.5%	3.5%	3.5%	Avg Ann'l Div'd Yield			3.1%											
CAPITAL STRUCTURE as of 3/31/14																																
Total Debt \$497.6 mill. Due in 5 Yrs \$89.3 mill.										315.6	320.7	334.7	367.1	410.3	449.4	460.4	501.8	560.0	584.1	605	635	Revenues (\$mill) E	825									
LT Debt \$425.7 mill. LT Interest \$28.0 mill.										26.0	27.2	25.6	31.2	39.8	40.6	37.7	36.1	42.6	47.3	48.0	58.0	Net Profit (\$mill)	75.0									
(LT interest earned: 3.4x; total int. cov.: 3.2x)										39.6%	42.4%	37.4%	39.9%	37.7%	40.3%	39.5%	40.5%	37.5%	30.3%	34.5%	38.0%	Income Tax Rate	39.0%									
(42% of Cap'l)										3.2%	3.3%	10.6%	8.3%	8.6%	7.6%	4.2%	7.6%	8.0%	4.3%	7.0%	8.5%	AFUDC % to Net Profit	7.0%									
Pension Assets-12/13 \$266.2 mill.										48.6%	48.3%	43.5%	42.9%	41.6%	47.1%	52.4%	51.7%	47.8%	41.6%	43.0%	45.5%	Long-Term Debt Ratio	49.0%									
Oblig. \$383.2 mill.										50.8%	51.1%	55.9%	56.6%	58.4%	52.9%	47.6%	48.3%	52.2%	58.4%	57.0%	54.5%	Common Equity Ratio	51.0%									
Pfd Stock None										565.9	568.1	670.1	674.9	690.4	794.9	914.7	931.5	908.2	1024.9	1030	1185	Total Capital (\$mill)	1435									
Common Stock 47,803,849 shs.										800.3	862.7	941.5	1010.2	1112.4	1198.1	1294.3	1381.1	1457.1	1515.8	1570	1600	Net Plant (\$mill)	1850									
as of 4/27/14										6.1%	6.3%	5.2%	5.9%	7.1%	6.5%	5.5%	5.5%	6.3%	6.0%	6.0%	7.5%	Return on Total Cap'l	6.5%									
MARKET CAP: \$1.1 billion (Mid Cap)										8.9%	9.3%	6.8%	8.1%	9.9%	9.6%	8.6%	8.0%	9.0%	7.9%	8.0%	9.0%	Return on Shr. Equity	10.0%									
CURRENT POSITION										9.0%	9.3%	6.8%	8.1%	9.9%	9.6%	8.6%	8.0%	9.0%	7.9%	8.0%	9.0%	Return on Com Equity	10.0%									
2012										2.1%	2.1%	1.0%	1.8%	3.8%	3.8%	3.0%	2.3%	3.4%	3.4%	3.0%	5.0%	Retained to Com Eq	4.0%									
2013										77%	78%	86%	77%	61%	60%	66%	71%	62%	56%	65%	57%	All Div'ds to Net Prof	63%									
3/31/14																																
(SMILL.)																				<p>BUSINESS: California Water Service Group provides regulated and nonregulated water service to roughly 471,900 customers in 83 communities in California, Washington, New Mexico, and Hawaii. Main service areas: San Francisco Bay area, Sacramento Valley, Salinas Valley, San Joaquin Valley & parts of Los Angeles. Acquired Rio Grande Corp; West Hawaii Utilities (9/08). Revenue breakdown, '13: residential, 70%; business, 19%; public authorities, 5%; industrial, 5%; other 1%. '13 reported depreciation rate: 3.8%. Has 1,131 employees. President, Chairman, and Chief Executive Officer: Peter C. Nelson, Inc.; Delaware. Address: 1720 North First Street, San Jose, California 95112-4598. Telephone: 408-367-8200. Internet: www.calwatergroup.com.</p> <p>State regulators still have not ruled on California Water's petition for higher rates. In early July 2012, the utility filed a rate case with the California Public Utility Commission (CPUC) seeking increases in customers' bills of \$92.7 million, \$17.2 million and \$16.9 million, in 2014, 2015, and 2016, respectively. Due to the size of the hikes, California Water worked with six different entities affected by the hikes, including the Office of Ratepayers Advocates. After lengthy negotiations, an agreement was reached with all parties involved in the discussions. According to the deal, annual rates would be raised by \$45 million, \$10 million, and \$10 million over the 2014-2016 period. An administrative law judge has also recently signed off on the settlement. The utility's fate continues to be in hands of regulators. Despite all of California Water's efforts, the CPUC has the final authority and is not bound by the recommendations mentioned above. Indeed, we are surprised by the delay in the final ruling. Meanwhile, the first quarter was a major disappointment. Without the full rate relief, California Water lost \$0.11 a share in the March period. And, while the increased costs should eventually be recovered, the time frame appears to now be 12 to 24 months, instead of collected over the remainder of 2014. We are slashing our earnings estimate for 2014. Due to the CPUC's delay, we now expect the company's share earnings to only reach \$1.00, \$0.20 less than our previous number. We are also reducing our forecast for 2015 by \$0.10, to \$1.20. Severe drought conditions in California should not have a near-term impact on the company. That's because mechanisms are in place that permit any increased costs related to the water shortage to be passed along to customers. California Water shares hold modest appeal at this juncture. Investors might want to steer clear of this stock until the CPUC issues a final ruling. Moreover, the company's recent annual dividend increase of 1.6% was extremely unimpressive. For those insisting on owning a water utility, there are much better selections available in the group, in our opinion.</p> <p>James A. Flood July 18, 2014</p>												
Cal-endar	Mar.31	Jun.30	Sep.30	Dec.31	Full Year																											
2011	98.1	131.4	169.3	103.0	501.8																											
2012	116.8	143.6	178.1	121.5	560.0																											
2013	111.4	154.6	184.4	133.7	584.1																											
2014	110.5	155	195	144.5	605																											
2015	125	160	200	150	635																											
EARNINGS PER SHARE A																																
Cal-endar	Mar.31	Jun.30	Sep.30	Dec.31	Full Year																											
2011	.03	.29	.50	.04	.86																											
2012	.03	.31	.56	.12	1.02																											
2013	.01	.28	.61	.12	1.02																											
2014	d.11	.27	.66	.18	1.00																											
2015	.05	.30	.67	.18	1.20																											
QUARTERLY DIVIDENDS PAID B																																
Cal-endar	Mar.31	Jun.30	Sep.30	Dec.31	Full Year																											
2010	.149	.149	.149	.149	.60																											
2011	.154	.154	.154	.154	.62																											
2012	.1575	.1575	.1575	.1575	.63																											
2013	.16	.16	.16	.16	.64																											
2014	.1625	.1625																														

CONNECTICUT WATER NDQ-CTWS										RECENT PRICE	33.21	P/E RATIO	19.0 (Trailing: 19.7 Median: 22.0)	RELATIVE P/E RATIO	1.01	DIV'D YLD	3.1%	VALUE LINE	Target Price Range											
TIMELINESS	2	Raised 12/13/13	High: 30.4		29.8		28.2		27.7		25.6	29.0	26.4	27.9	29.1	32.8	36.4	35.5												
SAFETY	3	New 1/18/13	Low: 24.0		23.8		21.9		20.3		22.4	19.3	17.3	20.0	23.3	26.2	27.8	31.3												
TECHNICAL	3	Lowered 3/14/14	LEGENDS		1.30 x Dividends p sh		divided by Interest Rate		Relative Price Strength		3-for-2 split 9/01		Options: No		Shaded area indicates recession															
BETA	.65	(1.00 = Market)	2017-19 PROJECTIONS		Ann'l Total		Price		Gain		Return																			
			High		45		30		(+35%)		11%																			
			Low		30				(-10%)		7%																			
Insider Decisions			A S O N D J F M A																											
to Buy			0 0 0 0 0 0 0 0 0 0																											
Options			0 0 0 2 0 0 0 0 0 0																											
to Sell			0 0 0 2 0 0 0 0 0 0																											
Institutional Decisions			3Q2013		4Q2013		1Q2014																							
to Buy			42		41		44																							
to Sell			31		35		27																							
Hld's(000)			4509		4350		4324																							
Percent shares traded			12		8		4																							
1998			1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	© VALUE LINE PUBL. LLC 17-19										
5.58	5.87	5.70	5.93	5.77	5.91	6.04	5.81	5.68	7.05	7.24	6.93	7.65	7.93	9.47	8.29	8.45	8.70	Revenues per sh	11.65											
1.59	1.65	1.73	1.78	1.78	1.89	1.91	1.62	1.52	1.90	1.95	1.93	2.04	2.11	2.64	2.63	2.75	2.85	"Cash Flow" per sh	3.00											
1.02	1.03	1.09	1.13	1.12	1.15	1.16	.88	.81	1.05	1.11	1.19	1.13	1.13	1.53	1.66	1.75	1.85	Earnings per sh A	1.95											
.78	.79	.79	.80	.81	.83	.84	.85	.86	.87	.88	.90	.92	.94	.96	.98	1.01	1.04	Div'd Dec'd per sh B=C	1.16											
1.12	1.42	1.43	1.86	1.98	1.49	1.58	1.96	2.24	2.44	3.28	3.06	2.61	2.79	3.02	2.95	2.90	2.90	Cap'l Spending per sh	2.75											
8.52	8.61	8.92	9.25	10.06	10.46	10.94	11.52	11.60	11.95	12.23	12.87	13.05	13.50	20.95	17.92	18.95	20.85	Book Value per sh D	23.75											
6.80	7.26	7.28	7.65	7.94	7.97	8.04	8.17	8.27	8.38	8.46	8.57	8.68	8.76	8.85	11.04	11.25	11.50	Common Shs Outst'g C	12.00											
15.5	18.2	18.2	21.5	24.3	23.5	22.9	28.6	29.0	23.0	22.2	18.4	20.7	23.0	19.4	18.4	18.4	18.4	Avg Ann'l P/E Ratio	20.0											
.81	1.04	1.18	1.10	1.33	1.34	1.21	1.52	1.57	1.22	1.34	1.23	1.32	1.44	1.23	1.03	1.03	1.03	Relative P/E Ratio	1.25											
4.9%	4.2%	4.0%	3.3%	3.0%	3.0%	3.1%	3.4%	3.6%	3.6%	3.6%	4.1%	3.9%	3.6%	3.2%	3.2%	3.2%	3.2%	Avg Ann'l Div'd Yield	3.1%											
CAPITAL STRUCTURE as of 3/31/14			48.5		47.5		46.9		59.0		61.3		59.4		66.4		69.4		83.8		91.5		95.0		100		Revenues (\$mill)		140	
Total Debt \$178.5 mill. Due in 5 Yrs \$18.6 mill.			9.4		7.2		6.7		8.8		9.4		10.2		9.8		9.9		13.6		18.3		19.5		21.0		Net Profit (\$mill)		23.5	
LT Debt \$174.4 mill. LT Interest \$7.2 mill.			22.9%		--		23.5%		32.4%		27.2%		19.5%		35.2%		41.3%		32.0%		28.0%		30.0%		31.0%		Income Tax Rate		33.0%	
(Total interest coverage: 4.4x)			--		--		--		--		1.7%		--		--		--		1.7%		2.0%		2.0%		2.0%		AFUDC % to Net Profit		2.0%	
(47% of Cap'l)			42.8%		44.9%		44.4%		47.8%		46.9%		50.6%		49.5%		53.2%		49.0%		46.9%		45.5%		43.5%		Long-Term Debt Ratio		43.0%	
Leases, Uncapitalized: Annual rentals \$.1 mill.			56.7%		54.6%		55.1%		51.8%		52.7%		49.1%		50.2%		46.5%		50.8%		52.9%		54.5%		56.5%		Common Equity Ratio		57.0%	
Pension Assets \$56.8 mill.			155.1		172.3		174.1		193.2		196.5		221.3		225.6		254.2		364.6		373.6		390		420		Total Capital (\$mill)		500	
Oblig. \$64.2 mill.			246.1		247.7		268.1		284.3		302.3		325.2		344.2		362.4		447.9		471.9		490		490		Net Plant (\$mill)		575	
Pfd Stock \$0.8 mill. Pfd Divd NMF			7.0%		5.0%		4.9%		5.5%		5.9%		5.5%		5.4%		4.9%		4.8%		5.9%		6.0%		6.0%		Return on Total Cap'l		6.0%	
Common Stock 11,080,435 shs.			10.6%		7.5%		6.9%		8.7%		9.0%		9.3%		8.6%		8.3%		7.3%		9.2%		10.0%		9.0%		Return on Shr. Equity		8.5%	
as of 4/30/14			10.6%		7.6%		7.0%		8.7%		9.1%		9.4%		8.7%		8.3%		7.3%		9.2%		10.0%		9.0%		Return on Com Equity		8.5%	
MARKET CAP: \$375 million (Small Cap)			3.1%		3%		NMF		1.6%		1.9%		2.3%		1.6%		1.4%		2.8%		3.8%		4.0%		3.5%		Retained to Com Eq		3.5%	
CURRENT POSITION (SMILL)			71%		95%		105%		82%		79%		76%		81%		83%		62%		59%		58%		58%		All Div'ds to Net Prof		59%	
CASH ASSETS			13.2		18.4		15.3																							
Accounts Receivable			11.5		12.3		11.4																							
Other			11.7		16.2		17.1																							
Current Assets			36.4		46.9		43.8																							
Accts Payable			10.0		10.8		6.5																							
Debt Due			3.0		4.1		4.1																							
Other			2.9		7.8		9.9																							
Current Liab.			15.9		22.7		20.5																							
Fix. Chg. Cov.			408%		375%		375%																							
ANNUAL RATES of change (per sh)			Past 10 Yrs.		Past 5 Yrs.		Est'd '11-'13 to '17-'19																							
Revenues			4.0%		5.0%		5.5%																							
"Cash Flow"			3.0%		6.5%		3.5%																							
Earnings			2.5%		8.0%		5.0%																							
Dividends			1.5%		2.0%		3.0%																							
Book Value			6.0%		8.0%		5.5%																							
Cal-endar			QUARTERLY REVENUES (\$mill.)				Full Year																							
			Mar.31 Jun.30 Sep.30 Dec.31				Mar.31 Jun.30 Sep.30 Dec.31																							
2011			16.0 17.4 20.6 15.4				69.4																							
2012			18.5 21.3 24.5 19.5				83.8																							
2013			19.7 22.6 27.6 21.6				91.5																							
2014			20.3 23.7 29.0 22.0				95.0																							
2015			22.0 25.0 30.0 23.0				100																							
Cal-endar			EARNINGS PER SHARE A				Full Year																							
			Mar.31 Jun.30 Sep.30 Dec.31				Mar.31 Jun.30 Sep.30 Dec.31																							
2011			.26 .37 .39 .11				1.13																							
2012			.22 .47 .67 .17				1.53																							
2013			.24 .39 .86 .17				1.66																							
2014			.27 .47 .76 .25				1.75																							
2015			.32 .48 .78 .27				1.85																							
Cal-endar			QUARTERLY DIVIDENDS PAID B				Full Year																							
			Mar.31 Jun.30 Sep.30 Dec.31				Mar.31 Jun.30 Sep.30 Dec.31																							
2010			.228 .228 .233 .233				.922																							
2011			.233 .233 .238 .238				.942																							
2012			.238 .238 .2425 .2425				.962																							
2013			.2425 .2425 .2475 .2475				.98																							
2014			.2475 .2475																											

CONNECTICUT WATER SERVICES CONTINUES TO benefit from a past regulatory ruling. Last year, the utility agreed to lower customer bills and not seek higher rates before 2015 in order to keep the benefits resulting from a tax refund. The settlement appeared to have worked out for both Connecticut Water and its customers. Indeed, in 2013, the company was able to break out of a five-year run of sluggish profits.

A more constructive regulatory environment could be a major positive. Connecticut's regulatory climate is rated as below average by *Value Line*. (This includes rulings on both electric and water utilities.) Should the Nutmeg state continue the trend of working with utilities, Connecticut Water's long-term prospects would be enhanced.

Earnings should show steady, mid-single-digit gains over this year and next. In Maine, which is responsible for 20% of total revenues, the company has merged its two water utilities. This should eliminate regulatory redundancies and help lower costs. Moreover, as the company continues to expand, it will be earning

a return on a larger asset base. All told, we expect share net to increase by over 5%, in both 2014 and 2015.

Long-term dividend growth will probably be below the industry average. Connecticut Water's dividend history over the past five and 10 years has been not been nearly as robust as its peers. As profits continue to move higher, though, there should be more room for payout hikes. Investors should take note of the next board of directors' meeting in August, when the annual dividend increase will be announced. We think the company will finally break the five-year pattern of only increasing the dividend by \$0.02 a share.

Connecticut Water is expanding its customer base. The company is currently working on two projects aimed at increasing revenues. Pipelines are being extended so that the town of Mansfield will become a new customer. A deal has also been reached to supply water to the University of Connecticut's main campus in Storrs.

These shares are timely. The stock has underperformed of late, making it somewhat appealing on a relative basis.

James A. Flood July 18, 2014

MIDDLESEX WATER NDQ-MSEX				RECENT PRICE	21.14	P/E RATIO	19.2	(Trailing: 20.5 Median: 21.0)	RELATIVE P/E RATIO	1.02	DIV'D YLD	3.6%	VALUE LINE	Target Price Range					
TIMELINESS	3	Lowered 4/11/14	High: 21.2	21.8	23.5	20.5	20.2	19.8	17.9	19.3	19.4	19.6	22.5	22.1					
SAFETY	2	New 10/21/11	Low: 15.8	16.7	17.1	16.5	16.9	12.0	11.6	14.7	16.5	17.5	18.6	19.1					
TECHNICAL	3	Lowered 7/18/14	LEGENDS 1.20 x Dividends p sh divided by Interest Rate Relative Price Strength 3-for-2 split 10/2 4-for-3 split 11/03 Options: No Shaded area indicates recession																
BETA	.70	(1.00 = Market)																	
2017-19 PROJECTIONS				Price	30	Gain	(+40%)	Return	12%										
				Low	20	(-5%)	3%												
Insider Decisions				A	S	O	N	D	J	F	M	A							
				to Buy	1	0	0	0	1	0	0	0							
				Options	0	0	0	0	0	0	0	0							
				to Sell	2	0	0	0	2	0	0	0							
Institutional Decisions				3Q2013	4Q2013	1Q2014													
				to Buy	42	43	37												
				to Sell	29	32	34												
				Hld's(000)	6608	6384	6432												
1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	© VALUE LINE PUB. LLC 17-19	
4.39	5.35	5.39	5.87	5.98	6.12	6.25	6.44	6.16	6.50	6.79	6.75	6.60	6.50	6.98	7.19	7.75	8.00	Revenues per sh	9.35
1.02	1.19	.99	1.18	1.20	1.15	1.28	1.33	1.33	1.49	1.53	1.40	1.55	1.46	1.56	1.72	1.80	1.85	"Cash Flow" per sh	2.35
.71	.76	.51	.66	.73	.61	.73	.71	.82	.87	.89	.72	.96	.84	.90	1.03	1.10	1.15	Earnings per sh ^A	1.20
.58	.60	.61	.62	.63	.65	.66	.67	.68	.69	.70	.71	.72	.73	.74	.75	.76	.77	Div'd Decl'd per sh ^B	.83
2.68	2.33	1.32	1.25	1.59	1.87	2.54	2.18	2.31	1.66	2.12	1.49	1.90	1.50	1.36	1.26	1.95	2.00	Cap'l Spending per sh	2.00
6.80	6.95	6.98	7.11	7.39	7.60	8.02	8.26	9.52	10.05	10.03	10.33	11.13	11.27	11.48	11.82	12.10	12.60	Book Value per sh ^D	13.20
9.82	10.00	10.11	10.17	10.36	10.48	11.36	11.58	13.17	13.25	13.40	13.52	15.57	15.70	15.82	15.96	16.70	16.25	Common Shs Outst'g ^C	17.00
15.2	17.6	28.7	24.6	23.5	30.0	26.4	27.4	22.7	21.6	19.8	21.0	17.8	21.7	20.8	19.7	19.7	19.7	Avg Ann'l P/E Ratio	22.0
.79	1.00	1.87	1.26	1.28	1.71	1.39	1.46	1.23	1.15	1.19	1.40	1.13	1.36	1.32	1.11	1.11	1.11	Relative P/E Ratio	1.40
5.4%	4.4%	4.2%	3.8%	3.7%	3.5%	3.4%	3.5%	3.7%	3.7%	4.0%	4.7%	4.2%	4.0%	4.0%	3.7%	3.7%	3.7%	Avg Ann'l Div'd Yield	3.3%
CAPITAL STRUCTURE as of 3/31/14						71.0	74.6	81.1	86.1	91.0	91.2	102.7	102.1	110.4	114.8	125	130	Revenues (\$mill)	155
Total Debt \$161.9 mill. Due in 5 Yrs \$56.4 mill.						8.4	8.5	10.0	11.8	12.2	10.0	14.3	13.4	14.4	16.6	17.0	18.0	Net Profit (\$mill)	20.5
LT Debt \$129.0 mill. LT Interest \$5.0 mill.						31.1%	27.6%	33.4%	32.6%	33.2%	34.1%	32.1%	32.7%	33.9%	34.1%	34.0%	33.0%	Income Tax Rate	34.0%
(LT interest earned: 6.0x)						--	--	--	--	--	--	6.8%	6.1%	3.4%	1.9%	1.0%	1.0%	AFUDC % to Net Profit	2.0%
(40% of Cap'l)						53.8%	55.3%	49.5%	49.0%	45.6%	46.6%	43.1%	42.3%	41.5%	40.4%	42.5%	43.5%	Long-Term Debt Ratio	43.5%
Pension Assets-12/13 \$46.4 mill.						42.5%	41.3%	47.5%	49.6%	51.8%	52.1%	55.8%	56.6%	57.4%	58.7%	57.0%	56.0%	Common Equity Ratio	56.0%
Oblig. \$56.0 mill.						214.5	231.7	264.0	268.8	259.4	267.9	310.5	312.5	316.5	321.4	340	365	Total Capital (\$mill)	400
Pfd Stock \$2.9 mill. Pfd Div'd: \$.1 mill.						262.9	288.0	317.1	333.9	366.3	376.5	405.9	422.2	435.2	446.5	455	450	Net Plant (\$mill)	500
Common Stock 15,986,792 shs.						5.1%	5.0%	5.1%	5.6%	5.8%	5.0%	5.7%	5.2%	5.4%	5.9%	6.0%	6.0%	Return on Total Cap'l	6.5%
as of 4/30/14						8.5%	8.2%	7.5%	8.6%	8.6%	7.0%	8.1%	7.5%	7.8%	8.7%	8.5%	8.5%	Return on Shr. Equity	9.0%
MARKET CAP: \$350 million (Small Cap)						9.0%	8.6%	7.8%	8.7%	8.9%	7.0%	8.2%	7.5%	7.8%	8.7%	8.5%	8.5%	Return on Com Equity	9.0%
CURRENT POSITION						.9%	.6%	1.3%	1.8%	2.0%	.1%	2.1%	1.0%	1.4%	2.4%	2.5%	2.5%	Retained to Com Eq	3.0%
(SMILL.)						90%	94%	84%	79%	78%	98%	75%	87%	83%	73%	72%	70%	All Div's to Net Prof	69%
Cash Assets						3.0	4.8	5.9											
Other						21.6	21.0	19.9											
Current Assets						24.6	25.8	25.7											
Accts Payable						3.8	6.3	5.6											
Debt Due						11.1	33.8	32.9											
Other						41.1	12.6	14.0											
Current Liab.						56.0	52.7	52.5											
Fix. Chg. Cov.						554%	697%	695%											
ANNUAL RATES						Past 10 Yrs.	Past 5 Yrs.	Est'd '11-'13											
of change (per sh)						1.5%	1.0%	to '17-'19											
Revenues						3.0%	1.5%	7.0%											
"Cash Flow"						3.5%	1.5%	4.5%											
Earnings						1.5%	1.5%	2.0%											
Dividends						4.5%	3.0%	2.5%											
Book Value						23.0	27.1	23.3											
Cal-endar	QUARTERLY REVENUES (\$mill.)				Full Year														
	Mar.31	Jun.30	Sep.30	Dec.31															
2011	24.0	26.1	28.7	23.3	102.1														
2012	23.5	27.4	32.4	27.1	110.4														
2013	27.0	29.1	31.3	27.4	114.8														
2014	27.1	31.9	35.0	31.0	125														
2015	30.0	33.0	37.0	30.0	130														
Cal-endar	EARNINGS PER SHARE ^A				Full Year														
	Mar.31	Jun.30	Sep.30	Dec.31															
2011	.11	.23	.32	.12	.84														
2012	.11	.23	.38	.17	.90														
2013	.20	.28	.36	.19	1.03														
2014	.20	.30	.40	.20	1.10														
2015	.20	.32	.43	.20	1.15														
Cal-endar	QUARTERLY DIVIDENDS PAID ^B				Full Year														
	Mar.31	Jun.30	Sep.30	Dec.31															
2010	.180	.180	.180	.183	.72														
2011	.183	.183	.183	.185	.73														
2012	.185	.185	.185	.1875	.74														
2013	.1875	.1875	.1875	.19	.753														
2014	.19	.19																	

BUSINESS: Middlesex Water Company engages in the ownership and operation of regulated water utility systems in New Jersey, Delaware, and Pennsylvania. It also operates water and wastewater systems under contract on behalf of municipal and private clients in NJ and DE. Its Middlesex System provides water services to 60,000 retail customers, primarily in Middlesex County, New Jersey. In 2013, the Middlesex System accounted for 60% of operating revenues. At 12/31/13, the company had 279 employees. Incorporated: NJ. President, CEO, and Chairman: Dennis W. Doll. Officers & directors own 3.3% of the common stock; BlackRock, 7.4%; Vanguard 3.3%. (4/14 proxy). Add.: 1500 Ronson Road, Iselin, NJ 08830. Tel.: 732-634-1500. Internet: www.middlesexwater.com.

Middlesex Water was recently granted rate relief. On June 18th, the New Jersey State Board of Public Utilities (BPU) permitted the utility to raise customers' bills by 6.34%. Middlesex had originally sought a hike of 15.9%, but eventually lowered that figure to 12.1%. The ruling could have been more generous, but the 9.75% allowed return on equity was a positive, in our opinion.

Earnings growth will probably be decent for this year and next. In addition to the increase in New Jersey, Middlesex was granted higher rates in Delaware in February. These new revenues should enable the utility to more than compensate for the loss of sales resulting from the closing of a large oil refinery owned by Hess Corp and the expiration of a contract to supply water to the borough of Sayreville. All told, we think the company's share net will increase by 7% in 2014, and 5%, in 2015.

Annual dividend hikes should remain subpar, however. We think that 2014 will mark the seventh straight year in which the company raises the yearly payout by only \$0.01. Though this streak could be broken next year, we estimate the hike will only average 2.0% through 2017-2019, well short of the norm for a water utility.

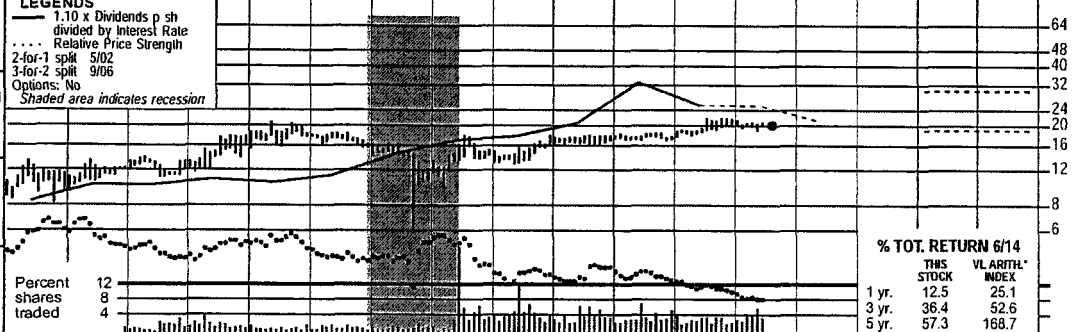
Capital expenditures are expected to spike this year and next. Like most of its peers, Middlesex has to invest heavily to upgrade and repair an outmoded infrastructure. Spending is expected to average \$32 million in 2014 and 2015 compared to the \$20 million required in 2013. The utility currently has a relatively low debt-to-total capital ratio, which means that its balance sheet is strong enough to withstand an increase in the debt load.

When it comes to yield, appearances can be deceiving. Middlesex continues to have the highest yield in the industry. This is not a positive, however, as it reflects investors' negative views regarding the company's dividend growth prospects. Hence, the market is demanding more current income as compensation. Even with the high current yield, we do not find the stock attractive in the year ahead nor over the next three- to five-year period.

James A. Flood
July 18, 2014

RECENT PRICE	20.19	P/E RATIO	22.4 (Trailing: 27.3 Median: 25.0)	RELATIVE P/E RATIO	1.19	DIV'D YLD	2.9%	VALUE LINE
--------------	-------	-----------	---------------------------------------	--------------------	------	-----------	------	------------

TIMELINESS	4	Raised 3/28/18	High:	13.5	14.0	17.9	21.0	18.5	16.5	18.0	18.0	18.1	18.5	22.0	21.5	Target Price Range 2017 2018 2019
SAFETY	2	New 7/8/18	Low:	9.3	11.0	11.7	15.3	15.5	6.2	9.7	12.8	15.8	16.8	17.6	19.0	



1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	© VALUE LINE PUB. LLC	17-19
--	--	--	2.05	2.05	2.17	2.18	2.58	2.56	2.79	2.89	2.95	3.07	3.18	3.21	3.27	3.65	3.95	Revenues per sh	4.65
--	--	--	.59	.57	.65	.65	.79	.77	.86	.88	.95	1.07	1.09	1.12	1.19	1.35	1.45	"Cash Flow" per sh	1.75
--	--	--	.43	.40	.47	.49	.56	.58	.57	.57	.64	.71	.71	.72	.75	.90	.95	Earnings per sh ^A	1.10
--	--	--	.34	.35	.37	.39	.42	.45	.48	.49	.51	.52	.53	.54	.55	.57	.59	Div'd Dec'd per sh ^B	.74
--	--	--	.75	.66	1.07	2.50	1.69	1.85	1.69	2.17	1.18	.83	.74	.94	.76	.90	.85	Cap'l Spending per sh	1.00
--	--	--	3.79	3.90	4.06	4.65	4.85	5.84	5.97	6.14	6.92	7.19	7.45	7.73	7.98	7.95	8.20	Book Value per sh	8.90
--	--	--	9.46	9.55	9.63	10.33	10.40	11.20	11.27	11.37	12.56	12.69	12.79	12.92	12.98	12.60	12.20	Common Shs Outst'g ^C	11.80
--	--	--	17.8	26.9	24.5	25.7	26.3	31.2	30.3	24.6	21.9	20.7	23.9	24.4	26.3	Bold figures are Value Line estimates		Avg Ann'l P/E Ratio	22.0
--	--	--	.91	1.47	1.40	1.36	1.40	1.68	1.61	1.48	1.46	1.32	1.50	1.55	1.48			Relative P/E Ratio	1.40
--	--	--	4.4%	3.3%	3.2%	3.1%	2.9%	2.5%	2.8%	3.5%	3.6%	3.5%	3.1%	3.1%	2.8%			Avg Ann'l Div'd Yield	3.0%

CAPITAL STRUCTURE as of 3/31/14				22.5	26.8	28.7	31.4	32.8	37.0	39.0	40.6	41.4	42.4	46.0	48.0	Revenues (\$mill)	55.0
Total Debt \$84.9 mill. Due in 5 Yrs \$19.5 mill.				4.8	5.8	6.1	6.4	6.4	7.5	8.9	9.1	9.3	9.7	11.5	12.0	Net Profit (\$mill)	13.0
LT Debt \$84.9 mill. LT Interest \$5.2 mill.				36.7%	36.7%	34.4%	36.5%	36.1%	37.9%	38.5%	35.3%	37.6%	37.6%	37.0%	36.0%	Income Tax Rate	37.0%
(Total interest coverage: 4.0x)				--	--	7.2%	3.8%	10.1%	--	1.2%	1.1%	1.1%	.8%	1.0%	1.0%	AFUDC % to Net Profit	1.5%
(45% of Cap'l)				42.5%	44.1%	48.3%	46.5%	54.5%	45.7%	48.3%	47.1%	46.0%	45.1%	47.5%	49.5%	Long-Term Debt Ratio	50.0%
Pension Assets 12/13 \$27.1 mill.				57.5%	55.9%	51.7%	53.5%	45.5%	54.3%	51.7%	52.9%	54.0%	54.9%	52.5%	50.5%	Common Equity Ratio	50.0%
Oblig. \$32.1 mill.				83.6	90.3	126.5	125.7	153.4	160.1	176.4	180.2	184.8	188.4	190	195	Total Capital (\$mill)	210
Pfd Stock None				140.0	155.3	174.4	191.6	211.4	222.0	228.4	233.0	240.3	244.2	250	255	Net Plant (\$mill)	270
Common Stock 12,944,260 shs.				7.6%	8.4%	6.2%	6.7%	5.7%	6.2%	6.5%	6.4%	6.4%	6.5%	7.5%	7.5%	Return on Total Cap'l	7.5%
as of 5/6/14				10.0%	11.6%	9.3%	9.5%	9.2%	8.6%	9.8%	9.5%	9.3%	9.3%	11.5%	12.0%	Return on Shr. Equity	12.0%
MARKET CAP: \$250 million (Small Cap)				10.0%	11.6%	9.3%	9.5%	9.2%	8.6%	9.8%	9.5%	9.3%	9.3%	11.5%	12.0%	Return on Com Equity	12.0%
CURRENT POSITION				2.1%	3.0%	2.2%	1.7%	1.4%	1.9%	2.7%	2.5%	2.4%	2.4%	4.0%	4.5%	Retained to Com Eq	4.0%
2012	2013	3/31/14		79%	74%	77%	82%	85%	78%	72%	73%	74%	74%	63%	62%	All Div'ds to Net Prof	67%

Cash Assets	4.0	7.6	5.7	BUSINESS: The York Water Company is the oldest investor-owned regulated water utility in the United States. It has operated continuously since 1816. As of December 31, 2013, the company's average daily availability was 35.0 million gallons and its service territory had an estimated population of 190,000. Has more than 63,000 customers. Residential customers accounted for 63% of 2013 revenues; commercial and industrial (29%); other (8%). It also provides sewer billing services. Incorporated: PA. York had 105 full-time employees at 12/31/13. President/CEO: Jeffrey R. Hines. Officers/directors own 1.1% of the common stock (3/14 proxy). Address: 130 East Market Street York, Pennsylvania 17401. Telephone: (717) 845-3601. Internet: www.yorkwater.com
Accounts Receivable	6.4	3.8	3.4	
Other	1.2	3.8	4.3	
Current Assets	11.6	15.2	13.4	
Accts Payable	1.1	1.8	1.6	
Debt Due	1	-	-	
Other	4.3	6.0	6.5	

We are maintaining our 2014 earnings estimate for York Water. First-quarter results were a disappointment, coming in at \$0.16 a share, \$0.03 a share less than the consensus number. The period had a few unexpected expenses, plus the poor weather resulted in higher-than-budgeted maintenance costs. Since these charges probably won't recur, we think that per-share earnings can break out of their rut and increase 20% this year. (Share net was between \$0.71 and \$0.75 from 2010 to 2013.) Fueling the bottom line will be the higher rates that state regulators allowed the utility to implement on February 28th. **The bottom line will most likely rise modestly next year.** Higher rates will be in effect for the full year, versus only 10 months in 2014. Together with better cost controls, this should result in at least a 5% share-net gain. Our estimates for both years could prove conservative should the company change tack and decide to execute its stock-buyback program in a shorter period of time (see below). **The share-repurchase program has still not gained any traction.** In March 2013, management announced plans to

repurchase 1.2 million shares, or over 9% of the company's outstanding equity. Sixteen months later and the number of shares outstanding have only been reduced by 40,000.

Dividend growth prospects are average at best. Compared to other water utilities, York has a high dividend-to-net profit ratio. This means that there is not a substantial amount of room for dividends to increase. And, though this percentage is on the decline, it most likely won't go low enough for annual dividends hikes to surpass the industry average.

Finances are adequate. Despite the need to spend to upgrade an aging infrastructure, capital expenditures should be manageable in the years ahead. Indeed, York should be able to fund the outlays without having to issue any new bonds. So, the debt-to-total equity ratio should remain close to a healthy 50% level.

York shares are rated to underperform the broader market averages over the next six- to 12-month period. Moreover, total return potential through 2017-2019 is below average, as well.

James A. Flood, Editor, July 18, 2014

Other	4.3	6.6	6.3
Current Liab.	5.5	7.8	8.1
Fix. Chg. Cov.	414%	417%	417%
ANNUAL RATES	Past	Past	Est'd to '11-'13
of change (per sh)	10 Yrs.	5 Yrs.	to '17-'19
Revenues	4.5%	3.0%	6.5%
"Cash Flow"	6.5%	6.5%	7.5%
Earnings	5.5%	5.0%	7.0%
Dividends	4.5%	2.5%	5.5%
Book Value	7.0%	5.0%	2.5%

Calendar	QUARTERLY REVENUES (\$mill.)				Full Year
	Mar. 31	Jun. 30	Sep. 30	Dec. 31	
2011	9.6	10.5	10.5	10.0	40.6
2012	9.6	10.4	11.0	10.4	41.4
2013	10.1	10.7	10.9	10.7	42.4
2014	10.6	11.5	12.1	11.8	46.0
2015	11.0	12.0	12.5	12.5	48.0

Calendar	EARNINGS PER SHARE ^A				Full
	Mar.31	Jun. 30	Sep. 30	Dec. 31	Year
2011	.15	.19	.19	.16	.71
2012	.15	.17	.22	.18	.72
2013	.17	.18	.19	.21	.75
2014	.16	.24	.25	.25	.90
2015	.29	.25	.25	.25	

(A) Diluted earnings. Next earnings report due early August.
(B) Dividends historically paid in mid-January, April, July, and October.

(C) In millions, adjusted for splits

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Company's Financial Strength	B+
Stock's Price Stability	85
Price Growth Persistence	65
Earnings Predictability	100

To subscribe call 1-800-833-0046.

Quail Creek Water Company, Inc.

**Direct Testimony of Thomas J. Bourassa
Cost of Capital**

Exhibit TJB-COC-DT2

Quail Creek Water Company
Comparative Risk Study
Beta Estimate Using Duff and Phelps Risk Study Portfolio Information

Line No.	A. Beta Estimates for Water Sample Group and Company ¹						CV (ROE) ¹ 41.78%	Portfolio 13	Average
	Company	Portfolio 5	Operating Margin 39.06%	Portfolio 11	CV (Operating Margin) ¹ 20.74%	Portfolio Beta ²			
1	Company								
2	Water Proxy Group	2	28.96%	20	8.36%		10.29%	24	
3	Company					Portfolio Beta ²	Portfolio Beta ³		
4	Water Proxy Group					0.88	1.15		
5	Percentage Difference					0.83	0.85		
						6.0%	35.3%		19.2%
B. Assume percentage difference is the same for water utilities as companies in general									
6	Water Sample Group ⁵					0.71	0.71		
7	Implied Beta for Company ⁶					0.75	0.82		0.85

Notes:

- ¹ See Risk Study. CV stands for Coefficient of Variation.
- ² Source is Duff & Phelps 2104 Valuation Handbook, Risk Study, Exhibit D-1, Companies Ranked by Operating Margin.
- ³ Source is Duff & Phelps 2104 Valuation Handbook, Risk Study, Exhibit D-2, Companies Ranked by CV (Operating Margin).
- ⁴ Source is Table 3.
- ⁵ Calculated by multiplying (1+ percentage difference in risk study betas) times 0.71 beta for the water sample group.

Quail Creek Water Company
Comparative Risk Study
Traditional Capital Asset Pricing Model (CAPM) Using Implied Beta
To Find Additional Risk Premium

Exhibit
Page 2 of 2

Line No.	R_f^1	+	Implied beta^2	x	RP_M^3	=	k	CAPM Results From <u>Schedule D-4.11</u>	Indicated Company Risk Premium		
1	Historical Market Risk Premium		4.6%	+	0.85	x	6.96% ³	=	10.5%	9.5%	1.0%
2	Current Market Risk Premium		4.6%	+	0.85	x	8.73% ⁴	=	12.0%	10.8%	1.2%

Notes:

¹ Forecasts of long-term treasury yields. See Schedule D-4.9.

² Implied Beta computed from Duff and Phelps 2014 Valuation Handbook Risk Study information. See page 1 of exhibit.

³ Historical Market Risk Premium from (Rp) from Morningstar Ibbotson 214 Classic Yearbook, Long-Horizon ERP on S&P 500. See Schedule D-4.11.

⁴ See Schedule D-4.10

Quail Creek Water Company, Inc.

**Direct Testimony of Thomas J. Bourassa
Cost of Capital**

D Schedules

Quail Creek Water Company
Test Year Ended December 31, 2013
Summary of Cost of Capital

Exhibit
Schedule D-1
Page 1
Witness: Bourassa

		<u>End of Test Year</u>				<u>Projected Capital Structure</u>			
Line No.	Item of Capital	Dollar Amount	Percent of Total	Cost Rate	Weighted Cost	Dollar Amount	Percent of Total	Cost Rate	Weighted Cost
1	Long-Term Debt	\$ -	0.00%	0.00%	0.00%	\$ -	0.00%	0.00%	0.00%
2									
3	Stockholder's Equity	5,777,616	100.00%	10.00%	10.00%	5,896,579	100.00%	10.00%	10.00%
4									
5	Totals	\$ 5,777,616	100.00%		10.00%	\$ 5,896,579	100.00%		10.00%
6									
7									
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21									

SUPPORTING SCHEDULES:

D-1
D-3
D-4
E-1
Testimony

RECAP SCHEDULES:
A-3

22
23
24
25
26
27
28
29
30

Quail Creek Water Company
Test Year Ended December 31, 2013
Cost of Long Term Debt

Exhibit
Schedule D-2
Page 1
Witness: Bourassa

Line No.	<u>Description of Debt</u>	<u>End of Test Year</u>			<u>End of Projected Year</u>		
		<u>Amount Outstanding</u>	<u>Annual Interest</u>	<u>Effective Interest Rate</u>	<u>Amount Outstanding</u>	<u>Annual Interest</u>	<u>Effective Interest Rate</u>
1							
2			-	0.00%	-	-	0.00%
3			-	0.00%	-	-	0.00%
4			-	0.00%	-	-	0.00%
5			-	0.00%	-	-	0.00%
6			-	0.00%	-	-	0.00%
7			-	0.00%	-	-	0.00%
8			-	0.00%	-	-	0.00%
9			-	0.00%	-	-	0.00%
10			-	0.00%	-	-	0.00%
11			-	0.00%	-	-	0.00%
12							
13	Totals	\$ -	-		\$ -	-	
14							
15							
16	<u>Supporting Schedules:</u>						
17	E-1						
18	E-2						
19							
20							
21							
22							
23							
24							
25							
26							
27							
28							
29							
30							

Quail Creek Water Company
Test Year Ended December 31, 2013
Cost of Preferred Stock

Exhibit
Schedule D-3
Page 1
Witness: Bourassa

Line

No.

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End of Test Year

End of Projected Year

Description
of Issue

Shares
Outstanding Amount Dividend
Requirement

Shares
Outstanding Amount Dividend
Requirement

NOT APPLICABLE, NO PREFERRED STOCK ISSUED OR OUTSTANDING

SUPPORTING SCHEDULES:

E-1

RECAP SCHEDULES:

D-1

Quail Creek Water Company
Test Year Ended December 31, 2013
Cost of Common Equity

Exhibit
Schedule D-4
Page 1
Witness: Bourassa

Line

No.

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The Company is proposing a cost of common equity of

10.00% .

SUPPORTING SCHEDULES:

E-1

D-4.1 to D-4.15

RECAP SCHEDULES:

D-1

Quail Creek Water Company
Summary of Results

Exhibit
Schedule D-4.1
Witness: Bourassa

Line No.		<u>Indicated Cost of Equity for Water Sample Group</u>		<u>Indicated Cost of Equity for Quail Creek Water Company</u>		1
1	DCF Constant Growth - Table 8	9.4%	to 9.6%	9.9%	to 10.1%	
2	Risk Premium Model - Table 10		10.6%		11.1%	
3	CAPM - Table 12	9.5%	to 10.8%	10.0%	to 11.3%	
4	Range of Cost of Equity Estimates	9.8%	to 10.3%	10.3%	to 10.8%	
5	Financial Risk Adjustment - Table 16		0.0%		-0.60%	
6	Adjusted Range of Cost of Equity Estimates	9.8%	to 10.3%	9.7%	to 10.2%	
7	Mid-point		10.1%		10.0%	
8	Cost of Equity Recommendation			10.0%		

Notes:

¹Estimates include an equity risk premium of 50 basis points based on comparative risk study. See Testimony.

Exhibit
Schedule D-4.2
Witness: Bourassa

Quail Creek Water Company
Selected Characteristics of Sample Group of Water Utilities

Line No.	Company	Symbol	% Water Revenues ¹	Operating Revenues (millions) ¹	Net Plant (millions) ¹	S&P Bond Rating ¹	Moody's Bond Rating ¹	Allowed ROE (%) ¹	Value Line Beta ²	Market Capitalization ²	Size Category ³
1	1. Amer. Water Works	AWK	71%	\$ 458.4	\$ 988.7	A+	A2	9.99	0.70	\$ 1,243.7	Low-Cap
2	2. Aqua America	WTR	98%	\$ 770.9	\$ 4,233.8	AA-	NR	10.29	0.70	\$ 4,379.8	Mid cap
3	3. California Water	CWT	100%	\$ 587.0	\$ 1,539.5	AA-	NR	9.99	0.70	\$ 1,149.7	Low-Cap
4	4. Connecticut Water	CTWS	100%	\$ 94.9	\$ 483.8	A/A-	NR	9.75	0.65	\$ 362.9	Micro-cap
5	5. Middlesex	MSEX	88%	\$ 115.1	\$ 451.4	A	NR	10.15	0.70	\$ 328.2	Micro-cap
6	6. SJW Corp.	SJW	95%	\$ 277.5	\$ 915.0	A	NR	9.99	0.85	\$ 547.3	Micro-cap
7	7. York Water Company	YORW	100%	\$ 43.9	\$ 247.1	A-	NR	NM	0.70	\$ 258.5	Micro-cap
8	Average		93%	\$ 335.4	\$ 1,265.6			10.03	0.71	\$ 1,181.4	
9	Quail Creek Water Company		100%	\$ 0.8	\$ 5.9	NR	NR	-			

Notes:

¹AUS Utility Reports (August 2014).

²Value Line Analyzer Data (Weekly as of August 28, 2014)

³ See Schedule D-4.16 for definitions of size category

Quail Creek Water Company
Capital Structures

Exhibit
Schedule D-4.3
Witness: Bourassa

Line No.	Company	Symbol	Book Value ¹		Market Value ¹	
			Long-Term Debt	Common Equity	Long-Term Debt	Common Equity
1	1. Amer. Water Works	AWR	39.8%	60.2%	20.8%	79.2%
2	2. Aqua America	WTR	48.9%	51.1%	25.1%	74.9%
3	3. California Water	CWT	41.6%	58.4%	27.0%	73.0%
4	4. Connecticut Water	CTWS	47.0%	53.0%	32.5%	67.5%
5	5. Middlesex	MSEX	40.7%	59.3%	28.3%	71.7%
6	6. SJW Corp.	SJW	51.0%	49.0%	38.0%	62.0%
7	7. York Water Company	YORW	45.0%	55.0%	24.7%	75.3%
8	Average		44.9%	55.1%	28.1%	71.9%
9	Quail Creek Water Company		100.0%	0.0%	N/A	N/A

¹ Value Line Analyzer Data (Weekly as of August 28, 2014)

Quail Creek Water Company
Comparisons of Past and Future Estimates of Growth

Exhibit
Schedule D-4.4

Witness: Bourassa

Line No.	[1] <u>Five-year historical average annual changes</u>	[2] <u>Book</u>	[3] <u>EPS²</u>	[4] <u>DPS²</u>	[5] <u>Average Historical Growth</u>	[6] <u>Value Line Projected Growth²</u>	[7] <u>Average of Historical and Proj. Growth</u>
	<u>Price¹</u>	<u>Value²</u>	<u>EPS²</u>	<u>DPS²</u>	<u>Average Historical Growth</u>	<u>Value Line Projected Growth²</u>	<u>Average of Historical and Proj. Growth</u>
1	16.07%	6.50%	13.00%	6.50%	10.52%	6.00%	8.26%
2	11.70%	6.00%	11.00%	7.00%	8.92%	8.50%	8.71%
3	4.27%	4.50%	4.00%	1.50%	3.57%	7.50%	5.53%
4	12.77%	8.00%	8.00%	2.00%	7.69%	5.00%	6.35%
5	8.36%	3.00%	1.50%	1.50%	3.59%	4.50%	4.05%
6	4.38%	2.50%	NMF	3.50%	3.46%	7.00%	5.23%
7	8.44%	5.00%	5.00%	2.50%	5.23%	7.00%	6.12%
8	9.43%	5.07%	7.08%	3.50%	6.14%	6.50%	6.32%

Notes:

¹ Average of changes in annual stock prices ending on December 31 through 2013. Data from Yahoo Finance website.

² Value Line Analyzer, weekly as of August 28, 2014.

Quail Creek Water Company
Comparisons of Past and Future Estimates of Growth

Exhibit
Schedule D-4.5
 Witness: Bourassa

Line No.	[1] Company	[2] <u>Ten-year historical average annual changes</u> Book Value ²	[3] EPS ²	[4] DPS ²	[5] Average Col 1-4	[6] Value Line Growth ²	[7] Average of Historical and Proj. Grwth
1	1. Amer. Water Works	Price ¹ 12.91%	9.00%	4.00%	7.85%	6.00%	6.93%
2	2. Aqua America	10.31%	8.50%	7.50%	8.58%	8.50%	8.54%
3	3. California Water	10.19%	5.50%	1.00%	5.55%	7.50%	6.52%
4	4. Connecticut Water	6.58%	2.50%	1.50%	4.14%	5.00%	4.57%
5	5. Middlesex	4.38%	3.50%	1.50%	3.47%	4.50%	3.98%
6	6. SJW Corp.	12.91%	3.50%	4.50%	6.60%	7.00%	6.80%
7	7. York Water Company	8.21%	5.50%	4.50%	6.30%	7.00%	6.65%
8	GROUP AVERAGE	9.35%	5.43%	3.50%	6.07%	6.50%	6.29%

Notes:

¹ Average of changes in annual stock prices ending December 31, 2013. Data from Yahoo Finance website.

² Value Line Analyzer Data, weekly as of August 28, 2014.

Exhibit
Schedule D-4.6
Witness: Bourassa

Quail Creek Water Company
Current Dividend Yields for Water Utility Sample Group

Line No.	Company	[1] Stock Price (P ₀) ¹	[2] Current Dividend (D ₀) ¹	[3] Current Dividend Yield (D ₀ /P ₀)	[4] Average Annual Dividend Yield (D ₀ /P ₀) ^{1,2}
1	1. Amer. Water Works	\$ 32.45	\$ 0.87	2.68%	2.75%
2	2. Aqua America	\$ 24.84	\$ 0.66	2.66%	2.36%
3	3. California Water	\$ 24.26	\$ 0.66	2.72%	3.12%
4	4. Connecticut Water	\$ 33.30	\$ 1.03	3.09%	3.21%
5	5. Middlesex	\$ 20.60	\$ 0.77	3.74%	3.71%
6	6. SJW Corp.	\$ 28.00	\$ 0.76	2.71%	2.68%
7	7. York Water Company	\$ 20.32	\$ 0.58	2.85%	2.80%
8	GROUP AVERAGE			2.92%	2.95%

Notes:

¹ Stock prices as of September 5, 2014. Indicated Dividend from Value Line Analyzer weekly as of August 28, 2014.

² Average Annual Dividend is dividends declared per share for a year divided by the average annual price of the stock in the same year, expressed as a percentage. As report by Value Line Analyzer software. For comparison purposes only.

Quail Creek Water Company
Discounted Cash Flow Analysis
DCF Constant Growth

Exhibit
Schedule D-4.7 (page 1)
Witness: Bourassa

	[1]	[2]	[3]	[4]
Line No.	Dividend Yield (D_0/P_0) ¹	Expected Dividend Yield (D_1/P_0) ²	Value Line Projected Growth (g) ³	Indicated Cost of Equity (COE) $k = \text{Div Yld} + g$ (Cols 2+3)
1	2.68%	2.84%	+	8.84%
2	2.66%	2.88%	+	11.38%
3	2.72%	2.92%	+	10.42%
4	3.09%	3.25%	+	8.25%
5	3.74%	3.91%	+	8.41%
6	2.71%	2.90%	+	9.90%
7	2.85%	3.05%	+	10.05%
8	Average	3.11%	6.50%	9.61%

Notes:

¹ Spot Dividend Yield = D_0/P_0 . See Schedule D-4.6.

² Expected Dividend Yield = $D_1/P_0 = D_0/P_0 * (1+g)$.

³ Value Line Growth rate (g). See Schedule D-4.5, Col. 6.

Quail Creek Water Company
Discounted Cash Flow Analysis
DCF Constant Growth

Exhibit
Schedule D-4.7 (page 2)
Witness: Bourassa

Line No.	[1] Dividend Yield (D_0/P_0) ¹	[2] Expected Dividend Yield (D_1/P_0) ²	[3] Average Average of Historical and Proj. Grwth ³	[4] Indicated Cost of Equity (COE) $k = \text{Div Yld} + g$ (Cols 2+3)
1	2.68%	2.90%	+	11.16%
2	2.66%	2.89%	+	11.60%
3	2.72%	2.87%	+	8.40%
4	3.09%	3.29%	+	9.64%
5	3.74%	3.89%	+	7.93%
6	2.71%	2.86%	+	8.09%
7	2.85%	3.03%	+	9.15%
8	Average			9.42%

Notes:

¹ Spot Dividend Yield = D_0/P_0 . See Table 7.

² Expected Dividend Yield = $D_1/P_0 = D_0/P_0 * (1+g)$.

³ Historical Growth rate (g). See Schedule D-4.5 Col. 7.

**Quail Creek Water Company
Forecasts of Long-Term Interest Rates**

**Exhibit
Schedule D-4.8
Witness: Bourassa**

<u>Line No.</u>		<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>Average</u>
1	Long-term Treasury Rates				
2	Blue Chip Consensus Forecasts ¹	4.30%	4.70%	5.10%	
3	Value Line ²	4.30%	4.50%	4.80%	
4	Average				4.6%
5	Aaa Corporate Bonds				
6	Blue Chip Consensus Forecasts ¹	5.10%	5.50%	5.90%	
7	Value Line ²	4.80%	5.50%	5.80%	
8	Average				5.4%
9	Baa Corporate Bonds				
10	Blue Chip Consensus Forecasts ¹	5.80%	6.30%	6.80%	
11	Value Line ²				
12	Average				6.3%

Notes:

¹ Blue Chip consensus forecasts (June 2014).

² Value Line Quarterly forecasts dated May 23, 2014.

Quail Creek Water Company
Risk Premium Analysis Based on Total Returns

Exhibit
Schedule D-4.9
 Witness: Bourassa

Line No.	Annual Total Return ¹	Treasury Bond Rates ²	Annual Risk Premiums
1	1999	5.87%	20.41%
2	2000	5.94%	-3.24%
3	2001	5.49%	10.51%
4	2002	5.42%	-9.58%
5	2003	5.05%	18.67%
6	2004	5.12%	8.66%
7	2005	4.56%	14.46%
8	2006	4.91%	10.95%
9	2007	4.84%	-7.55%
10	2008	4.28%	-6.15%
11	2009	4.08%	-4.28%
12	2010	4.25%	11.01%
13	2011	3.91%	-2.39%
14	2012	2.92%	12.16%
15	2013	3.45%	16.89%
16	15-Year Average	4.7%	6.0%
17	Expected Long-term Treasury Bond Rate ³		4.6%
18	Projected Returns on Equity for Sample		10.6%

Notes:

¹ Composite of average total returns for water utilities. Data from Value Line Analyzer software.

² As reported by the Federal Reserve.

³ Source is Schedule D-4.8.

Quail Creek Water Company
Estimation of Current Market Risk Premium
Using DCF Analysis

Line No.	Month	Dividend Yield (D_t/P_0) ¹	Expected Dividend Yield (D_t/P_0) ²	Expected Growth (g) ³	Expected Market Return (k)	Monthly Average 30 Year Treasury Rate ⁴	Expected Market Risk Premium (MRP)
1	June	2.54%	2.78%	+ 9.50%	= 12.28%	= 3.40%	= 8.88%
2	July	2.40%	2.63%	+ 9.50%	= 12.13%	= 3.61%	= 8.52%
3	Aug	2.53%	2.77%	+ 9.50%	= 12.27%	= 3.76%	= 8.51%
4	Sept	2.47%	2.70%	+ 9.50%	= 12.20%	= 3.79%	= 8.41%
5	Oct	2.37%	2.60%	+ 9.50%	= 12.10%	= 3.68%	= 8.42%
6	Nov	2.42%	2.64%	+ 9.50%	= 12.14%	= 3.80%	= 8.34%
7	Dec 2013	2.37%	2.59%	+ 9.50%	= 12.09%	= 3.89%	= 8.20%
8	Jan 2014	2.43%	2.66%	+ 9.83%	= 12.50%	= 3.77%	= 8.73%
9	Feb	2.39%	2.62%	+ 9.50%	= 12.12%	= 3.66%	= 8.46%
10	Mar	2.40%	2.63%	+ 9.50%	= 12.13%	= 3.62%	= 8.51%
11	Apr	2.37%	2.60%	+ 9.50%	= 12.10%	= 3.52%	= 8.58%
12	May	2.37%	2.59%	+ 9.42%	= 12.01%	= 3.39%	= 8.62%
13	June	2.34%	2.56%	+ 9.33%	= 11.89%	= 3.42%	= 8.47%
14	July	2.42%	2.65%	+ 9.50%	= 12.15%	= 3.33%	= 8.82%
15	Aug	2.38%	2.61%	+ 9.50%	= 12.11%	= 3.20%	= 8.91%
16	Recommended	2.38%	2.61%	+ 9.44%	= 12.05%	= 3.32%	= 8.73%
17	Short-term Trends						
18	Recent Twelve Months Avg	2.39%	2.62%	+ 9.51%	= 12.13%	= 3.59%	= 8.54%
19	Recent Nine Months Avg	2.39%	2.61%	+ 9.51%	= 12.12%	= 3.53%	= 8.59%
20	Recent Six Months Avg	2.38%	2.61%	+ 9.46%	= 12.06%	= 3.41%	= 8.65%
21	Recent Three Months Avg	2.38%	2.61%	+ 9.44%	= 12.05%	= 3.32%	= 8.73%

Notes:

- ¹ Average Dividend Yield (D_t/P_0) of dividend paying stocks. Data from Value Line Investment Analyzer Software Data - Value Line 1700 Stocks
- ² Expected Dividend Yield (D_t/P_0) equals current average dividend yield (D_t/P_0) times one plus growth rate(g).
- ³ Median of Projected EPS, Projected DPS Growth and Projected BV Growth for VL 1700 stocks. Data from Value Line Investment Analyzer Software.
- ⁴ Monthly average 30 year U.S. Treasury. Federal Reserve.

Quail Creek Water Company
Traditional Capital Asset Pricing Model (CAPM)

Exhibit
Schedule D-4.11
Witness: Bourassa

Line No.	R_f	+	β	x	RP_M	=	k
1	Historical Market Risk Premium CAPM	4.6%	+	0.71	x	6.96% ³	= 9.5%
2	Current Market Risk Premium CAPM	4.6%	+	0.71	x	8.73% ⁴	= 10.8%
3	Average						10.2%

Notes:

¹ Forecasts of long-term treasury yields. See Schedule D-4.8.

² Value Line Investment Analyzer data. See Schedule D-4.3.

³ Historical Market Risk Premium Duff & Phelps 2014 Valuation Handbook, Appendix 3, Long-Horizon ERP.

⁴ See Table 11.

Exhibit
Schedule D-4.12
Witness: Bourassa

Quail Creek Water Company
Financial Risk Computation
Unlevered Beta

Line No.	Company	VL Beta β_L^1	Raw Beta β_{LL}^2	Tax Rate t^3	MV Debt D^4	MV Equity E^4	Unlevered Raw Beta β_{LL}^5
1	1. American States	0.70	0.55	36.3%	20.8%	79.2%	0.47
2	2. Aqua America	0.70	0.55	10.0%	25.1%	74.9%	0.42
3	3. California Water	0.70	0.55	30.3%	27.0%	73.0%	0.44
4	4. Connecticut Water	0.65	0.48	28.0%	32.5%	67.5%	0.36
5	5. Middlesex	0.70	0.55	34.1%	28.3%	71.7%	0.44
6	6. SJW Corp.	0.85	0.78	38.7%	38.0%	62.0%	0.57
7	7. York Water	0.70	0.55	37.6%	24.7%	75.3%	0.46
12							
13	Sample Water Utilities:	0.71	0.57	30.7%	28.1%	71.9%	# 0.45
14							
15							
16							
17							
18							
19							
20							
21							
22							
23							
24							
25							
26							
27							
28							
29							
30							

¹ Value Line Investment Analyzer data. See Schedule D-4.1.

Value Line uses the historical data of the stock, but assumes that a security's beta moves toward the market average over time. The formula is as follows:

Adjusted beta = $.33 + (.67) * \text{Raw beta}$

² Raw Beta = $(VL \text{ beta} - .33) / (.67)$

³ Effective tax rates for year ended December 31, 2013.

⁴ See Schedule D-4.2.

⁵ Raw $B_L = \text{Raw } B_U / (1 + (1-t) * D/E)$

Quail Creek Water Company
Financial Risk Computation
Relevered Beta

Exhibit
Schedule D-4.13
Witness: Bourassa

Line No.	Unlevered Raw Beta β_{RL}^1	MV Book Debt $\frac{BD^2}{EC^2}$	MV Equity Capital $\frac{EC^2}{EC^2}$	Tax Rate t^3	Relevered Raw Beta $\beta_{RL} = \beta_U (1 + (1-t)(BD/EC))$	Adjusted Relevered Beta $\beta_{RL} = .33 + .67(Raw Beta)$
1						
2						
3						
4						
5	0.45	0.0%	100.0%	39.10%	0.45	0.63
6						
7						
8						
9						
10						
11						
12						

¹ Unlevered Beta from Unlevered Beta tab in WP.

² Proforma Capital Structure of Company per D-1

	BV (in Thousands)	MV (in Thousands)	MV %
Long-term Debt	\$ -	\$ -	0.00%
Preferred Stock	\$ -	\$ -	0.0%
Common Stock	\$ 5,778	\$ 12,606	100.0%
Total Capital	\$ 5,778	\$ 12,606	100.0%

(a) Current market-to-book ratio of sample water utilities. See work papers.

³ Current Tax rate based on test year ending 12/31/2013. See Schedule C-5.

Quail Creek Water Company
Financial Risk Computation

Exhibit
Schedule D-4.14
Witness: Bourassa

Line No.	CAPM	R _f	+	β	x	(R _p)	=	k
1								
2								
3	Historical Market Risk Premium	4.6%	1	0.71	2	6.96%	3	9.5%
4	Current Market Risk Premium	4.6%	1	0.71	2	8.73%	4	10.8%
5								
6	Average							10.2%
7								
8								
9								
10	<u>CAPM Relevered Beta</u>							
11	Historical Market Risk Premium	4.6%	1	0.63	5	6.96%	3	9.0%
12	Current Market Risk Premium	4.6%	1	0.63	5	8.73%	4	10.1%
13								
14	Average							9.6%
15								
16	Indicated Financial Risk Adjustment							<u>-0.6%</u>
17								

¹ Forecast of long-term treasury yields. See Schedule D-4.8.

² Value Line Investment Analyzer data. See Schedule D-4.1.

³ Historical Market Risk Premium from (Rp) Duff & Phelps 2014 Valuation Handbook Appendix3 Long-Horizon ERP 1926-2013.

⁴ Computed using DCF constant growth method to determine current market return on Value Line 1700 stocks and CAPM with beta of 1.0 to compute Current Market Risk Premium (Rp). See Schedule D-4.10.

⁵ Relevered beta found on Relevered Beta. See Schedule D-4.15.

Quail Creek Water Company
Risk Premium¹

Exhibit
Schedule D-4.15
Witness: Bourassa

Line No.		Beta(β)	Size Premium	Risk Premium for Small Water Utilities ⁷
1	Mid-Cap Companies ²	1.12	1.14%	
2	Low-Cap Companies ³	1.23	1.87%	
3	Micro-Cap Companies ⁴	1.36	3.84%	
4	Decile 10 ⁵	1.40	6.01%	3.12%
5	Estimated Risk Premium for small utilities ⁶			0.99%
6	Estimated Risk Premium for Quail Creek Water Company ⁸		0.90%	to 1.00%

¹ Data from Table 7-6 of Morningstar, *Ibbotson S&P 1914 Classic Yearbook*.

² Mid-Cap companies includes companies with market capitalization between \$2,432 million and \$9,196 million.

³ Low-Cap companies includes companies with market capitalization between \$636.7 million and \$2,431 million.

⁴ Micro-Cap companies includes companies with market capitalization less than \$636.7 million.

⁵ Decile 10 includes companies with market capitalization less than \$338 million.

⁶ From Table 2, Thomas M. Zepp, "Utility Stocks and the Size Effect Revisited," *The Quarterly Review of Economics and Finance*, 43 (2003), 578-582.

⁷ Computed as the weighted differences between the Micro-Cap risk premium and the indicated risk premiums for the sample water utilities as shown below. Excludes risk due to differences in beta.

	Market Cap. (Millions)	Class	Size Premium	Difference to Decile 10	Weight ⁷	Weighted Size Premium
1.	American States	\$ 1,244 Low-Cap	1.87%	4.14%	0.14285714	0.59%
2.	Aqua America	\$ 4,380 Mid-Cap	1.14%	4.87%	0.14285714	0.70%
3.	California Water	\$ 1,150 Low-Cap	1.87%	4.14%	0.14285714	0.59%
4.	Connecticut Water	\$ 363 Micro-Cap	3.84%	2.17%	0.14285714	0.31%
5.	Middlesex	\$ 328 Micro-Cap	3.84%	2.17%	0.14285714	0.31%
6.	SJW Corp.	\$ 547 Micro-Cap	3.84%	2.17%	0.14285714	0.31%
7.	York Water Company	\$ 259 Micro-Cap	3.84%	2.17%	0.14285714	0.31%
	Average		2.89%	Weighted Size Prem. for Small Utilities		3.12%

⁸ Results of Comparative Risk Study. See Exhibit COC T-JB-3 and Testimony.